

EUROPEAN NEWS

Central Soviet tax and monetary control urged

LEADERS of the Soviet government and state bank yesterday warned that the union would disintegrate if taxation and monetary policy were not kept under central control, writes John Lloyd in Moscow.

Their remarks were in strong contrast to the optimistic gloss put on recent agreements between the centre and the republics by President Mikhail Gorbachev and Mr Boris Yeltsin, the Russian president.

Mr Valentin Pavlov, the prime minister, said a joint union-republican anti-crisis plan, agreed between the centre and 10 of the 15 republics on Monday, had been unable to pronounce on many crucial issues because of a sharing of powers between the union and the republican governments had not yet been agreed. He stressed that a tax system which enabled the centre to levy federal taxes was still under consideration - even though the anti-crisis plan appears to allow Russia and the Ukraine to pay tax to the centre at their own discretion.

"There will be a federal tax," said Mr Pavlov. "Without a federal tax there can be no union."

The central issue of the tax was a centrepiece of a debate on the union treaty in the Supreme Soviet yesterday. Mr Rafik Nishanov, Council of Nationalities chairman, said: "If Russia and the Ukraine's demands for a one-chamber taxation system are accepted in a new union treaty, the central agencies would be forced to their knees and the union would be deprived of life."

Mr Yuri Blokhin, a leader of the hardline Soyuz group, which opposes the union treaty, said: "The provision which declares the USSR to be



Valentin Pavlov makes a prime ministerial point when he spoke in Moscow yesterday about the Gorbachev reform plan

a federal state is a deception." However, the treaty is expected to be agreed in a second day of debate today.

Mr Victor Geraschenko, the State Bank chairman, said a "war of banks" was taking place in which republican banks were following their own credit and monetary policy. In a tone of mild exasperation, Mr Geraschenko said: "As I tried to explain to the Federation Council [of republic-

can leaders] on Monday, in carrying out such a policy you are taking money from your neighbour's pockets."

Quoting Mr Jacques Delors, president of the European Commission, the State Bank chairman said two things were necessary for a union - a central bank and federal tax-raising powers.

As for the programme that Mr Gorbachev will take to the Group of Seven summit in Lon-

don next week, Mr Pavlov said it would be "flexible". It would have as its base the anti-crisis plan, with elements from other plans, and "some quite unexpected proposals [from the Soviet side] might emerge in the talks in London".

He saw no differences in principle between the anti-crisis plan and that of Mr Grigory Yavlinsky in association with US experts. The plan in its agreed form incorporates a

number of elements from the Yavlinsky plan, particularly on foreign investment.

Mr Shcherbakov said the two plans were close in many things, but the Yavlinsky plan paid little attention to the need for a political union of the republics. He also said, referring to economic content, that "we cannot afford to offer our population shock therapy methods without guarantees of compensation".

The economic situation had "reached a critical level and the reforms are calculated at a level beyond which we cannot go because the population would not stand for it," he added.

At the same time, both Mr Pavlov and Mr Shcherbakov insisted that a turn to the market was now inevitable - though that it would happen more quickly with western aid. Oil exports to fall, Page 25

G7 urged to link aid to cuts in arms spending

By Robert Mauthner

THE seven leading industrialised nations should decide to link their aid to developing countries to cuts in defence expenditure at their summit in London next week, Mr Denis Healey, the former British defence secretary, said yesterday.

The Group of Seven and the five permanent members of the United Nations Security Council, who have already started preparing their position on a Middle East arms control regime, should also freeze all their arms sales to the third world until their arms sales had been formally agreed and endorsed by the UN.

Mr Healey, who was speaking at a press conference in London of the British American Security Information Council (Basisc), an independent research organisation, said it made no sense for aid to be dispensed to third world countries in the absence of cuts in their defence budgets. That would merely release more money for arms imports.

Citing World Bank figures, Mr Healey said the poorest countries in the world spent as much as 20 per cent of their total budgets on defence and arms.

In 1990, the third world's total expenditure on defence was more than \$170bn.

Mr Healey's proposals fol-

lowed the presentation of a Basic report written by Mr Frank Blackaby, a leading arms trade expert, which argued that the big powers were on the wrong track in concentrating mainly on restricting the export of weapons of mass destruction instead of conventional arms.

The powers seemed more concerned to try to stop the spread of weapons with which they themselves could be threatened, and not so much with the spread of weapons with which third world countries could threaten their neighbours, the report said.

It also said that some countries still justified arms sales as maintaining regional balances of power, whereas all they did was set off regional arms races. At the same time, the economic pressure for arms sales was stronger than ever. While arms production for home armed forces was being cut in northern industrialised states, their arms industries continued to look for markets in the third world to absorb their production.

Contrary to the conventional wisdom, Mr Blackaby argued that agreements by arms-importing countries to limit their offensive weapons would be more effective than arms suppliers' agreements to restrict their exports.

Western consortia may invest in oil and gas sector

Germany steps up efforts to revive trade with Soviet Union

By Leslie Collett in Berlin

GERMANY is intensifying its efforts to prop up plummeting levels of trade with the Soviet Union despite worsening Soviet payments problems.

Mr Jürgen Möllemann, the German economics minister, said German trade promotion offices would be opened in the Soviet republics. German companies had also formed a task force to deal with possible investments in the Soviet oil and gas sectors which would generate hard currency.

Mr Möllemann yesterday opened an office in Berlin of the Eastern Board of German Industry, which is to help revive trade between east Germany and the former Comecon countries, especially the Soviet Union.

Trade between companies in east Germany and the Soviet Union has fallen to less than one-third of last year's DM16bn

(\$8.70bn).

Mr Möllemann warned that if the Soviet Union was not integrated into the world economy things would get "very difficult". Trade with the Soviet Union was preferable to "social transfers" he said.

But German companies are running up against severe problems. A representative of one large German group said its long-standing railway co-operation agreement with a leading Soviet research group faced collapse as the Soviet partner could not pay for essential western equipment.

Mr Otto Wolff von Amerongen, the long-serving chairman of the Eastern Board, urged that a House of German Industry building nearing completion in Leningrad should be followed up by similar trade buildings in Kiev, Minsk and Moscow.

Mr Wolff suggested that the Soviet Union, in taking its first steps toward a market economy while strapped for hard currency, should pay more attention to compensation trade with the west. He said the potential market for Soviet energy supplies in Europe had grown as the US imposed limits on supplies of gas from the Soviet Union to western Europe - to 30 per cent of total supplies - was no longer applicable.

However, Mr Karl-Hermann Fink, manager of the Eastern Board, said German and other western banks and companies would not invest in the Soviet energy sector with the aim of boosting output until the republics had concluded binding legal agreements with Moscow regulating the ownership of resources on their territory.

Sofia deputies go on hunger strike over new constitution

By Ben Crampton in Sofia

A GROUP of 23 radical Bulgarian deputies has gone on hunger strike seeking to prevent the promulgation of the country's new constitution.

The MPs believe a constitution passed by the Socialist (ex-Communist) majority in parliament contains legal loopholes to enable them to continue to hold power. They object to the vagueness of the document and its rushed passage through parliament.

The Socialist majority, who won in last year's elections, was effectively increased by a walk-out by 80 opposition deputies in May.

The political temperature was raised by an announcement on Tuesday that the document had completed its parliamentary passage, earlier than expected.

It had been assumed that the constitution would not be ready for the July 17 deadline so the announcement on Tuesday took many by surprise and led to a rise in political tension. The document is due to

be signed today by at least two-thirds of all MPs.

The strikers are all from the right wing of the opposition coalition, the Union of Democratic Forces (UDF). They include some of Bulgaria's most prominent political figures, such as Mr Stoyan Ganev (co-chairman of the United Democratic Centre), Professor Rika Konstantinova (leader of the Radical Democratic Party) and Mr Georgi Markov of Ecoglassnet. They are demanding that the constitution be approved by a two-thirds majority in a popular referendum.

The influential Podkrepa Labour Confederation, an associate member of the UDF and one of two main trade union confederations, has called on people to form a human chain around the parliament building today to prevent deputies from entering.

Podkrepa may also use its powerful strike weapon which, in the past, has brought down a president and a government.

Czechs approve sell-off candidates

THE Czech regional government has approved a list of 1,776 big companies to be privatised in the first wave of a multi-billion-dollar sell-off programme, Reuter reports from Prague.

Another 1,116 companies will be privatised in the second wave, next year. The Slovak regional government will also approve its own list in the republic before July 15.

The government plans to sell almost everything accumulated during 40 years of communist rule. "The number of enterprises not being privatised is minimal," the Czech regional minister for privatisation, Mr Tomas Jeseck, told a news conference.

He said he could not estimate the value of the companies until August 31. Almost 500, in areas such as telecommunications and railways, will not be privatised within the next five years.

Privatisation bids must be submitted by November. They will be approved or rejected within a month.

Croats and Serbs fight fierce battle

Two die in renewed Yugoslav fighting

By Oleg Popov, Reuter correspondent in Osijek

CROATIAN militiamen and Serbian nationalists fought for eight hours with heavy machine guns and grenades in the Croatian town of Osijek yesterday.

At least two people were killed and doctors at a local hospital said another three were wounded, in one of the fiercest clashes in Yugoslavia since the June 25 independence declarations by the republics of Croatia and Slovenia.

About 100 Croatian militiamen surrounded a small single-story house in the town 150 km northwest of Belgrade, and pumped hundreds of rounds of bullets into the building, virtually destroying it.

The militiamen, backed by an armoured vehicle, said they were fired on as they circled the house at 2am after receiving a tip-off that Serbs were holed up there with weapons.

One militiaman, ducking bullets, said several Serbs armed with rifles and grenades were trapped inside.

A man apparently caught in crossfire lay motionless in a ditch. A Croatian policeman in camouflage gear collapsed wounded to the ground and was dragged away.

Doctors at Osijek hospital said one Croatian policeman had been killed and a woman civilian had been blown to pieces.

Another woman had her hand blown off when a grenade she was holding exploded.

The clash disrupted a ceasefire agreed last Sunday, after intervention by the European Community, to avert civil war in the Yugoslav federation.

Residents said it was the worst fighting in Osijek, a usually tranquil town of about 40,000 people some 100 km from Croatia's border with Serbia. But shooting has broken out almost nightly in recent weeks in surrounding towns and villages.

At least seven people were killed last Sunday in Tenje, a

Dutch tourist Jan Sangens was being sitting out the Yugoslav crisis with his feet up, gazing out to sea from a campsite on the Adriatic coast, Reuter writes from Opatija in Yugoslavia.

"I'm not worried," he said. "It's as quiet as a library."

Apart from another Dutch couple and two or three Yugoslav families, the large campsite in Opatija, usually fully booked months in advance, is dead.

A town of majestic villas and hotels, 70 miles west of the Croatian capital Zagreb, Opatija has certainly seen better times. In the last century the Austrian Habsburg emperors made it their seasonal resort.

Now all but three of the more than 30 hotels are shut. Huge facades of closed shutters look down from the hillside onto the colonnades and palm trees of the seafront promenade.

"Personally I love it so quiet. It is just a pity that war is the reason," said Mrs Rachel Courtenay, the 24-year-old Frenchwoman from Strasbourg.

"The local people are more friendly - they have plenty of time to be. But it is a total disaster for them," she said.

few kilometres away.

The region, called Slavonia, is inhabited by Serbs and Croats, blood enemies and traditional power rivals.

Tensions have risen since Croatia started moves last year to break away from Yugoslavia and many of the 600,000 Serbian minority in the republic took up arms in opposition.

The violence has worsened since Croatia formally declared its independence. Croatian leaders say they fear the federal army, most of whose senior officers are Serbs, will attack it within days.

The army sent armoured columns into Slavonia on June 27 in an attempt to secure key points including border posts, but met stiff resistance from Slovenian territorial defence units and failed to crush the republic's independence bid.

Polish banks in 'twinning' deal with west

By Christopher Bobinski in Warsaw

FIVE western European commercial banks yesterday signed letters of intent in a scheme designed to help modernise Poland's state-owned banking sector.

Under the plan devised by the International Finance Corporation, a World Bank affiliate, the five banks are to be "twinning" with five Polish state-owned banks to provide the latter with modern banking expertise for three years.

Sir William Kyrie, head of the IFC, called the scheme a "genuine innovation" under which the Polish banks will receive advice from day-to-day credit decisions to long-term strategic planning.

Mr Jan Krzysztof Bielecki,

the Polish premier, welcomed the scheme and thanked the western banks for "their presence and their help".

The five banks are Allied Irish Bank, Instituto Bancario Sao Paulo di Torino, Midland Bank, the Dutch NMB bank and Unibank from Denmark.

The scheme is to be partly financed through a World Bank loan and marks an important part of Poland's banking reforms. These include the privatisation of the greater part of Poland's nine state-owned banks, all of which will eventually be included in the IFC twinning arrangements.

For the moment Poland's Finance Ministry, which is responsible for the privatisa-

tion of the banking sector, has identified Bank Slaski (BS) in Katowice and Wielkopolski Bank Kredytowy (WBK) in Poznan as the first on its disposal list. The ministry expects to appoint a western merchant bank soon to conduct the sales.

Allied Irish Bank is to be twinned with the WBK in Poznan.

The government wants to offer a management contract and 20 per cent of the equity in each of the Polish banks put up for sale to a leading western bank. Another 40 to 50 per cent would be offered to domestic private and institutional investors, and 20 to 30 per cent would stay in state hands.

The authorities are hoping

that the sale of the equity to a western bank and domestic institutional investors can be completed by the end of November; the bank shares would be offered to the general public in 1992.

The Sejm, the Polish parliament's lower chamber, yesterday once again rejected a proposal by President Lech Walesa to change the country's election law in the run-up to national elections on October 27.

A mere 89 deputies voted with the president and 250 against him, with Mr Walesa arguing that the present law would lead to a fragmented chamber and unstable government majorities.

Nato missile found near downed Italian airliner

By Haig Simonian in Milan

A UK salvage team has discovered part of a sea-to-air missile in the wreckage of a downed Italian DC9 jet north of Sicily, re-opening the long-running mystery of why the aircraft crashed in June 1980, killing 81 people.

The new find, which has been identified as part of a missile used by Nato forces, has been taken up by the special Italian parliamentary committee investigating the unsolved "Ustica disaster".

The crash has triggered many theories, including the possibility of a bomb or an accidental downing by a missile fired by Nato or other air

forces in the Mediterranean.

Some have linked the crash to the possible presence in the area of a Libyan Mig fighter, while others have suggested the culprit was a stray missile from an Italian fighter.

Charges of a cover-up by the Italian authorities intensified following the revelation of a four-minute gap around the time of the crash in the radar tape for the area recorded at a nearby military airbase.

The latest discovery, of a missile which could have been fired only from a sizeable vessel, follows a decision this year to authorise a new search for wreckage from the Italia jet.

Brussels hails ruling on intellectual property

By David Buchan in Brussels

AN EC court ruling on intellectual property rights was hailed by the European Commission yesterday as having important implications for competition law in industries such as computers.

Directly at issue was an appeal by the BBC and Independent Television of Britain and by RTE, the Irish state network, against Brussels' 1988 ruling that they were abusing their dominant position by not letting an independent magazine list their forthcoming TV programmes. All three networks published their own highly profitable TV guides.

The EC's Court of First Instance on Wednesday upheld the Commission's action and its argument that the exercise of copyright - in this case the TV companies' refusal to license outside publication of their programmes - abused a dominant market position.

The immediate impact of the ruling, which can yet be appealed against to the full

European Court of Justice, may not be great. EC officials said, because national UK and Irish law is changing and so are TV stations' attitudes.

But for the first time, an EC court has been ready to limit the scope of national intellectual property laws, a senior Commission official said. "I do expect repercussions in the computer industry." There, dominant manufacturers are reluctant to supply their smaller competitors with the technical information which the latter need to make their machines compatible with a dominant supplier's product. The issue has never been tested properly; in a case in the 1980s, IBM settled with Brussels out of court.

Sir Leon Brittan, the EC competition commissioner, said the ruling made clear that "companies cannot unreasonably sit on their intellectual property in order to stifle enterprise and prevent new forms of competition."

Fifty years on, the spare parts run out

Jo Carley explains how a Tajikistan hydroelectric plant is suffering under perestroika

IN the depths of the little-known Tajik Takob, a hydroelectric station, a Russian engineer, Mr Victor Demin, is facing the biggest crisis of his life.

In May, his hydroelectric station ran out of its last supplies of a crucial spare part, and half of the gleaming, perfectly preserved 1940s engines are now mournfully still.

A typical cliché from a Soviet plant, perhaps. But what makes Mr Demin's dilemma so acute is that his spare turbine part is no ordinary one - it was first installed in the plant back in the 1940s by the British company Metropolitan Vickers (now Vickers), during one of the more obscure chapters in UK-Soviet relations.

The arrival of Metropolitan Vickers in this remote valley, not far from the border with Afghanistan, has long since entered Tajik lore.

For, although the name of the British engineer who arrived to install the plant has

been forgotten, even by the local village "white beards", he is remembered with even more awe than the colonies of German prisoners who were first drafted in by the Soviets to build the plant and the nearby fluoride mines - a task they are believed to have accomplished with breathtaking efficiency.

You see, Metropolitan Vickers didn't just build a plant that worked - they built one that kept working for 50 years," explains Mr Demin, in hushed tones. "Most Soviet ones fall apart after five."

This was not strictly true. The Takob plant, like any other, had suffered the occasional technological hiccup, as the turbines kept spinning through the Stalinist, Brezhnevite and early Gorbachev eras.

But the unknown British engineer had had the foresight - or the premonition of an impending Cold War - to leave a generous pile of spares. These - helped by Mr Demin's



years of careful polishing, tuning and technical nurturing - had kept the engines intact and the whole site gleaming like a 1940s engineering showcase.

Now, though, with the demise of the last crucial spare part, it seems the days of the

plant may be numbered. The Cold War has ended but the problems of hard currency payments have arrived. Finding the necessary dollars to buy spare parts - even if Vickers still made them - may be beyond even Mr Demin's resourcefulness.

"It's not that we can't respond to the new market system," explains the head of the plant, Mr Sharafutdinov, who recently turned it into a co-operative and promptly dismissed three quarters of the staff to cut costs, "but where can we find dollars in a remote Tajik valley?"

The solution may lie closer to home. In recent months, the Tajikistan government has announced plans to develop the mountainous region around Takob as a tourist resort.

It hopes to lure western tourists to the beautiful scenery with a range of skiing, walking, alpine and cultural attractions," according to Mrs Ulmora Mirozeva, first party secretary of Vozrozh district, where Takob lies.

The tourists are thin on the ground as yet but the mountains around the mines have already begun to sprout Swiss-style chalets in anticipation of the arrival of westerners - and their western currency.

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Environment moves up G7 agenda

By Rachel Johnson, Economics Staff

ENVIRONMENTAL issues have been moving smartly up the agenda for the summit next week in London of the Group of Seven industrialised countries, although preparations for the event have focused on Mr Mikhail Gorbachev's need for money and his efforts on economic reform.

President Gorbachev is to arrive at the summit ends. The environment, on the other hand, is always with us - and there is hope that the G7 will set the agenda with a firm, costed proposal.

The summit is not expected, however, to outgreen the summit last year in Houston, where environmental matters took up nearly a quarter of the final communiqué.

In his speech on the global environment this week, Mr John Major, UK prime minister, said he hoped to attend the Earth Summit in Brazil next June, when world leaders are to "extend the rule of law to the global commons".

Yesterday, he went so far as to commend G7 leaders to attend the conference in Rio de Janeiro.

With these sweeping statements, Mr Major made clear that the main business on the environment - and especially on global warming - will take place not in London, but in Brazil.

The meeting next week will essentially be the consensus-building preparation of the ground for Rio.

According to G7 officials, there will be a "narrowly focused" discussion of the three main topics - climate change, safeguarding of tropical forests, and biodiversity.

But there will be specifics. In pre-summit meetings, the G7 has been debating its pet environmental initiative - the controversial \$1.5bn pilot programme for protection of the rainforest in Brazil, commissioned by the G7 in Houston.

This programme - produced by the World Bank, European Community and Brazilian government - should be in place by the Rio summit, as an example of co-operation by industrialised and developing countries on environmental issues.

It is also hoped that the G7 will set the financial ball rolling for the scheme with a small allocation of funds.

It has met opposition from the US and UK governments in pre-summit meetings, but there is bound to be a positive mention of the pilot programme in the final communiqué.

The G7 is anxious not to see its Houston initiative shrivel, especially since the Brazilian government has just altered its environmental policy by allowing debt-for-nature swaps for the first time.

Progress on tropical forests is regarded as especially important, as the other two items on the summit's environmental agenda - climate change and biodiversity - have become bogged down.

If a decision on forests fails to materialise, there will be talk of "further analysis" and some environmental declaration to accompany customary political and economic ones.

Nominee to Supreme Court used marijuana

By Lionel Barber in Washington

JUDGE Clarence Thomas, President George Bush's present nominee to the US Supreme Court, has admitted smoking marijuana in college and, possibly, in law school.

A similar disclosure was enough to force Judge Douglas Ginsburg to withdraw his nomination to the court in 1987.

However, Judge Thomas, 43, admitted his conduct two years ago to the Federal Bureau of Investigation when he was nominated to the Federal Appeals Court.

The White House issued a statement yesterday in support of the black judge, saying he regretted his action, which amounted to "several puffs" in college and "perhaps once in law school".

The White House said Judge Thomas had never again smoked marijuana. "We view this as inconsequential," it said.

House Democrats yesterday chose Mr David Bonior, a liberal from Michigan, to be the party's majority whip in the House of Representatives, a post often viewed as a stepping-stone to the House Speakership.

Mr Bonior defeated Mr Steny Hoyer of Maryland by 160:109 votes in a race which hinged more on personal contacts and operating style than high policy.

Mr Bonior succeeds Mr William Gray, who resigned unexpectedly last month to become head of the United Negro College Fund which helps black people to places in higher education.



President George Bush inclines to the right while listening to Soviet Foreign Minister Alexander Bessmertnykh in the Oval Office at the White House yesterday.

Strong support for CFE treaty

By Lionel Barber in Washington

MR James Baker, US Secretary of State, yesterday won strong bipartisan support in the Senate for the Conventional Forces in Europe treaty which mandates sharp reductions in troops, tanks and weaponry on the continent.

He said in testimony to the Senate Foreign Relations Committee that the treaty consolidated the removal of Soviet forces from eastern Europe and would serve as a bulwark against the return of Cold War confrontation.

Republican and Democratic senators voiced support, declaring that the treaty was a good deal for the US and for Europe. The treaty must be ratified by the Senate.

Senator Joseph Biden, a senior Democrat on the committee, said the treaty would reverse earlier Soviet conventional superiority in Europe, taking Soviet forces there to a level well below that of combined Nato forces.

Senator Richard Lugar, a moderate Republican, predicted that the treaty would be ratified by a large majority. The only Republican dissent came from Senator Jesse Helms, a North Carolina conservative, who accused the Soviets of lying about their force levels.

He said he would scrutinise more closely the proposed US-Soviet treaty (START) to reduce offensive strategic

nuclear weapons by 30 per cent, now in its final stages.

Mr Alexander Bessmertnykh, Soviet foreign minister, held talks with President George Bush at the White House yesterday, in an effort to resolve the final differences on the START treaty.

The Soviet delegation, which includes General Mikhail Moiseyev, chief of the general staff, has detailed responses to US proposals for agreement on three outstanding technical disputes.

If an accord is struck in talks this week, Mr Bush has said that he is ready to attend a proposed three-day summit in Moscow with President Gorbachev by the end of this month.

A Fed gradualist for whom there was no alternative

By Peter Riddell, US Editor, in Washington

MR ALAN Greenspan, US Federal Reserve chairman, was nominated by President George Bush for a second four-year term, late on Wednesday, because there was no alternative.

To have dropped him would have seriously disturbed financial markets, which feared that any replacement would have been more accommodating over inflation.

Moreover, the Bush administration did not have an agreed alternative. Even the president's economic advisers who have been critical of the Fed's emphasis on fighting inflation, admire and respect Mr Greenspan. There was little debate and the only hint of White House doubt was a delay before the announcement.

Of course, almost every president and Fed chairman differ about the relative priorities of sustaining economic growth and of minimising inflation. As Mr Bush said at the reappointment ceremony, "my view is to keep interest rates as low as possible without getting inflation out of control, and to see this country grow."

The White House/Fed conflicts in the Greenspan era have been less than under Mr Paul Volcker, his predecessor. This is partly because of Mr Greenspan's more conciliatory personality, his desire to build a consensus, not only on the Fed's policy-making Open Market Committee (OMC), but also with the administration.

The chairman has also been a gradualist, almost a fine-tuner, as he has watched a myriad of economic indicators

to assess the direction of the economy. Unlike the practice of the Volcker era, the present Fed has adjusted monetary policy in small steps.

Mr Greenspan's aim has been to squeeze inflation, but his record has been modest. The 12-month rate of increase of consumer prices was about 4 per cent in mid-1987, hit a peak of just over 5 per cent late last year after the sharp rise in oil prices, and is now about 5 per cent. The underlying rate over the period has stayed in the 4 to 4.5 per cent range.

However, Mr Bush's top economic advisers believe the chairman did not respond rapidly enough to the evidence of a slowing economy last year, the key Fed funds rate having been left unchanged from December 1989 until July 1990.

The criticisms disappeared as the Fed cut interest rates several times and in the light of the recent evidence that the decline is over and the economy has begun to pick up.

However, the White House is concerned that the Fed may be too cautious from now on, thus risking a very sluggish recovery and possibly even a further slowdown.

Mr Greenspan is likely to continue to steer a cautious path between these pressures, while seeking, if possible, to push down the underlying inflation rate. Even Professor Milton Friedman, the veteran monetarist and critic of the Fed as an institution, has conceded to the New York Times that, as long as the central bank exists, "Alan is as good a person" as it could have.

Japan offers to boost Gulf war contribution

By Peter Riddell

THE JAPANESE government has offered a further \$500m towards the cost of the Gulf war, in an attempt to defuse the dispute with the US over its contribution.

The differences arose out of varying interpretations of promises made by Japan last January.

The US believes Japan pledged \$5bn in dollars last January, of which \$7.5bn has been raised.

The \$1.2bn shortfall includes \$500m because of changes in the yen/dollar exchange rate, and \$700m because Japan steered some of the money to European and Arab members of the coalition, which Washington believes it should receive.

After long negotiations, Japan has now put up an extra

\$500m for unanticipated costs of emergency relief and military operations in the aftermath of Operation Desert Storm.

But Tokyo is unwilling to make up the additional \$700m.

Mr David Mulford, the Treasury under-secretary for international affairs, said yesterday that the \$500m took account of the problem of the foreign exchange shortfall.

However, he refused to comment further.

President George Bush yesterday discussed the issue when he met Japanese Prime Minister Toshiki Kaifu at Kennebunkport, Maine.

Washington is also pressing for Japanese concessions on its restrictions over rice imports, in part to help the world trade talks on agricultural subsidies.

Jamaica in attempt to reschedule \$100m debt

JAMAICA'S finance minister said yesterday he would go to Paris next week to seek a rescheduling of over \$100m in official bilateral debt when the Paris Club of creditor nations meets, Reuters reports from Kingston.

Mr P.J. Patterson, who is deputy prime minister and minister of finance, told parliament that Jamaica assumed it would have a rescheduling of some of its debt servicing this year as part of the standby agreement signed with the International Monetary Fund (IMF) on June 28.

That agreement gives Jamaica the right to draw down \$50m and entitles it to purchase \$20.7m to meet the gap in balance of payments which arose from higher-than-expected oil import bills this year.

Mr Patterson said that in

Paris on July 19, he would present his case for rescheduling about \$100m of official debt service payments owed by the government and government agencies.

"Since April 1980, a number of major developments in international debt strategy have resulted in substantial concessions on debt eligible for Paris Club rescheduling," he told parliament.

Jamaica's total foreign debt stands at \$4.25bn. The government hopes to have more than \$400m of its official debt to the US forgiven under President Bush's proposed Enterprise for the Americas Initiative.

The government is hoping that the standby agreement, which lasts until March 31, 1992, is its last short-term one with the fund. It hopes to negotiate a three-year agreement after that.

China condemns Congress over vote on MFN status

By Yvonne Preston in Beijing

CHINA yesterday condemned as gross interference in its internal affairs Wednesday's vote in the US Congress opposing President Bush's decision to extend unconditionally China's MFN status.

A spokesman for China's Foreign Ministry said the MFN was a reciprocal arrangement to facilitate the growth of trade and financial arrangements, and was in the interests of both China and the US. He also attacked Congress for adopting a bill on the same day attaching human rights conditions to the renewal.

He noted that the number of Congressmen opposed to cutting off MFN or to applying conditions to its renewal had increased since last year. He said Congress should stop "this kind of practice which hurts the feelings of the Chinese people".

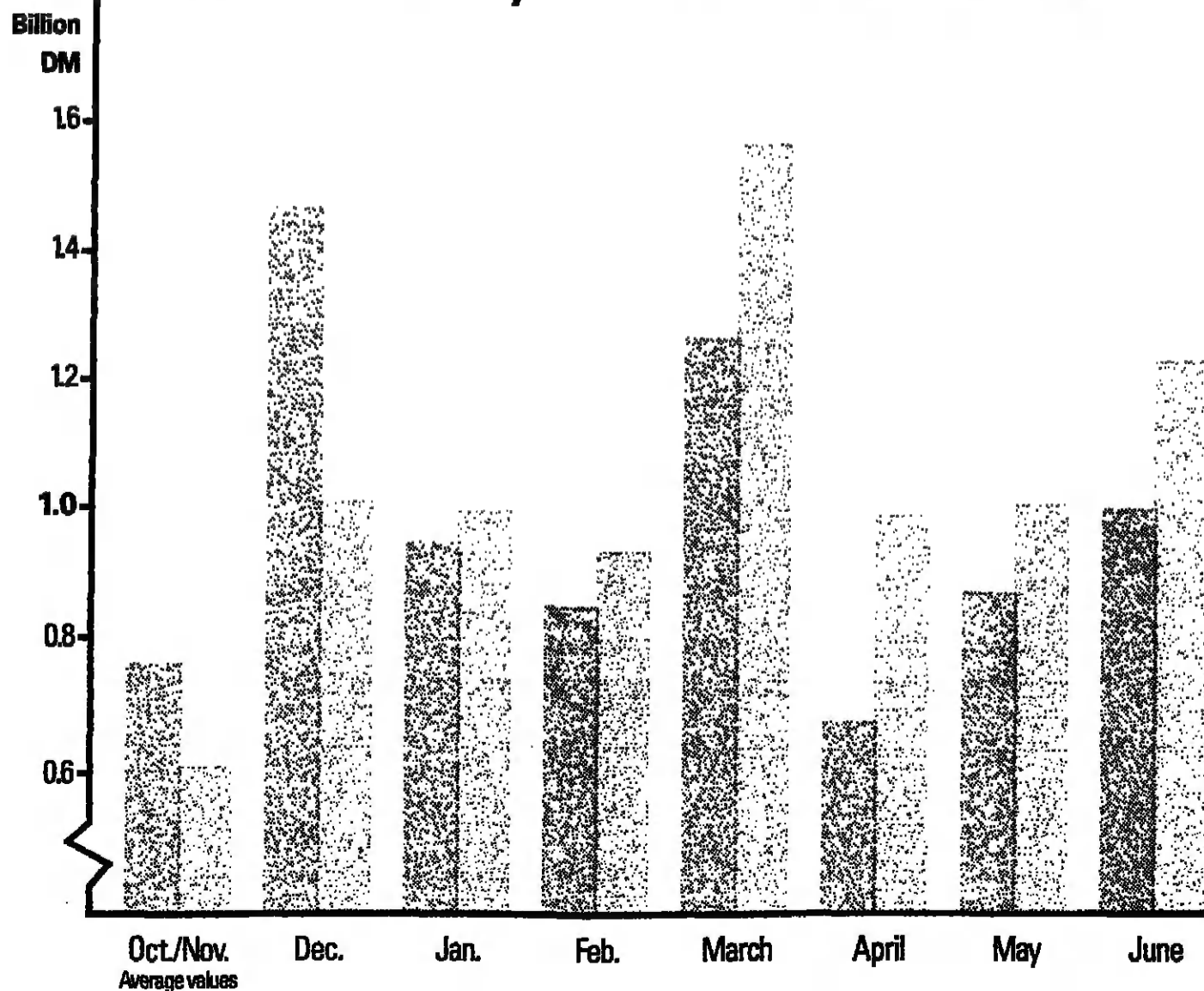
On Wednesday the House voted to block the renewal of China's MFN status, but by a margin well short of that needed to override a presidential veto.

It voted overwhelmingly, however, for a bill which would require President Bush to certify that China had improved its human rights policies in order to gain a further extension of the MFN. He expressed the hope that more Congressmen would realise unconditional renewal was in the interests of both countries.

To refuse MFN unilaterally or to attach conditions for renewal constituted an interference in Chinese affairs and was absolutely unacceptable to the Chinese government if "a serious setback in relations between China and America" was to be avoided, the spokesman said.

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INTERNATIONAL NEWS

Japan-EC trade surplus may cause G7 flare-up

By Robert Thomson in Tokyo

JAPAN'S trade surplus with the European Community rose 48 per cent in June to \$2.35bn, raising fears that it may lead to friction with the EC at the Group of Seven summit in London next week.

For the first half of the year, the surplus with the EC showed a 63.3 per cent increase to \$14.35bn.

Japan's overall surplus for June rose to \$7.26bn, 8.9 per cent up on the same month last year, while the surplus for the first half of this year was 26.3 per cent higher at \$33.3bn.

Imports of EC-made cars were 27 per cent lower for the month of June while imports of art works, which have suffered because of Japan's financial turbulence, fell 92.2 per cent on the same month last year.

The ministry of finance said

customs-cleared exports for June rose 6.9 per cent overall to \$25.4bn, while imports rose 6.1 per cent to \$18.14bn.

Exports to the EC rose 9.3 per cent, while imports fell 13.3 per cent, and exports to the US fell 5 per cent, while imports rose 5 per cent.

For the month, the surplus with the US was \$2.46bn, down from \$3.28bn in June last year. The surplus with the US for the first half fell 6.2 per cent to \$15.93bn, but the gap is expected to widen in coming months with a gradual slowing of the Japanese economy, and Japanese companies looking to the recovery in the US economy for sales.

Japanese government officials have said "special factors", such as currency fluctuations and unusually low prices

for raw materials, have been behind the increase this year. However, export growth, which slowed in June, is generally expected to gather pace later in the year, along with trade friction.

Other Asian countries are taking an increasing share of Japanese trade, with exports to the region rising 15.2 per cent in June and imports up 30.1 per cent. For the first half, the surplus with Asia was 49.5 per cent higher at \$14.57bn.

The strongest growth in Japanese exports in June was reported for electric machines, up 15.9 per cent, precision instruments, up 15.1 per cent, ordinary machinery, up 12.3 per cent, and chemicals, up 12.7 per cent on the same month last year.

Haj air crash claims 261 lives

By Our Middle East Staff

ALL 261 people aboard a DC-8 aircraft carrying Nigerians home from the Haj pilgrimage in Saudi Arabia died as the jet crashed in flames minutes after take-off from Jeddah airport yesterday.

The disaster is the latest to plague the annual pilgrimage, which draws up to 1m Muslims a year to Mecca, Islam's holiest site.

The aircraft, chartered to a Nigerian company and bound for Sokoto in Nigeria, plunged in flames half a mile from the airport as the pilot tried an emergency landing after reporting a fire.

Leased by National, a Canadian company, the aircraft was carrying 247 Nigerian passengers and 14 Canadian crew, the official Saudi Press Agency reported. The government of Canada, the aircraft's country of registration, said it would send five investigators to Jeddah to help determine the cause of the accident.

"The plane crashed in flames. All passengers perished," an SPA statement said. The pilot had reported a fire to the control tower minutes after take-off, and had lost control of the landing gear, it added. Airlines officials at Jeddah said one of the four engines had caught fire shortly after take-off.

Last year, more than 1,400 pilgrims were crushed and suffocated to death during a stampede in a tunnel leading to the centre of Mecca.

In 1987, more than 400 people, mostly Iranians, were killed in shooting after protests against the US and Israel turned riotous.

The air crash is the fifth to blight the Haj since the 1970s. At the height of the pilgrimage, the vast King Abdul-Aziz International Airport, built with three runways to accommodate the annual arrival of pilgrims, sees an aircraft take off or land every 10 minutes.

A Jordanian jet crashed over Nigeria in 1973 killing 176 people, while 191 died of the following year when a Dutch DC-8 crashed in Sri Lanka. Crashes in 1978 and 1979 claimed the lives of 183 and 156 passengers respectively.



Two bomb disposal experts from Royal Ordnance, the British Aerospace company, detonate unexploded munitions along Kuwait's beaches as they help clear millions of items of lethal ordnance left after the war.

At least 50 soldiers, including six Britons, were injured yesterday when ammunition exploded at the last allied base in the emirate at Doha. The incident was the most serious involving allied troops since Kuwait was freed.

Jobless rate falls in Australia

By Emilia Tagaza in Canberra

DEFYING persistent forecasts by the government and industry, Australia's unemployment rate continued to improve slightly in June.

The government yesterday reported a seasonally-adjusted rate of 9.3 per cent in June, down from 9.4 per cent in May and the second fall in unemployment in two months. Most forecasts have placed figures in excess of 10 per cent during the month. But the government has avoided proclaiming an end to the recession, saying other indicators are still mixed.

The government's caution, particularly that of Mr John Kerin, the new federal treasurer, has not escaped the business community. His restrained reaction to good monthly figures has been welcomed as a mark of responsibility and a departure from knee-jerk reactions of past treasurers.

Mr Kerin last week sent a strong signal of his commitment to tight economic policies in announcing a revision of the government's estimated 1991-92 budget deficit from \$44bn

(\$1.9bn) to \$45bn. He reiterated the government's commitment to avoid pump-priming to bail the economy out of the recession. The revision followed a smaller-than-expected budget surplus, at \$1.89bn, for 1990-91.

Meanwhile, business confidence is showing signs of starting to recover. Surveys conducted by National Australia Bank and Westpac Bank have found that companies are expecting both trading and profitability to improve slightly in the coming months.

Israeli bank scandal reaches court

By Hugh Carnegie in Jerusalem

THE biggest financial scandal in Israel's history finally reached the courts yesterday when the country's four top banking groups and a group of former executives were charged with criminal responsibility for a 1983 crash in bank shares which prompted a \$7bn government bail-out to save the banking system from collapse.

Bank Hapoalim, Bank Leumi, IDB Bankholding Corporation, its subsidiary Israeli Discount Bank, and United Mizrahi Bank were themselves accused under three groups of

charges laid in the Jerusalem District Court which alleged they violated the statutory responsibility properly to manage their affairs, misled the public with regard to the value of their shares and failed to disclose full information in prospectuses and accounts.

Sixteen former bank executives and executives from accountancy firms were included in the charges, some of which could carry a jail term of up to three years.

The trial was a direct result of a 1986 judicial inquiry which strongly criticised the banks

and their directors for an elaborate system of supporting their own share prices. The banks lent to their own customers to buy shares, using the shares as collateral. The system, which ran for seven years, collapsed when a devaluation scare drove thousands of investors to sell the shares for dollars.

The affair is still reverberating as the government seeks to sell off the majority shareholdings it required as a result of its rescue operation. Earlier this year, it was forced by government legal officers to halt

'Insider trading' probe call fails in HK

By John Elliott in Hong Kong

HONG KONG'S securities watchdog last night dismissed suggestions it set up an inquiry into allegations that mainland Chinese companies and other investors used inside information about the colony's proposed HK\$100bn (\$7.5bn) airport to speculate on the stock and futures markets early last week.

Both markets made rapid gains, allegedly driven by mainland investors, on July 1 and 2, immediately after a Sino-British deal on the airport had been secretly initiated in Beijing on June 30.

Fears are widespread that China's companies will import mainland practices into Hong Kong, which returns to Chinese sovereignty in 1997, which would seriously undermine its international reputation as a regional financial centre.

"Brokers known to be affiliated to the mainland were buying index futures actively all last week, at a time when the airport agreement had been signed but had not yet been made public," W.L. Carr, the brokerage arm of Banque Indosuez, said in its weekly report.

The local Hang Seng index rose 3.4 per cent over the two days to 3,772, but the more significant move came on the July futures contract which rose from a premium of about 20 to the index to a premium of over 100. Initially, analysts assumed the market was reacting to a 1 per cent point cut in interest rates on July 1.

News of the airport deal did not leak generally in Hong Kong until July 3, one day before an official announcement. Analysts therefore suggest mainland companies operating in Hong Kong heard about the deal from Beijing and moved in on the Hong Kong market on July 1 and 2.

It is also being suggested they passed the information to friendly Hong Kong businessmen who also speculated heavily on futures.

But the Securities and Futures Commission does not have the power to investigate. "We see no basis for an inquiry because the definition of relevant information in the legislation refers only to specific information on specific companies," Mr Robert Owen, SFC chairman, said last night. Nor does the legislation cover the Futures Exchange. Tougher insider trading laws come into force on September 1, but will not make action possible on this case.

Tokyo toughens monopoly law

By Steven Butler in Tokyo

ENFORCEMENT provisions for Japan's anti-monopoly law were strengthened yesterday when the Fair Trade Commission issued rules authorising itself to order linked companies engaging in unfair practices to divest equity stakes.

The rules come after years of pressure applied by the US government to put teeth into fair trade regulations.

The US has been aiming its guns at the *keiretsu*, or business groups, arguing that their

cross-holding of equity stakes is an impediment to trade.

The new rules authorise the FTC to force a company to sell an equity investment if, for example, a company forced another in which it has an interest into an exclusive business relationship. The same measure could be applied to a company which refused to deal with a company with which it had no equity link.

It remains unclear whether the new powers will have any

practical impact on business. A recent survey by the FTC concluded Japan's manufacturing companies do not discriminate against suppliers on the basis of equity links. If true, there would seem to be no reason to use the new powers.

Other intrusions of the law spelt out in the guidelines include collusion between merchandise suppliers to halt deliveries to discount stores or joint action by retailers to restrict supplies to new stores.

Aquino's defence chief to seek presidency

By Greg Hutchinson in Manila

MR Fidel Ramos, the Philippine defence secretary, yesterday resigned from the cabinet to concentrate on his bid to be the country's next president.

He was the second resignation of a senior government minister in less than a week. Mr Oscar Orbes, President Corason Aquino's cabinet chief, quit last Friday. He also wants to run in next May's national elections.

Mr Ramos announced his

resignation in La Union, a northern province where support for the late President Ferdinand Marcos is still strong, nearly six years after he was replaced by Mrs Aquino in a Manila army revolt in which the defence secretary played a prominent role.

La Union is part of the so-called "solid north" that Mr Ramos and Mr Orbes, both from the adjoining province of Pangasinan, are targeting for voter support.



Ramos: presidential hopes

China calls for \$200m flood aid

CHINA yesterday made a rare appeal for international aid, saying more than \$200m (\$125m) was urgently needed to help 2m people made homeless by floods, and for repairs to communications, power and water supplies, Yvonne Preston reports from Beijing.

Chen Hong, head of China's national disaster relief committee, said direct economic losses from the flooding amounted to over Rmb300m (\$34bn). Apart from immediate humanitarian relief, long-term rehabilitation aid was needed for the two most devastated provinces, Anhui and Jiangsu.

Storms and floods have hit 15 of 30 provinces covering two-thirds of China, with rain fall two to five times the normal level. Deaths have reached 1,270, but could well go higher. Nearly 40m people in Anhui (70 per cent of the population), are affected. Nearly 10m have lost everything. In Jiangsu, 42m are affected, 5m of them destitute.

India warned of 'hard economic decisions'

By K.K. Sharma in New Delhi

INDIA is "in the midst of an economic crisis of unprecedented magnitude," and people should prepare themselves for "hard and unpleasant economic decisions," President R. Venkataraman said yesterday.

In the new government's first detailed policy statement, Mr Venkataraman was outlining to parliament various structural reforms undertaken or to come. India's application to the International Monetary Fund for a loan to deal with the current balance-of-payments crisis was clearly the reason for the statement, but the president made no reference to it.

The estimated deficit for 1990-91 had risen to Rs107.7bn (\$2.6bn) against an anticipated Rs72.1bn, the president declared. The IMF had asked the government to cut the fiscal deficit from 8.5 per cent of GDP to 6.5 per cent. The government was "committed to observing strict fiscal discipline" and state expenditure would be controlled. Cuts are widely expected in subsidies.

The government would "work for extensive deregulation and reduction of bureaucratic intervention", again to reassure the IMF over structural reforms. Technology imports would be liberalised in areas where India did not measure up to international standards, and foreign investment policy would be liberalised.

"Changes in procedures are being worked out so that the investment climate is made more conducive for participation by foreign companies and non-resident Indians."

Hinting at public-sector privatisation, the president promised reforms, including greater autonomy for individual units. The Gulf crisis had worsened the balance-of-payments problem. Its direct adverse impact was estimated at \$2.7bn (\$1.68bn) and the cost of imported oil had risen by \$2bn.

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France and Iran see end to loan row

FRANCE and Iran are close to settling a lengthy dispute over millions of dollars of unpaid loans and cancelled contracts, which would remove the last barrier to an improvement in their diplomatic ties, William Dawkins reports from Paris.

The French foreign ministry said yesterday it was "reasonably optimistic" an agreement would be completed in the next few weeks, but denies the Iranian claims the final accord had been signed.

The dispute is about a \$1bn loan by the former Shah to the French atomic energy commission for the construction of a uranium enrichment plant in southern France. On the other hand, France has repaid only \$300m. Iran wants to see the return of the rest, plus an estimated \$1bn of interest. France wants compensation for more than \$750m (\$1.4bn) of contracts to build nuclear power stations in Iran, cancelled after the 1979 revolution.

South African business still fights the squeeze

The reins cannot yet be loosened on strict monetary policy, Philip Gawith reports from Johannesburg

THE decision by the US this week to lift sanctions against South Africa will have a liberating impact on a business community psychologically scarred by years of pariah status. This relief will, however, extend to the factory floor where businessmen continue to grapple with the effects of a tight monetary policy.

Dr Chris Stals, governor of the Reserve Bank, the country's central bank, has pointed out that the lifting of sanctions will not have an immediate impact on monetary policy because the country still does not have access to International Monetary Fund drawing rights. Without this, strict monetary policy has to be maintained to defend the external value of the currency.

Public pressure has been developing for the Reserve Bank to ease its monetary policy. Dr Jaap Meijer, deputy governor of the bank, describes the policy dilemma: "On the one hand, you want the new South Africa to start with a clean inflation slate. On the other, you realise that a man unemployed is a man radical."

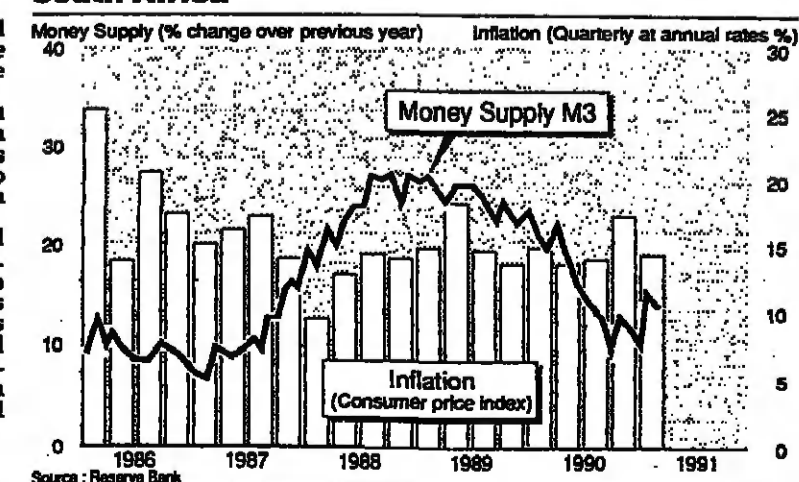
With unemployment running at about 40 per cent, these dilemmas are heightened by high political stakes. Indeed, one influential scenario doing the rounds carries the premise that there is not a single example of an authoritarian society making a successful transition to democracy while getting poorer. Per capita gross domestic product in South Africa has declined by 1.5 per cent a year in real

terms since 1981.

Superficially, monetary policy appears a disaster. It has been tight since November 1988 when the benchmark prime interest rate was lifted to 18 per cent. By October 1989, the rate had risen to 21 per cent, and the first relief came in March this year when rates came down a point. Inflation remains above 15 per cent although the economy has recorded six successive quarters of negative growth.

The hard men locally are fond of quoting Mr John Major's dictum: "If it's not hurting, it's not working." But many argue that at the moment it is

South Africa



all pain and no gain. Mr Ted Osborn, chief economist at Nedcor, a big domestic bank, says: "I want rates to be dropped. They're doing a lot of damage." Dr Pieter Haasbroek, group economist at Barlow Rand, the country's largest industrial group, agrees. "Many small businesses are in dire straits. They are closing their doors, never to return. For this reason, and only this reason, rates should drop."

Their view, however, is a minority one. Most professional economists believe the Reserve Bank should stick to its guns. They argue that without tight policies, inflation would have

risen to Latin American levels. They also point out that the argument for a cut in interest rates is based on the economy being weak. Yet gross domestic expenditure rose by 18.5 per cent in the first quarter of 1991 compared with the previous quarter.

It is also argued that lack of confidence in obtaining strong future returns is a greater constraint on investment than the cost of capital.

The Reserve Bank remains, if not unmoved, then at least unrepentant. Its primary argument is that its job is the protection of the integrity of the currency, not the stimulation of eco-

nomics growth. It also points to policy successes, particularly on the external front. Dr Meijer cites the stabilised exchange rate and strengthened reserves which have allowed the bank to pay off nearly all its remaining foreign liabilities relating to reserves.

Domestically, he points to the significant downward trend in money supply and credit extension. The growth rate of M3 declined from a peak of 27.5 per cent in August 1988 to 10.2 per cent in October 1989.

The stubbornness of the consumer price index to come down would appear to be less proof of ineffectual policies than of the deep-rooted, structural nature of inflation in the country. The Reserve Bank has argued all along that its policies will bear fruit only when the prevailing inflation psychosis is broken.

Dr Meijer believes this is particularly evident in trade union wage demands and the price-setting policies of businesses. Nominal wages per worker rose 18.7 per cent last year - well above inflation.

The government is keeping its nerve, showing little evidence of putting pressure on the bank to relax its policy. There must be grave doubts, though, whether the bank will achieve its aim of getting South African inflation to the low single-digit levels of its main trading partners. As Mr Rob Lee of the Board of Executors, commented, the stubbornness of inflation was politically eroding the case for discipline, but economically, that was still very strong.



The Soweto daily newspaper announces the end of US sanctions

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FT127/91

THE BCCI SHUTDOWN

LOCAL AUTHORITIES

Major rules out aid for councils

By Ivor Owen, Neil Buckley and David Lascelles

LOCAL authorities that deposited money with Bank of Credit and Commerce International will not be bailed out by the government, Mr John Major, the prime minister, confirmed in the Commons yesterday.

His comments came as local authorities, which had a total of up to £100m invested in the bank, said they were considering suing the Bank of England and their financial brokers.

Mr Major endorsed earlier

ministerial statements that local authorities were not entitled to preferential treatment over other depositors, and defended the Bank of England's actions.

Mr Brian Wilson, Labour MP for Cumbria North, said that less than a week ago BCCI had received "a clean bill of health" from the Bank of England, and that it had been listed by the Department of the Environment as being suitable for local authority business.

He urged the prime minister to ensure that the government and the Bank of England faced their responsibility for a "catastrophic error" that might have influenced council officials.

Mr Major replied that any accountant or finance director should know that if an institution paid over the market rate of interest it was in the form of a risk premium.

The Bank of England said it was aware that local councils

had deposits with BCCI when it decided to close the bank, but it would not have had details of individual accounts because these changed daily. The Bank did not distinguish between different types of depositors or when deciding whether or not to close a troubled bank.

By yesterday 24 councils had declared their deposits in BCCI, amounting to more than £70m. The Association of District Councils said it was

aware of 34 authorities with money invested, and the tally was still rising.

The authorities involved are meeting next Thursday to discuss joint action. It is thought that some might join forces to bring a test case against a financial broker.

The ADC is also taking legal advice on whether councils could sue the Bank of England for negligence in including BCCI on a list of approved banks.

MONEY BROKERS

Deposits liability disclaimed by Tullett

By Richard Waters

ONE OF THE money brokers at the centre of the row over how local authority money was placed in BCCI disclaimed yesterday that the ultimate responsibility for the deposits lay with the councils concerned.

Mr Derek Tullett, chairman of Tullett & Tully, said in a statement that the firm acted under regulation from the Bank of England, which included compliance with the so-called "London code of conduct" for the wholesale money markets.

"As a broker we act in bringing together two parties who wish to transact," he said. "We in no way give any guarantee concerning the bona fides of a party to a transaction and, indeed, the London code makes clear that it is the ultimate responsibility of the principal to assess the creditworthiness of a counterparty."

However, paragraph 12 of the London code appears to place a greater responsibility on investors than implied by Mr Tullett's short statement. It says: "Firms should exercise particular care when arranging or entering into deals involving any counterparty they believe to be relatively inexperienced."

Some local authority treasurers have claimed that their relative inexperience led them to rely on money brokers when placing deposits.

Tullett is one of 10 brokers licensed to operate in the sterling money markets, and one of four named by councils as having handled deposits placed in BCCI.

Midland starts a help desk

MIDLAND BANK is setting up a help desk for BCCI clients in more than a dozen UK cities. Mr Swarup Choudhary is to head the service. His number is 071 360 6221.

● The BCCI shutdown hit a UK charity which had £20,000 a branches in the Sudan. Action on Disability and Development said the money represented six months' of fund-raising.

CAYMAN ISLANDS

Booking centre for deals was \$7bn operation

By David Lascelles, Banking Editor

The \$7bn BCCI operation in the Cayman Islands was a booking centre for deals that may have been fraudulent, rather than a place where fraudulent actions were initiated, according to the local Banking Superintendent.

Mr John Atkinson said yesterday: "Someone here might have known more than a general 'do this'. But decisions would rest with BCCI's central management and credit committee elsewhere."

Bank of Credit and Commerce Overseas (BCCO), based in the Caymans, is one of the main banking operations of the BCCI group. With assets of \$7bn it is similar in size to the BCCI SA, the Luxembourg arm which forms the other major component of the \$20bn group.

Like much of the rest of BCCI, the Cayman bank was shut down last Friday and will shortly be wound up. The bank has about 30 branches around

the world, and employs 500 people locally.

Mr Atkinson said that BCCI differed from other parts of the group in that its deposits tended to be large in size and small in number. As such it was typical of the offshore banking operations located in the Caymans, which specialise in booking large deposits for wealthy individuals and companies.

Mr Atkinson said he had first become aware that of fraud in BCCI was suspected when the Bank of England told him of investigations which began earlier this year. He flew to London and attended a meeting on July 2, when the shut down decision was taken.

He said there was concern about what appeared to be a deliberate concealment from the auditors and shareholders of the bank's true position.

BUSINESSMEN MEET BANK OF ENGLAND

Delegation praises constructive attitude

By Khazem Merchant and Alison Smith

A DELEGATION representing Asian businessmen affected by the closure of BCCI said after a meeting with the governor of the Bank of England yesterday that it was encouraged by the Bank's constructive attitude.

Mr Andrew Popat, the prospective Conservative candidate for Bradford South, who led the delegation to Mr Leigh-Pemberton, said he was optimistic for depositors, once the liquidators finally controlled the assets.

Mr Popat called on Sheikh Zayed bin Sultan al Nahyan, the ruler of Abu Dhabi, with his family, owns a majority holding in BCCI, to come up with a further cash injection. The delegation is preparing a dossier of BCCI victims.

Mr Leigh-Pemberton told the delegation that the winding-up

petition would be heard of 23 July, and that the Bank would process claims on the depositors' protection fund within a month after that.

Mohammed Riaz, a member of the delegation and Conservative parliamentary candidate for Bradford North, said: "We've been given some very strong assurances that the Bank will try to help as far as possible."

He warned that the collapse of BCCI would have an "astronomical" effect on the Asian business community in Britain unless there was some assistance for them.

Mr Popat expressed disappointment that his constant efforts to meet both the UAE ambassador to the UK and of Sheikh Zayed's representatives had been unsuccessful.

SOUTH AMERICA

An area of close political ties

By John Barham and Jimmy Burns

BCCI has been scaling back operations in South America's financial centres where it had established close ties with business and political leaders.

In Argentina, central bank officials ordered BCCI last December to begin winding up activities. A central bank official said yesterday: "BCCI had to reduce deposits and progressively reduce its activities without being formally liquidated."

Deposit taking was to cease on June 30 and the bank was to terminate operations by the end of the year.

It emerged yesterday that BCCI helped two foreign debt-for-equity swap operations on behalf of Mr Gaith Pharaon, the Saudi Arabian financier and a one-time important shareholder in BCCI, to a value of about \$40m in 1988.

Both operations were designed by Mr Javier Gonzalez Fraga, a local financier who was appointed Argentina's central bank governor by President Carlos Menem. Mr Fraga has since left the central bank.

Mr Pharaon invested in a Jofota plantation in the north of Argentina and in the construction of a Rixos hotel in central Buenos Aires. Mr Gonzalez Fraga was head of the central bank when it ordered BCCI to reduce operations.

A central bank official said yesterday that BCCI was adversely affected by Argentinian's notoriously unstable financial system, adding "it must have had problems meeting capital requirements".

In Brazil, the central bank regulators have mounted a close inspection of operations of BCCI which is heavily involved in foreign trade finance. The central bank said yesterday that BCCI was not directly affected by the closure in other countries because it was 66 per cent owned by Brazilian citizens.

It emerged yesterday that shareholders include Mr Sergio Correa da Costa, a former ambassador to London, with 10 per cent of its shares. Mr Ernane Galveas, a former finance minister, is a member of the board.

In Paraguay, where BCCI opened a branch in 1985 during the regime of General Stroessner, the central bank took over the bank's operations on Wednesday. Clients are able to withdraw deposits. An official said the local balance sheet was sound although he warned of potential problems in meeting hard currency commitments.

In Uruguay, the region's off-shore banking centre, central bank officials took over management of BCCI's Montevideo finance house on Monday as a precautionary measure. It is believed to have about \$3m in deposits. As in Paraguay, the Uruguay operation was already on the market.



Former BCCI bank manager Ijaz Choudhary: 'With one stone, they kill ten birds'

A 20-year career lost in a day

By Chris Tighe in Bradford

AT HIS Bradford home former bank manager Mr Ijaz Choudhary ponders the wrecking of his 20-year career.

"With one stone they have killed ten birds," says Mr Choudhary, a BCCI manager since 1980. "I have lost my job; my personal savings are locked into BCCI. And my personal integrity has been shaken. It is in jeopardy. Who will compensate me for the loss of my integrity?"

Mr Choudhary ran the BCCI branch in Bradford until 1989. Then at Leeds, he was responsible for all BCCI's Bradford

business.

A 40-year-old graduate of Punjab University in Lahore, Mr Choudhary worked for United Bank before coming to England in 1979.

Asians, the bulk of his clients, were drawn by the linguistic competence of the bank staff, he says, the open-door policy, flexibility, understanding of their problems, and availability of letters of credit for importers and exporters.

When the bank was closed on Friday, he was not even able to extract his wife's weekly housekeeping from

their personal account. Mr Choudhary has had to borrow \$200 from a friend to cover the family going. Private health insurance arrangements for a major operation his wife is to undergo next week have also been thrown into disarray.

Since Friday, he has received about 500 phone calls at home from clients asking what will happen.

Mr Choudhary wants a job as a manager, but knows it will not be easy. "The banks and financial institutions won't want to know me when I tell them I worked for BCCI."

WORLD TRADE NEWS

Toyota to market Volkswagens in Japan

By Steven Butler in Tokyo

TOYOTA has agreed to market Volkswagen cars through its Japanese dealer network. The deal comes as the EC enters the final stages of negotiations over restrictions on the sale of Japanese cars in the single European market, raising suspicions that Toyota is attempting to influence the political atmosphere.

Mr Soichiro Toyota, Toyota president, said the Japanese car maker wished to broaden the sales opportunities for its dealers. He said the deal would help increase imports to Japan.

Mr Toyota did not directly answer questions about whether the sale of VW cars would take sales away from Toyota. He suggested that if the marketing agreement succeeds, the companies may wish to expand joint vehicle production in Hannover.

The agreement, covering both Volkswagen and Audi cars, could help to consolidate VW's position as the leading car importer in Japan since it will give it rapid access to a large dealer network. The huge expense of building a dealer network from scratch in Japan has been a large deterrent to importers.

The arrangement will begin next spring. It will be Toyota's first involvement with imported vehicles. Toyota has Japan's most extensive dealer network and claims more than 40 per cent of the local market.

VW and Audi car imports totalled 4,032 units in the first half of the year. This was an 18 per cent decline from the same period of last year, reflecting sluggishness of the local market. The vehicles accounted for 33 per cent of all imports. The companies said they expected to have 50 sales outlets in place by the end of 1992, with sales to reach about 7,000 vehicles.

By 1995 the two hope to have 100 outlets, and sales of 30,000 units a year. The plan is to establish exclusive VW-Audi dealerships through separate sales outlets owned by Toyota dealers.

VW plans to retain its independently-owned distribution network, and to continue distributing cars through the car dealer Yamaoka. VW is seeking Japanese sales of 100,000 vehicles a year by the mid 1990s.

Mexican minister expects US free trade deal soon

By Stephen Fidler

MR Jaime Serra Puche, the Mexican trade minister, said yesterday that an agenda for free trade talks among Mexico, Canada and the US was close to agreement.

Speaking in London to the FT, Mr Serra said the negotiations would take place under six headings: market access, trade rules, services, investment, intellectual property and dispute settlement.

Seventeen working groups had been established to discuss the issue. He and Mrs Carla Hills, the US Trade Representative, and Mr Michael Wilson, their Canadian counterpart, would meet in the US for three days from August 13 to discuss the agreement.

He said an agreement "within a matter of months" was a realistic target, but declined to forecast when it was likely to take effect. He said he did not foresee "impossible problems and



Jaime Serra Puche: no impossible problems

obstacles". It had not yet been decided whether the agreement between the US and Canada would be replaced or not.

Mr Serra, on a tour of Europe to promote investment in Mexico, said the main issue at stake was competitiveness,

at the root of which lay five elements, all of which would be present in a free trade agreement: continuity of economic policies, economies of scale, so-called economies of scope to allow specialisation, improved ability to transfer technology and adequately functioning market signals.

Asked about potential difficulties, he raised a number of areas where the negotiations would obviously be complicated: market access and discussions about tariff and non-tariff barriers and rules of origin; trade rules on such matters as subsidies; different priorities on the issue of services; with the Mexican concern being mainly labour-intensive services and the US and Canada's high-capital services; and on intellectual property, such as patents. He pointed to the recent agreement by the Mexican congress of what he described as "most advanced" law on intellectual property.

Gatt extends talks on banned goods

THE council of the General Agreement on Tariffs and Trade yesterday gave a working group three more months to amend a draft agreement on the export of domestically prohibited goods and other hazardous substances after the US had refused to accept it, writes William Dullforce in Geneva.

At stake are exports by companies in the industrialised world of chemicals, pharmaceuticals, pesticides, and hazardous wastes which are banned from sale in their home markets, because they are considered dangerous to health or the environment.

Under the draft agreement, which most Gatt members were willing to accept, a more extensive notification system would be operated, giving recipient countries more detailed information about the products and the reasons for their prohibition in their country of origin.

The US complained that the agreement included too wide a range of products and was too open-ended.

Brazil drops right to restrict imports

BRAZIL, yesterday renounced its right under the General Agreement on Tariffs and Trade to impose restrictions on imports for balance of payments reasons, writes William Dullforce in Geneva.

The decision, taken in spite of considerable payments difficulties arising from Brazil's foreign debt, signalled Brazil's commitment to the liberalisation of trade, Mr Rubens Ricupero, the Brazilian ambassador, told the Gatt council.

Recent agreement between

Brazil and its creditor banks on \$80m of arrears had reduced uncertainties about the outlook for the balance of payments, Mr Ricupero said.

The US and the EC have been pressing for the reform of Gatt provisions which allow a developing country to impose temporary import restrictions such as quotas or licensing arrangements, if they run into balance of payments trouble.

Washington and Brussels have argued that developing countries have made illegal use of

this provision to protect domestic industries.

Informatics is the only sector which Brazil is excluding. But a bill is in Congress to eliminate these restrictions by October 1992.

● The Brazilian government has authorised two joint ventures between domestic and foreign computer companies.

IBM and SIDA Informatics will make micro-computers, while Digital and Elebra are to manufacture medium-sized models.

Hills seeks more EC farm concessions

MRS Carla Hills, the special US trade representative, yesterday welcomed the EC's latest farm reform proposals, but said they still did not tackle the farm export subsidies on which the Gatt trade talks were stalled, writes David Buchan in Brussels.

In a bid perhaps to pressure the EC into more concessions, Mrs Hills, speaking in a World-net telecast, repeatedly stressed that she saw no link between the Gatt negotiations and this week's reform proposals by the Commission, which

"are not being offered as a benefit to the US or the world trading system", but because existing EC policies "had broken the bank".

However, she said the proposals to reduce price supports and take more land out of production "should make it easier for Europeans to think multilateral (trade) reform when they know the direction their own reforms are taking". She did not think the fact that no final EC decision on farm reform is likely before the end of the year would necessarily

stymie a Gatt accord.

The US would continue to insist on specific cuts in internal farm price support, import protection and export subsidies. If a consensus starts to develop in Europe this year for his cuts in price support, "this will give comfort to Europe's negotiators on what they can do in the Gatt", she said.

The farm reform plans, which are not expected to figure prominently at next week's London summit of G7 countries, will be discussed by EC farm ministers on July 18.

Ministers' pious words fail to dispel Gatt negotiators' gloom

Only action by world leaders can bring the world trade talks back to life, reports William Dullforce

BEFORE next week's London economic summit somebody should tell the leaders of the seven big industrial powers about the strange situation faced by their negotiators in the Uruguay Round of trade liberalising talks.

At the end of May the US Congress renewed President George Bush's fast-track authority to negotiate trade deals. In early June ministers of the 24 members of the Organisation for Economic Co-operation and Development declared that the Uruguay Round had "the highest economic priority on the international economic agenda."

Since then the negotiators in Geneva have heard one statement after another from the big trading powers and from agencies such as the World Bank and the International Monetary Fund underlining the importance for the world economy of completing the round quickly - preferably by the end of the year.

There has not been the slightest impact on the course

of the negotiations in Geneva. "It's as if they were sending messages from another planet. It's spooky," said one chief negotiator this week.

After the OECD meeting in Paris, Mrs Carla Hills, the US Trade Representative, called for an action plan to achieve maximum results in the most hotly contested areas, notably the reform of world farm trade and the liberalisation of trade in services. Countries should agree by July 31 on the mechanisms to be used to cut farm subsidies, she proposed. With two weeks to go nothing has been agreed.

At the beginning of June Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, reorganised the talks, reducing the number of negotiating groups from 15 to seven and setting a seven-week schedule which he hoped would produce at least initial results by the end of July. So far there have been no results.

The most eerie phenomenon has been the apparent fracture

in communication between governments and their trade negotiators, between the statements of intention in capitals and the immobility in Geneva. Morale is being sapped to the extent that privately some trade diplomats wonder whether their governments have lost interest in the Round.

If they are serious, the least the G7 heads of government can do next week is to agree to remove this gap between the ambitions they have been voicing and the realities of the negotiations. In practical terms they need to agree, in private if not in the published communiqué, to take some political risks, to face down some domestic lobbies and to send instructions to their negotiators to start striking deals.

Two areas, farm reform and services, are critical. In the first the 14-nation Cairns Group of farm-exporting nations this week voiced its frustration and warned the London summit again that the Round cannot be completed

without a substantial outcome on agriculture. Participants are still waiting for the European Community to advance from the position it took last December, when it offered to the extent that privately some trade diplomats wonder whether their governments have lost interest in the Round.

On June 24 Mr Dunkel, who now chairs the talks, issued a paper spelling out the many options laid bare in the technical consultations. It is a very confusing document. But the initiated profess to see in it some foreshadowing of an eventual compromise on the "instruments", of how the cuts are to be made.

In tackling internal farm supports, for instance, the paper focuses on a method which would start by defining policies that would be exempt from reductions and placed in a so-called "green box". On what is probably the

most contentious issue, the proposal by the US and the Cairns Group that all border restrictions be converted into tariffs and gradually reduced, the paper is most circumspect. But the paper did not mention the "corrective factor", the built-in safeguard which would allow countries automatically to adjust policies for fluctuations in prices and currencies, on which the EC has been insisting, although the paper detailed other possible safeguard methods.

Notwithstanding these indications of creeping progress, nobody in Geneva sees how the deadlock over agriculture can be overcome in the near future. The proposal for internal EC farm reform presented on Tuesday by Mr Ray MacSharry, EC Farm Commissioner, has caused hardly a ripple, despite the proposed reductions in EC farm prices, such as the 35 per cent cut for cereals. Negotiators are too well aware that Mr MacSharry faces a long haul before his proposal takes final shape in

the world, and employs 500 people locally.

Mr Atkinson said that BCCI differed from other parts of the group in that its deposits tended to be large in size and small in number. As such it was typical of the offshore banking operations located in the Caymans, which specialise in booking large deposits for wealthy individuals and companies.

Mr Atkinson said he had first become aware that of fraud in BCCI was suspected when the Bank of England told him of investigations which began earlier this year. He flew to London and attended a meeting on July 2, when the shut down decision was taken.

He said there was concern about what appeared to be a deliberate concealment from the auditors and shareholders of the bank's true position.

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Centre s was eration

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BANK OF ENGLAND

praises e attitude

son Smith
petition would be held
July, and that the bank
process claims on the day
tomorrow protection fund
month after that.
Mohammed Raza, a member
of the delegation and former
parliamentary under-
secretary for Bradford, North, said:
"We've been given some
strong assurances that the
Bank will try to help where
possible."

He warned that the effect
of BCCI would have on the
financial community in this
country was not yet known
unless there was some
tance for them.

Mr Pappas expressed his
disappointment that his
efforts to meet both the
ambassador to the UK and
Sheikh Zayed's representative
had been unsuccessful.

dict imports

this provision is
domestic industry.
Information is the subject
which Brazil is seeking
a bill in Congress to
allow these restrictions to
be lifted.

The Brazilian government
has authorised two new
agreements between domestic
computer companies
IBM and SID Informatica
will make microcomputers
available to small and medium
businesses.

concessions

Mr Gann said
the US would consider
an agreement on specific
concessions in the
automotive sector and
agriculture and energy.
He said a concession
in the automotive sector
would be a significant
step in the GATT talks.
The US farm reform
package is not expected
to be agreed until the
end of the year, but the
US-EU summit of July 8
will be discussed in
the farm ministers on July 8.

gloom

US minister
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European Automotive Operations
Automotive Plastics Division

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Devon

AP Borg & Beck
Clutch Division
Leamington Spa

Avdel Systems Ltd
Welwyn Garden City

B.E.W. (Auto Products) Ltd
Prindsbury

Bauer & Schaurte Karcher GmbH
Beckingen

Bayer AG
Dormagen

Bayer AG
Uerdingen

Benteler AG
Schloss Neuhaus

Benteler AG
Warburg

Richard Bergner GmbH & Co.
Schwabach

Bernex GmbH
Langenfeld

Robert Bosch S.A.
Madrid

Bradley Glass Limited
Mirror Glass Manufacturers
Worthing

Britax Wingard Limited
Chichester and Portchester

Callow & Maddox Bros. Ltd
Coventry

Continental AG
Dannenberg

E.H.A. Ventilfabrik
Mühlheim

Ernst Ebbinghaus GmbH & Co KG
Sofingen

Spezialfedernfabrik
Heinrich Eibach
Fimmentrop

Ephraim Phillips Ltd
Birmingham

Euroflam
Hansjörg Werner GmbH
Bremen

Ferre Plane S.A.
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Techn. Kunststoffprodukte
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Hella KG
Bremen Plant

Henkel Iberica S.A.
Barcelona

Holset Engineering Company Ltd
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Huddersfield

Holzer GmbH & Co
Zell am Harmersbach

IWIS
München

International Pulvercoat
Bensheim

Karl Joh Gummiwarenfabrik
Gelnhausen

Kigass Engineering Limited
Royal Leamington Spa

Klifa GmbH
Mannheim

Linread plc
Commercial Products Division
Pitsford Street - Birmingham

Maitre
Annemasse

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Nottingham

Mobil OH AG
Wedel

Monforts
Mönchengladbach

Nedachroof Helmond B.V.
Helmond

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Köln

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Japan

Pamco
Vimoutiers

John Pearson Wilcox
Birmingham

Peugeot
Dornpierre

RHP Bearings
Newark

Rockwell Golde
Frankfurt

SGF
Waldkraiburg

Seiforge
L'Horme

Stanbridge
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Luton

T.M.L. Plastics Ltd
Accrington

T.R.W. Repa
Petterice

Textar GmbH Bremsbeläge
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Birfield Transmission SpA
Bruneck

Weber S.R.L.
Bari Plant



UK NEWS

ELECTORAL REFORM

Labour examines voting alternatives

By Ivo Dawanay and John Willman

PUBLICATION today of the Labour party's report on electoral reform will end years of opposition to changing Britain's first-past-the-post system and gives a clear hint in favour of changes to elections for regional assemblies, the European parliament and a reformed House of Lords.

suggests strongly that the constituency link between MPs and voters is desirable for the House of Commons. This apparently all but rules out the system preferred by the centrist Liberal Democrats – the Single Transferable Vote – which can for large multi-member constituencies where voters list their preferences numerically.

Instead, the working party, representing a broad cross-section of Labour opinion, appears divided between supporters of the current first-past-the-post (FPTP) and the Alternative Vote (AV) and the Additional Member System (AMS).

But in both the last two cases it expresses reservations and values which AV – a version of which is used in France, allows voters to rank

their preferred candidates, combining those with the lowest votes until one gains an outright majority.

But, the report points out, it fails to deliver a strictly proportional outcome.

AMS, used in Germany, combines current voting practices with a system from which MPs would be elected in proportion to the total votes cast. The report raises the awkward issue, however, of minority parties being able to bring down governments by switching support.

Concluding that any system is imperfect, the Plant report makes clear that its final recommendations, due next year, must be made by evaluating and balancing different options.

In a key concluding section

it states: "Fairness involves being fair to something...Different electoral systems will rank these differently. Invoking an unqualified idea of fairness will not take us very far."

Then it adds: "There is no ideal electoral system which can be chosen without leaving some questions unresolved."

In spite of its hard fought efforts to see all points of view, the report will, nonetheless, encourage the proponents of change. At the end of the Electoral Reform Campaign for Electoral Labour described the movement as "unstoppable" this week.

"The report means there is no longer the uncertainty as to support for first-cast-the-post that we have had in the past," she said. "It sends the debate

Opponents of change are also rallying their forces. Last night, Mr George Foulkes, Labour MP, issued a document outlining his proposals for a new Labour Party, emphasising the importance of the MP-constituent link. But Mr Neil Kinnock, Labour leader, is expected to give the preliminary report a neutral welcome today.

Publication of the report brings to a head a storm of controversy about the party's return to the political stage.

Many supporters and opponents of change believe that such is the thoroughness of the plan that Labour may feel obliged to put its issues to a referendum.

But Mr Kinnock, the Royal Commission even, is winning the coming election to an outright majority.

Editorial Comment: Page 19

Names grill embattled Lloyd's chairman

By Richard Lapper

MR DAVID COLERIDGE, the embattled chairman of the Lloyd's insurance market, was subjected to a searching public grilling on the shortcoming of the way business is conducted at Lloyd's, at yesterday's annual general meeting (AGM) of the Association of Lloyd's Members.

The ALM represents over 9,000 Names - the wealthy individuals whose capital backs the Lloyd's Market. Just over 700 Names attended yesterday's AGM.

Mr. Neil Shaw, chairman of Tate and Lyle and a Lloyd's Name since 1980, said the failure by Lloyd's to anticipate the size of its trading losses clearly enough would have been a "recipe for disaster for an industrial company." He went on to question the degree to which Lloyd's was in control of its business.

Expenses were still too high and there were too many "sub-standard" underwriters and agencies. There was ample evidence that many people employed in the market were

Under pressure: David Coleridge fields questions at yesterday's annual general meeting

Although competition would gradually reduce the number of agencies and syndicates at Lloyd's, "it really needs much more than the marketplace," said the industrialist.

Mr Coleridge said he was hopeful that the market's task force set up to review the present structure, and staffed by

senior market figures, would rectify many of these deficiencies.

The task force, which is meeting most weekends, will issue recommendations before the end of the year. Mr Coleridge said that he had no doubt that the Council, the market's governing body, would "carry out reforms."

Mr Coleridge admitted he

was "terribly worried" by possible shortages of capital. As many as 5,000 Names are expected to leave the market in the coming months. Capacity could be reduced from its present level of \$11.4bn to \$10bn, according to Lloyd's.

"I'm conscious we may be short of capacity. We will find it difficult to accept all the business that will be available

next year," Mr Coleridge added.

Lloyd's has been shaken by its latest results which has seen many of its financial backers suffering large losses.

The Names can rely normally on profits but have been hit by the spate of disasters of recent years, such as the Piper Alpha oil rig fire and Hurricane Hugo.

Proposals to cut army size may be modified

By Philip Stephens, Political Editor

THE GOVERNMENT signalled yesterday that it may modify its plans to cut the size of the army to try and placate growing criticism within the Tory Party of the scale of the proposed reductions.

Mr Tom King, defence secretary, was said by aides to be considering a small increase in the number of battalions which would survive the cuts outlined in the strategy.

Despite criticism this week from Tory MPs, Mr King has indicated that the army's overall manpower must fall by 10,000 to 12,000 to a total of 118,000. He is said, however, to be ready to consider lifting by "one or two" the ceiling of 36 on the number of battalions which would survive.

Mr King is also facing criticism from both Mr Peter Lunn, the Scottish secretary, and David Hunt, the

Welsh secretary, to ensure that the long-established regiments in Scotland and Wales do not fall victim to the cut-backs.

Mr Lang and Mr Hunt are in turn reflecting deep anxieties among Tory activists about the possible disbandment of units such as the Gordon Highlanders and the Royal Welsh Fusiliers.

Mr King appears confident that the more moderate Tory critics of his strategy - including Mr George Younger, his predecessor as defence secretary - can be placated before he unveils final details later this month.

Some backbenchers, however, are still insisting that they will vigorously oppose the cuts as likely to leave the country ill-equipped to meet its overseas commitments.

Post Office seeks pay freeze for 13,000 parcel employees

By Diane Summers, Labour Staff

PARCELFORCE, the parcels arm of the UK Post Office, is attempting to freeze the pay of all its employees for 10 months as part of a plan to pull back costs and limit profit after heavy losses caused principally by the recession.

It is believed to be the first time that an employer in the UK public sector has tried to freeze pay. The Confederation of British Industry (CBI), representing the country's employers, estimates that about one in five organisations in the private sector has frozen or delayed the implementation of pay increases because of the economic downturn.

Earlier this week the Post Office announced that Parcelforce incurred a loss in the last financial year of £1.1m, which contrasted with a £171m profit by Royal Mail, the Post Office's

Post Office management said it aims to break even by the end of this financial year and move into profit by the next.

Post Office management said yesterday that it was still at an early stage in negotiations with unions representing Parcelforce's 13,000 employees. Although the pay freeze has been rejected by unions, reaction has been low-key.

The Post Office pointed out that Parcelforce is not alone in the distribution industry in having suffered during the recession.

A Post Office spokesman said: "we have told the unions that we would be looking for a temporary pay pause for all our staff, and that includes all our contractors."

Most employees also had the opportunity to earn extra

money through incentive schemes which would not be affected by the pay pause, the UCU secretary said.

Mr Terry Deegan, general secretary of the Communication Managers' Association, which represents about 1,500 middle managers and first-line supervisors within Parcelforce, said staff were "prepared to rise to the challenge" presented by the proposition.

A significant proportion of the country's losses, however, were due to problems in the accounting system which had had to be rectified this year, according to Mr Deegan.

The Union of Communication Workers, which represents the bulk of blue-collar workers within Parcelforce, is believed to have been the first to call for a pay freeze for the first time in its history.

Index provides clearer guide to economy

Rachel Johnson examines why analysts are expecting a further fall in UK inflation

UNLESS today's retail index (RPI) is unduly skewed, June is overshadowed — as many expect — by a cut in UK interest rates, it should be the economic event of the week.

It will be the first RPI for months not to be heavily distorted by one-off factors, such as the changes in value-added tax, reductions in mortgage rates, petrol prices and the controversial poll tax.

The RPI's sensitivity to underlying inflationary pressures in the economy has been diminished so much by outside factors that Mr Norman Lamont, the UK Chancellor, has said it is "not a good barometer".

The June index is still expected to benefit from seasonal price discounts in the summer sales — trimming off 0.2 per cent — and the last of the mortgage rate cuts by home owners in May.

This will shave 0.1 per cent from the index, which will be fully offset by rising electricity prices.

But these factors are not expected to cloud the clearer picture of UK inflation which the June index should provide, and, all told, the index is expected to rise to 5.6 per cent from 5.4 per cent in May.

Coming after Tuesday's producer prices, and yesterday's decision by the German Bundesbank not to raise its rates,

the markets are confident of a rise in interest rates. Activity data such as the next retail sales figures should justify one.

Other important inflation measures should also move up. The September rate, excluding mortgage interest payments (the Treasury's favourite) is expected to fall 0.1 per cent to 6.5 per cent.

With UK inflation falling, it has tumbled from 5.0 per cent in January to 3.0 per cent in February. Several more questions are now being raised. How far will inflation fall, and what level of inflation does the government aim for?

No-one doubts that the Treasury's target is to bring the target of 4 per cent by the fourth quarter of the year. This should save £750m, as the Treasury initially budgeted its indexed social benefits spending on the assumption of 5.5 per cent inflation in the year to September.

In fact, the Treasury is likely to undershoot this year. Greenwell Montagu, the investment bank, forecasts the RPI will average 3.6 per cent by the fourth quarter, after a low of 3.3 per cent in October. Greenwell Montagu adds that the corresponding German inflation will be 3.4 per cent and 3.5 per cent respectively.

There is a growing view that the government will stop there, rather than battle on towards

Inflation
 Three year moving ave.
 — UK (RPI)
 - - - Germany
 (Consumer prices)

Year	UK (RPI) %	Germany %	Consumer prices %
79	12.0	5.0	3.0
80	14.0	4.0	2.0
81	10.0	4.0	2.0
82	10.0	4.0	2.0
83	8.0	4.0	2.0
84	7.0	4.0	2.0
85	6.0	3.0	1.0
86	5.0	2.0	1.0
87	4.0	2.0	1.0
88	4.0	2.0	1.0
89	5.0	2.0	1.0
90	6.0	2.0	1.0
91	7.0	2.0	1.0

John Major: hoping for improved economic figures

zero inflation. Last week, Mr Lamont refused to commit himself to a target of near-to-nill inflation over the next three years. He had good reason. In 1986, a year when the RPI averaged 3.4 per cent, Mr Lawson promised to eliminate inflation in the next parliament. His pledge turned out to be a hostage to fortune — the RPI averaged 9.5 per cent four years later.

According to some analysts, the UK should concentrate on undercutting German inflation rather than aim simply for zero inflation. According to Mr Roger Bootle, of Greenwall Montagu, a 2 per cent increase in the RPI is consistent with an "underlying absence of inflation". Additionally, moving to zero is much harder —

with a greater impact on unemployment and output — than reducing inflation to 6 percent from 10 percent.

The government appears sensitive to this. "Recovery is much more important than inflation at this stage in the economic and political cycle," says Mr. Alan Davies, economic secretary.

But the government seems unlikely to consider the inflation battle won until it has achieved low levels of around 3 percent for years, not months.

Mr. John Major, the prime minister, says he "hates" inflation. "It is a very immediate factor at play as the electoral implications of inflation are considerable."

There is still a slim chance of a consumer-led recovery this year if inflation carries on falling and pay rises average around 6 percent. Mr. Lamont says he will be head of Mr. Walter Eells, director general of the National Economic Development Office.

"No government that has significantly raised the rate of inflation has been re-elected," he says, "while four governments which reduced inflation, or stabilised it, have been re-elected." On the dozen RPI days left before the election, Davies expects to hear much more about the government's inflation strategy.

The following prizes have been awarded as a result of the recent examinations.

Sir Joseph Burn Prize (awarded by the Institute of Actuaries):

Tomlin, Ms D.M.	(Dublin)
-----------------	----------

Worshipful Company of Actuaries Prizes:

Dicker, S.P.	(Manchester)
Moring, R.H.	(London)
Tomlin, D.M.	(Dublin)

$$\sum_{x=1}^n \left(1 - \frac{i_{67}}{i_{x-1}}\right) (1+i)$$

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INDIA

The FT proposes to publish this survey on **5 September 1991** and it will be distributed to 160 countries worldwide. If you want to reach this important audience, call Louise Hunter on 071 873 3238 or fax 071 873 3079.

FT SURVEYS

FT SURVEYS

هكذا في الأصل

utives

into a new phase.
Opponents of the
also rallying their
night, Mr. George
Labour MP, gave
outlining the con-
reform, emphasizing
the importance of
link. But Mr. Blair
Labour leader, is
give the prime min-
central role in the
Publication of
brings the issue
systems to the public
Many supporters
such as the Foreign
Plant report, Labour
obliged to give the
Speakers' Conference
Royal Commission
wants the coming
outright majority.
Editorial Comment:...



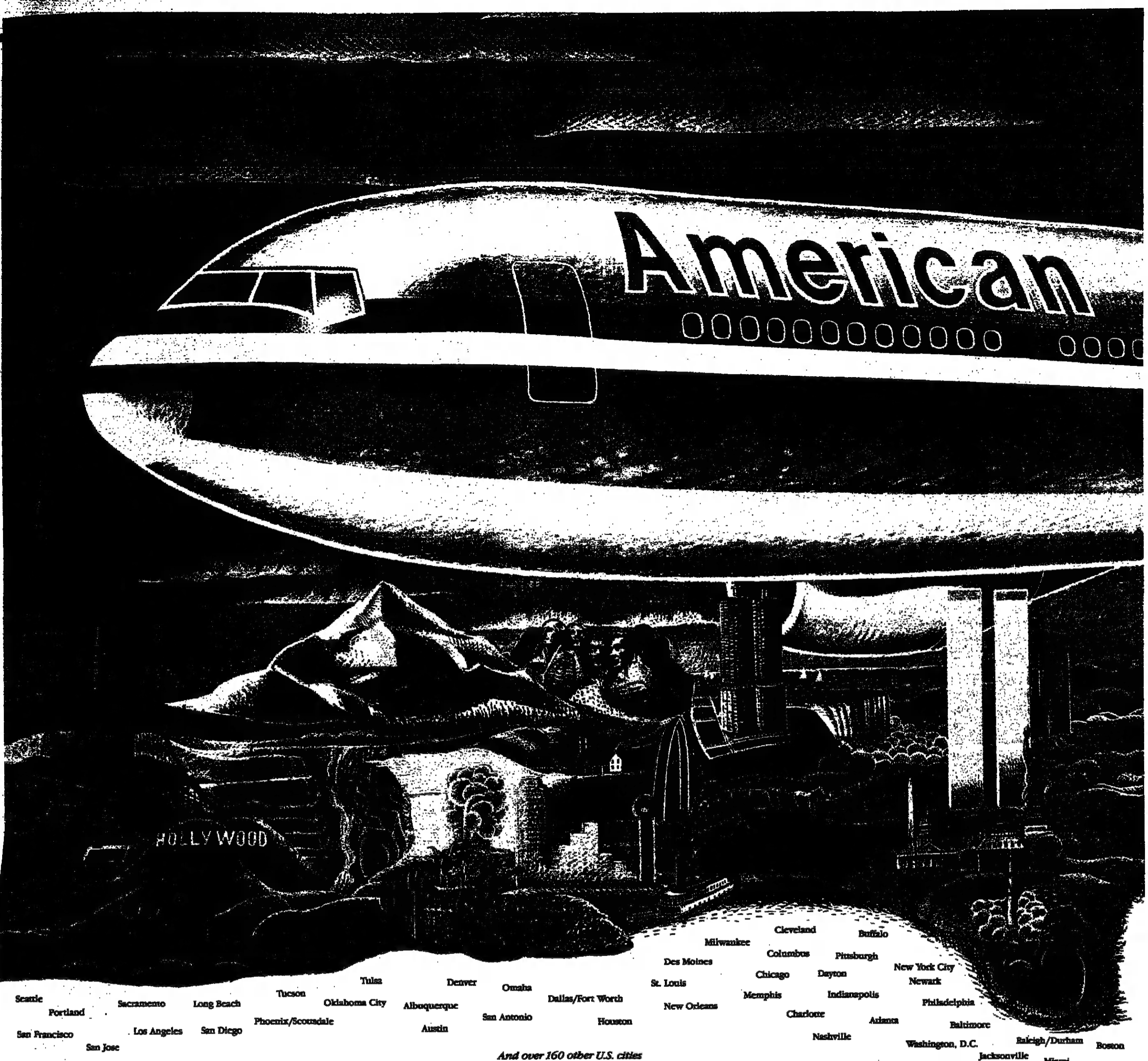
next year," Mr. Ode
added.
Lloyd's has been
its latest results
seen many of its
backers suffering
The Names can
usually on profits
hit by the state of
recent years, such
Alpha oil rig firm
came Hugo.

y freeze
employees

money through her
schemes which would
affected by the pay
Post Office said.
Mr. Terry Deegan,
secretary of the Con-
trolling Managers' Asso-
which represents the
middle managers and
supervisors within the
staff were "paid
rate to the challenge"
ended by the recent
A significant propo-
for company's losses
were due to problems
computing system
had to be resolved
according to Mr. Deegan.
The Union of Con-
trolling Managers, which
the bulk of the staff
within the Post Office,
to be forcing the propo-
pay freeze for the first
time in its history.

onomy
UK inflation

with a greater
unemployment and
that reducing inflation
from 10 per cent
The government's
response to this has
much more important
inflation at this stage
economic and political
says Mr. Alan Davis,
Minister at Scotland.
But the government
unhappy to consider
from which are
achieved low levels of
per cent for years
Mr. John Major, the
Prime Minister, says
But there are many
factors at play, as the
implications of the
unemployment.



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	Newark, NJ	2 July
Manchester	New York (JFK)	2 July
	Chicago	Current
	New York (JFK)	2 July
Glasgow	Chicago	Current
	Chicago	Current
Paris	Dallas/Fort Worth	Current
	New York (JFK)	Current
Frankfurt	Raleigh/Durham	Current
	Chicago	Current
	Dallas/Fort Worth	Current
Munich	Chicago	Current
	Chicago	Current
Düsseldorf**	Chicago	Current
	Chicago	Current
Brussels	New York (JFK)	Current
	Chicago	Current
Zurich	New York (JFK)	Current
	Chicago	Current
Madrid	Dallas/Fort Worth	Current
	Miami	Current
Milan	Chicago	Current
	Chicago	Current
Stockholm	Chicago	Current

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UK NEWS

Lonrho issues writs against store group

By Robert Rice, Legal Correspondent

Lonrho's long running legal battle to wrest control of House of Fraser (HoF) from the Fayed brothers took another bizarre turn yesterday when the international trading conglomerate issued new writs against the owners of the stores group alleging conspiracy to injure.

Lonrho claims the Fayed brothers were behind a five-year campaign of vilification waged against Mr Roland Tiny Rowland, its chief executive, by a Miss Francesca Pollard.

The alleged conspiracy to destroy Mr Rowland's reputation came to light at the end of June when Miss Pollard made a public apology to Mr Rowland and told him that her

activities had been funded by the Fayed.

The writ against the Fayed brothers and 18 other defendants including a number of HoF directors Broad Street Associates, a public relations company, and two firms of solicitors Kingsley Napley and Palmer Cowen, claims damages for conspiracy to injure and an injunction in connection with the five year secret campaign against Mr Rowland.

Lonrho alleges the Fayed brothers became involved in Miss Pollard's campaign after she wrote to Mr Rowland in June 1986 challenging him about Lonrho's purchase of her late grandfather's assets after the collapse of his business. Her

grandfather was the chairman of the Israel British Bank which crashed in the 1970s.

Following his death Miss Pollard waged a campaign against a number of prominent City figures including Mr Gerald Kouson, head of the Heron Group, who she believed were responsible for depriving her of her proper inheritance. She passed a copy of the letter to the media and to other public figures including the Fayed.

Lonrho alleges that the Fayed seized on this opportunity as a way of pursuing its battle with Mr Rowland over the House of Fraser takeover, offering to fund her campaign in return for being able to direct it. Lonrho alleges among

other things that Mr Mohamed Fayed paid her initially £1,000 and subsequently £2,000 a month as "expenses".

Miss Pollard has already admitted publicly that between January 1987 and January 1991 she went regularly sometimes as often as three times a week to see Mr Mohamed Fayed to receive directions from him as to what she should do to further her campaign.

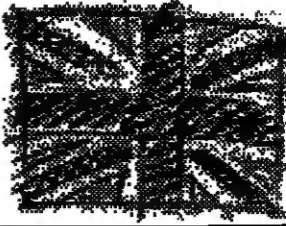
A number of MPs, members of the Trade and Industry Select Committee, witnesses and other innocent people involved in investigating the 1985 takeover of House of Fraser were also subject to vilification by documents which Lonrho says included the use

of over 30 forged signatures.

Mr Michael Cole, House of Fraser's media director, dismissed the new writs yesterday as just another stage in the "longest whinge in British commercial history." If and when the writs were served they would be defended vigorously, he said.

Two weeks ago in a separate legal action Lonrho was given leave by the House of Lords to proceed with a damages action against the Fayed brothers and Kleinwort Benson their merchant bankers for alleged fraudulent misrepresentation and conspiracy to injure during the 1985 takeover of the stores group and its flagship, Harrods.

BRITAIN IN BRIEF



MoD seeks new attack helicopter

The Ministry of Defence will buy a new attack helicopter for the army "towards the end of the decade", Mr Alan Clark, defence procurement minister, said proposals for the "cut-the-chief" contract would be invited in the first half of next year.

This follows the collapse late last year of a collaborative programme to build a light attack helicopter, involving the UK with Italy, the Netherlands and Spain.

Leasehold law to be reformed

The government is to propose reform of England's antiquated leasehold law, replacing it with a system of commonhold, similar to those operating in the US and Australia.

Under the new system long-leaseholders will have the right to buy the freehold of the property at market value provided a majority of existing tenants and other long-leaseholders in the building agree.

Volkswagen to drop car prices

Volkswagen joined in the UK new-car price war, announcing price cuts of up to £1,000 on its Golf, Jetta and Polo ranges. VAG (UK), the Lonrho-owned importer of Volkswagen and Audi cars, said that the lower prices would apply until the end of August.

It is the fifth major manufacturer or importer to make such cuts, following Fiat, the Italian car maker, Nissan UK, Ford and Vauxhall. The five makes together account for just over one half the total new car market.

International role for Steel

Sir David Steel, former Liberal leader, pictured above, is to become president-elect in September of the Liberal International, which links Liberal parties around the world. He will become president in 1993.



Appeal Court clears company

Smiths Concrete, a ready-mix concrete company, has been cleared in the Appeal Court of breaching a court order preventing it from entering price-fixing agreements. A £25,000 fine was also quashed.

Waste oil is dumped

Motorists servicing their cars illegally dump 40,000 tonnes of waste oil every year, according to a government survey. Only 7 per cent is properly disposed of but if it was collected and reprocessed it could be used for industrial applications.

Greater use of debit cards

Payment by debit cards - plastic cards which take payment straight out of a customer's account - rose by 18 per cent last year in the UK. Last year, the two UK debit card systems, Switch and Visa, handled about 500,000 transactions a day.

British Council chief selected

A director of the Bank of England, Sir Martin Jachan, will be next chairman of the British Council. Sir Martin, 61, who is also chairman of Barclays de Zoete Wedd, will take over next March. The council, largely funded by the Foreign Office, promotes the English language and British arts overseas.

Lecturers' pay offer increased

University lecturers had the pay offer increased to 6.1 per cent from 5 per cent. This is in line with recent public-sector offers, but significantly below this year's 9.5 per cent rise for teachers.

Baker turns over new loaf

Hoivis will break its 101-year-old tradition of baking brown-only bread from Monday when it launches its first white loaf.

Wind of change flutters through union

New policies expected as the healing process continues, writes John Gapper

THE Transport and General Workers Union, Britain's largest, has a wide membership. Its 1.25m members include Mr Neil Kinnock, the Labour Party leader, and Mr Phil Griffin, from Manchester. The two men have different ideas about what a Labour government should do if it wins the next election.

Mr Kinnock's views carry rather more weight in both the union and the Labour Party. Yet Mr Griffin managed to cause a few flutters among the leaders of both this week when he persuaded the union's biennial conference in Blackpool, north west England, to commit the union to boycott the government's Youth Training scheme.

Despite the limited practical effect of this vote, the issue was immediately raised in the House of Commons by Mr Michael Howard, the employment secretary. As Labour's biggest financial backer and wielder of the most votes at the party's annual conference, the TGWU retains a unique ability to embarrass.

The spotlight has been on Blackpool this week as ministers tried to force home an attack on Labour's links with unions. Yet the TGWU has proved a more difficult target for criticism this week than throughout much of the 1980s. Its profile was high for three reasons. Firstly, the union's



Appeal for unity: Bill Morris has made a forceful start to his leadership of the union

size and traditional links with Labour. Mr Bill Morris, elected as the next TGWU leader, made this explicit yesterday in one debate: "This union will never part company with the Labour party, because we are the Labour party". Secondly, the union's divi-

sions with the party on issues such as nuclear disarmament. When the TUC debated policy on union law and pay policy, the TUC played a leading role on the left.

The third reason was the union's instability. The internal warfare between its left

and right factions culminated this year in the sometimes bitter leadership election campaign between Mr Morris and Mr George Wright. Mr Morris won and will succeed Mr Ron Todd next year.

Yet, on each count, the TGWU has this week largely

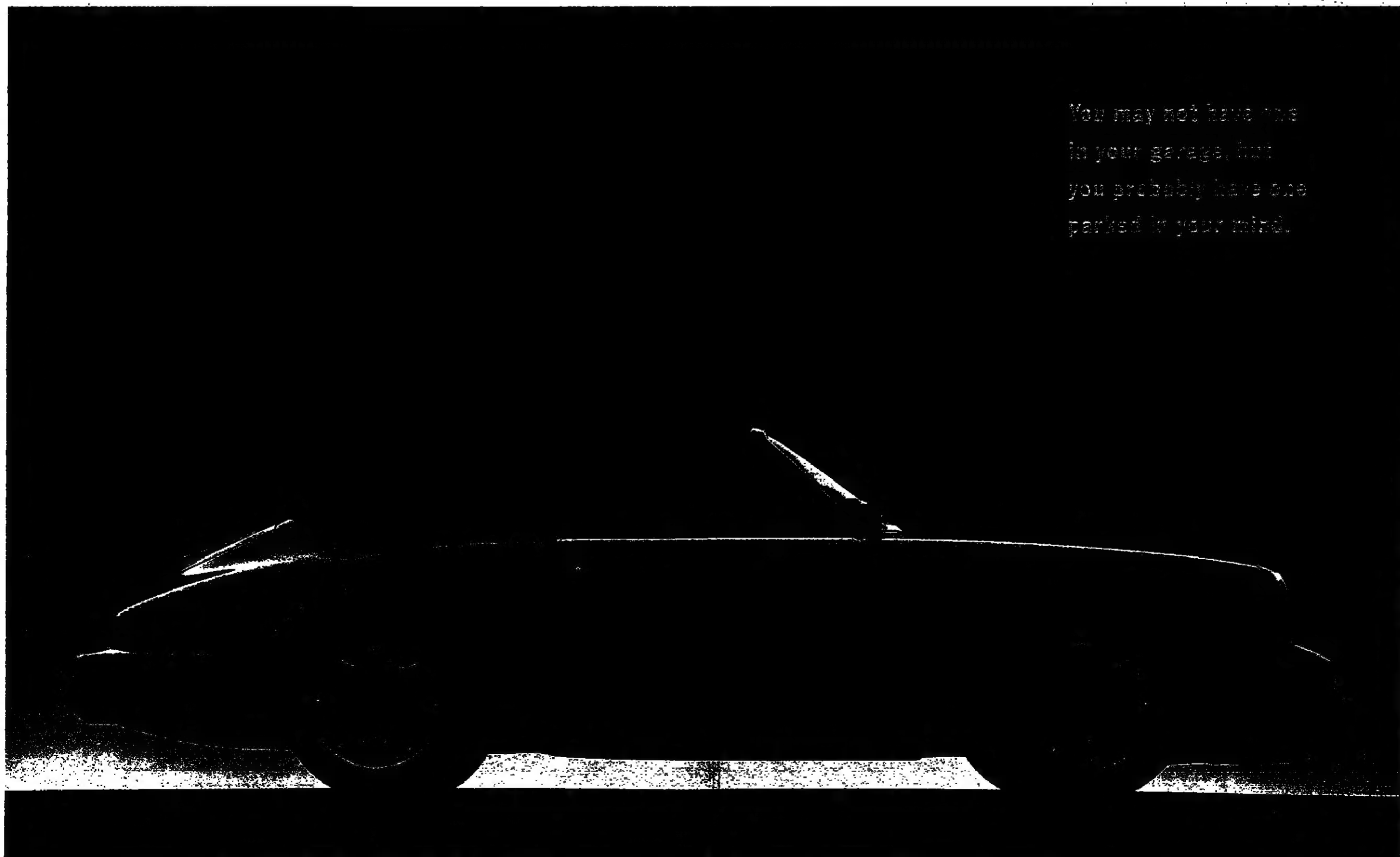
continued a process of healing that started at the 1988 conference. Perhaps the most notable change has been an internal one, from which policy changes will eventually spring. That is a distinct slackening of tension between right and left.

Mr Morris has had a good week at the conference. He has tried to start his period of leadership forcefully, appealing for unity and saying there must be only "one agenda" under his leadership.

The factor which has altered least is the union's size and influence. Even here, a change has taken place since the last TGWU conference. That was followed three months later by a switch to multilateral disarmament at the Labour conference which showed the TGWU's unblock vote did not rule.

Yet the publication of a poll dispelling public doubts about Labour links with unions means the TGWU's relations with the party are still a difficult issue. The long term changes to party policy-making reducing union block votes at Labour's conference are still in their early stages.

Mr Morris yesterday tried to set out how the union would expect to be treated by Labour. He insisted the two would work in partnership: "We do not want to run the Labour party, we just want to influence it," he said.



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PORSCHE

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Appeal Court clears company

Smith's Concrete, a major concrete company, has been cleared in the Appeal Court of breaching a contract by preventing a rival company from obtaining a price-cutting agreement. A £25,000 fine was also paid.

Waste oil is dumped

Motorists serving hotels illegally dump waste oil according to a government survey. Only a quarter properly disposed of it. It was collected and reprocessed it could be used for industrial applications.

Greater use of debit cards

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British Council chief selected

A director of the Bank of England, Sir Martin Armstrong, will be next chairman of British Council. Sir Martin, 61, who is also chairman Barclays de Zoete Wold, takes over next March. The council, largely headed by Foreign Office, promotes English language and the arts overseas.

Lecturers' pay offer increase

University lecturers had to pay offer increased to 4.5 per cent from 5 per cent this year. The offer was rejected by the union. The offer was 4.5 per cent rise for next year.

Baker turns over new loaf

Bakers will break in 101-year-old tradition of baking brown-eared loaf Monday when it launches first white loaf.

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English Estates puts its faith in the market

AFTER more than half a century working in areas shunned by the private sector, English Estates, the government-backed industrial and commercial property developer, is now offering investors the chance to buy chunks of its £400m portfolio. The sale this month of some £53m of modern industrial estates is a watershed for England's biggest industrial landlord in its attempt to marry its traditional public agency role with a more commercially-oriented operating style.

Yesterday at a London hotel Allsop, the auctioneer, staged the first public auction of English Estates property since 1940, when the agency in the morning session alone, thanks to keen bidding for all the first five English Estates lots. The auction, which contains 36 English Estates industrial premises at asking prices totalling £15m, continued yesterday afternoon and resumes on Monday. went) Investors have until mid-July to submit bids to regional agents for four portfolios of modern industrial developed by English

Estates in [REDACTED] and south-west England over the last 20 years.

The sell-off, the first concerted attempt by the agency to dispose of its buildings to investors, is in line with the announcement made in April 1990 by Mr Nicholas Ridley, when he was trade and industry secretary, that it should sell its DTI-funded assets.

How Mr Tony Pender, the chief executive of English Estates, says that even without Mr Ridley's decree he would have started this year selling the portfolio, English Estates' biggest ever, to investors. The aim is to generate income to plough back into development, and to avoid having to seek a grant in aid from the government.

But the possibility that government money can be secured to maintain this year's development programme, if sales of property prove unexpectedly disappointing, means the English Estates will maintain a tough stance on prices.

"Bargain-hunters will not apply," Mr Pender.

GROWTH (%)		
Investment Properties	Investment Properties	All Properties
-15.8	-9.7	-11.8
-3.9	-1.1	-2.5
-1.0	-0.1	-0.5

Investment Property Database

our intention to undermine what we've been doing for 55 years by selling willy-nilly." Cheap sales of property, he argues, would reduce values in precisely those areas where the agency has tried to strengthen the market so that the private sector can take over.

The units now being sold were identified a year ago, and their tenants were offered the first chance to buy, at undiscounted prices. A second tranche, countryside properties built for the Rural Development Commission, has already been earmarked for sale in the autumn. Properties which could be sold as investments next year have been provisionally selected too. In spite of the recession, Mr Pender is confident that there are plenty of invest-

gent that there are plenty of investors, ranging from private individuals to large companies, looking for opportunities. Advance interest has been good; Sanderson Townsend and Gilbert, the agents selling the north-east portfolio, which has been valued at more than £12m, have received 600 requests for bro-

Mr Pender's faith in the market seems justified by the success of yesterday morning's auction. The properties, including two units let in the late 1970s on 99-year leases each attracted between six and 25 bids above the reserve prices and produced the [redacted] buyer [redacted] of the morning.

"It shows there's money in the

market to be put into investments if the yield and the quality of the buildings are right," said Mr. Duncan Molt, a partner in Allsop. "I think people know English Estates are a good landlord, they have built good-quality buildings and they have been careful

ings and they have been careful about the quality of tenants." Investors also [redacted] the [redacted] of something which has never [redacted] on [redacted] [redacted]

Even substantial sales to tenants in recent years English Estates has plenty of scope in choosing assets for disposal. It currently owns 7,000 industrial and commercial units of accommodation totalling more than 22m sq ft in more than 600 locations from Berwick-upon-Tweed to the Isles of

The four portfolios being sold this month through [redacted] agents range from the north-east, which is the largest and generates £1.5m in gross annual rental, to the south-west,

where seven properties, producing current annual income of \$638,000 are being offered at more than 25.3m. The selling agents argue that relatively low average current rents - in the Yorkshire and Humberside portfolio these are just £2.10p per square foot and in the north-east's only £1.73p - allow tremendous scope for rental growth. Capital val-

uses range from £19.20 per square foot in Yorkshire and Humbersides to £11.80 in the North-east port-

Although English Estates still has its headquarters in Gateshead, Tyne and Wear, where it was first established in 1966, Mr Pender insists that its history is one of constant change in response to a different market - and political -

He sees its work in London, where it is creating inner-city managed workspace in partnership with London Industrial, and at Chatham dockyard, in Kent, as **meeting** continuing demand for its expertise outside the assisted and rural areas where it remains very active.

But Fender's team would be in English Estates to reduce its portfolio to about £200m and to borrow against its assets. But as a public agency that is not possible. And moreover the government wants it ■ sell all ■ existing DTI-funded properties, preferably over the next few years, if market conditions are right.

"What is managerially convenient has nothing to do with the political reality," says Mr Pender. But English Estates' capital expenditure of £78m in 1990-91, up by £16m on 1989-90 and expected to rise in 1991-92 to £80m, suggests that the agency, even with a diminishing portfolio, will be filling a gap for many years.



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LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

IN THE MATTER OF BENCHMARK GROUP PLC

AND

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was presented to the High Court of Justice in the Chancery Division on 27th July 1991 in relation to the above-named company. The Petition is for the appointment of a Receiver of the assets of the company and for the appointment of a Receiver of the company's business.

PORTUGUESE GOVERNMENT 3% EXTERNAL DEBT 1992

In accordance with the law of the 14th May 1992 and the Decree of the 26th August of the same year the following bonds are to be redeemed on 1st July 1992:

1. 100,000 bonds of 100,000 Escudos each, having a total value of 10,000,000 Escudos.

2ND SERIES BONDS

The following bonds are to be redeemed on 1st July 1992:

1. 100,000 bonds of 100,000 Escudos each, having a total value of 10,000,000 Escudos.

3RD SERIES BONDS

The following bonds are to be redeemed on 1st July 1992:

1. 100,000 bonds of 100,000 Escudos each, having a total value of 10,000,000 Escudos.

COURT OF SESSION, SCOTLAND

CRISP EXPLORATION MYANMAR LIMITED

Notice is hereby given that in a Petition presented to the Court of Session by Crisp Exploration Myanmar Limited, a company incorporated under the Companies Act and having its Registered Office at 15 Woodside Crescent, Glasgow for Confirmation of the Reduction of Capital of the Company by cancellation of the 100 issued Ordinary Shares and the cancellation of the 4,000,000 units of 100 Ordinary Shares, the Court, by Minute dated 25th July 1991 ordered that the Petition be granted.

PERSONAL

McGillivray Donald
65-73 Crown Street,
Edinburgh
Solicitors for the Petitioners

6th July 1991

Unipol Plastics Limited Wessex Polythene Bags Limited

Totton - Southampton

The Joint Administrative Receivers offer for sale the business of the companies, operating a fully integrated flexible packaging business, as going concern.

Principal features include:

- Freehold premises 17,500 sq. ft. M27.
- Film extrusion, Flexographic printing and Bag conversion plant.
- Workforce
- Turnover third parties m m m m m

For further information contact: Joint Administrative Receiver, John Davis, 1st Floor, Marwick, 1st Floor, Marwick, Marsh Lane, Southampton, SO1 1EX. Tel: (0703) 631465. Fax: (0703) 223547

KPMG Corporate Recovery

Touche Ross

Trolleycare Limited (In Administrative Receivership)

The Joint Administrative Receivers, offer for sale the business and assets of this Preston based company.

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For further details, please contact Graham or Peter Bentley at the address below.

12 Booth Street, Manchester M20 2ED.
Tel: 061 228 3456. Fax: 061 228 2681.

LEONARD CURTIS BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS K. D. GOODMAN FCA & S. D. SWADEN FCA IN THE MATTER OF

BASINGSTOKE MOTOR COMPANY LTD.

The Joint Administrative Receivers offer for sale the assets and goodwill of this well established Black Taxi Distributor and Car Rental Company. The company operates from modern long leasehold premises in Basingstoke, Hants. Turnover for the last twelve months was approximately £2.2 million.

Further enquiries should be addressed to the offices of Leonard Curtis & Co, Chartered Accountants, 30 Eastbourne Terrace, London W2 6LF. Tel: 071 262 7700. Fax: 071 723 1211.

PHOENIX STAINLESS LIMITED THE ECLIPSE COPPER COMPANY (In Administrative Receivership)

The Joint Administrative Receivers offer for sale on a going concern basis the business and assets of the companies, operating a steel catering equipment business.

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- Located in Newcastle-upon-Tyne.

For further information please contact the Joint Administrative Receivers Jeff Cawson or Lynne Houghton at BDO Binder Hamlyn, Pearl Assurance House, 7 New Bridge Street, Newcastle-upon-Tyne NE1 8BQ. Tel: 091-261-2481. Fax: 091-232-0364.

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For further details please contact D. Elliott at the address below.

Reliance House, 20 Water Street, Liverpool L2 8UY.
Tel: 051 236 0941. Fax: 051 236 2877.

CCIT Limited In Administrative Receivership

A P Supperstone and H Hocking, the Joint Administrative Receivers offer for sale the business and assets of this well known company.

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For further details, please contact Edward Symmons and Partners on 071-407 8454 Ref PK/TKS.

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MANAGEMENT

Harmony mined from seam of goodwill

Robert Corzine explains how a uranium producer prepared for Namibian independence under a Swapo government

Few managers of multinational companies operating in Africa welcome a summons to the presidential palace. The pleasure would be doubly dubious if your company had been a recent target for nationalisation, as was the point of a profit collapse that would leave the government without one of its main tax sources and was planning to reduce sharply one of the country's largest workforces.

But when Mike Bates, the outgoing chief executive of Rössing Uranium in Namibia, dutifully arrived at President Sam Nujoma's Windhoek residence one night last April, he was greeted with the bouquets of a formal farewell reception rather than the verbal brickbats normally directed at what was one of the world's most vilified companies in the 1980s.

For Rössing, a British-born mining engineer who had become widely identified with the company's fortunes, the night was a personal triumph.

For Rössing and its UK parent, the RTZ mining group, it was vindication of a long-term strategy to prepare the company for the transition to independence under a Swapo government.

The task was formidable. Swapo's election manifesto explicitly called for Rössing's early nationalisation. And many Swapo officials had worked for years to isolate the company from its overseas

markets through United Nations sanctions and an international public relations campaign which brought together anti-apartheid and anti-nuclear lobbies in a powerful coalition.

"Throughout much of the 1980s, the range of comment about Rössing was extraordinary and mostly a pack of lies," says Clive Algar, manager of corporate affairs. But he concedes that the campaign was at times effective.

Consideration of allegations about Rössing was often top of the agenda at RTZ's annual general meeting in London for much of the 1980s.

"Even the briefing documents given to the United Nations force which oversaw the transition to independence contained blatant untruths about the corporation," according to Algar.

RTZ's managing director of Rössing Mine, Rössing's managers had met representatives from the Namibian political parties in the early 1980s, including Swapo officials in exile.

In 1986, however, they decided more extensive consultations would be needed if Swapo's perception of the company were to be changed in the run-up to independence.

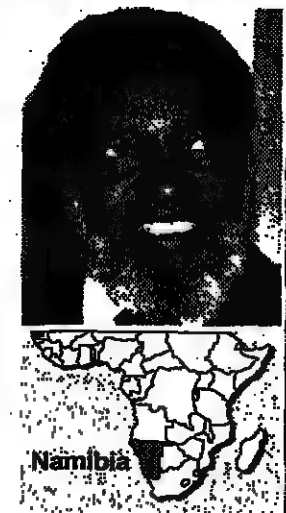
"At first there was a degree of caution on Swapo's part," says Algar. "Many Swapo officials had been out of Namibia for a number of years, and they needed to see things on the ground. But we found them willing to listen to our message."

Bates was one of the first Namibian businessmen to meet Nujoma when he returned to Windhoek and the Swapo leader made a point of visiting the remote mine, which in 1989 accounted for 26 per cent of Namibian exports and 10.7 per cent of GDP.

That visit and subsequent talks with Rössing managers convinced Nujoma that the company had indeed planned carefully for its post-independence role and that it was serious about forging a partnership with the government.

The formal element of that partnership can be traced to the time when RTZ set up a seat on the board.

Intangible factors also played a part in influencing the politicians. Zedekia "Doc" Zed, Nujoma's economic adviser, says he was "impressed" at the attitude of senior Swapo officials when he first joined the company as director of personnel and training.



Sam Nujoma (top left) Rössing provided the Namibian government with 10 per cent of GDP and his people with practical training, such as dressmaking

"There were people in top positions who did not have prejudices against a majority rule. Some had experienced the transition to independence in Zimbabwe and were quite open to an early stage that Namibia would change." The company recognised that it would have to work with Swapo.

Nujoma says the politicians



Sam Nujoma (top left) Rössing provided the Namibian government with 10 per cent of GDP and his people with practical training, such as dressmaking

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Nujoma says the politicians

Namibians (out of a population of about 1.5m) have completed courses ranging from farming skills to hair-brading. David Godfrey, the Foundation's director, acknowledges that Rössing's decision to "spend some money in Namibia because we made it in Namibia has bought it a hell of a lot of kudos, and brownie points".

So pervasive is the presence of the Foundation in Namibia that one government minister recently described it as the "only well-known educational institution that also dabbles in uranium mining".

Rössing managers fear that description may have become a kernel of truth about it, as the company's success in managing the political and social transition in Namibia has not been rewarded by the market place.

Commercial prospects looked pretty good until September, when the lifting of UN sanctions against Swapo's forerunner, the South West African People's Organisation, might dump uranium on world markets.

"Nobody knows details of their policy or the threat

has depressed spot prices to a point where they are uneconomic for all producers, including the Swis, adds Algar.

Rössing's response was a 25 per cent increase in production of April 1 to 250,000 tonnes, through a 20 per cent increase in production of a total of 200,000 tonnes. Production is likely to be cut further later this year if more jobs will be shed over the next few years as profits fall.

In 1990 net attributable profit to Rössing was \$5m compared with \$18m in 1989. But officials concede there is little likelihood of profits this year.

The strategy also has to be by the government. It can expect little direct in revenue from the company which last year accounted for 5 per cent of national tax receipts.

And even the Rössing Foundation, whose income was based on a percentage of the mine's profits, taking commercial opportunities to underpin its finances.

"It could be 1991/1992 or 1993 before the market turns," says Keeler. But he believes Rössing's social activity and government support will not be undermined by alchemy.

"We have a world

live in the market, but we must still transfer expertise to the people. We are not giving money to a conscience... political instability would be much more expensive."

In the "post-industrial society" of the future, developed western nations will shut their rusty factories and make their living not through manufacturing, but by the clever creation of increasingly sophisticated (and clean) services. That was the conventional wisdom among gurus in the 1970s.

The realities of the 1980s seemed to have cured us of such arrogant overstatement. At the corporate level, manufacturers discovered that it was hard to diversify successfully into services, and that it was not impossible, after all, to create manufactured products with Japanese levels of productivity, cost, design, quality and service. Consider Xerox's revival, for instance, or the continued success of electronics manufacturers such as Intel and Motorola.

At the macro level, government policymakers and economists (some, anyway) underwent a two-fold conversion. They realised that no substantial nation could trade by services alone, and that, in any case, the services of successful new services is often closely associated with strength in manufacturing.

This is not just because new technology and products from the manufacturing sector spawn new services, and sometimes vice versa, but because manufacturing companies are often the leading-edge contributors for all sorts of services.

Yet now, in a clarion call which also has implications for other industries, US computer makers are being advised to dump their vast business in hardware, and specialise only in software and services.

A long and bombastic article on "the computerised computer company" in the latest edition of the Harvard Business Review argues that by the year 2000 the most successful companies will be those that buy computers rather than build them.

Current American concern over Japan's soaring capability in various electronic hardware markets - laptops, computer memories, supercomputers and so on - is misplaced, claim the authors, Andrew Rappaport and Samuel Halevi, two consultants based in Boston.

This competitive erosion is actually good news, they maintain: it will redirect US computer companies' attention to what actually matters, which is the creation of real market value in computing.

As hardware prices fall to commodity-like levels, say Rappaport and Halevi, the value of computers themselves is becoming marginal and the real value is being created by Microsoft and other non-hardware companies.

As with every exaggeration, there is a degree of truth in the consultants' argument. Some US hardware-makers, notably Compaq and also Apple and IBM, have (as the latter admits) been slow to recognise that the competitive balance in computing has been shifting for some time from hardware alone to its combination with market-driven software and services.

The need to catch up last time is one of the main factors behind the Apple-IBM software (plus hardware) development alliance which was announced last week - and which, if it proves successful, will be a tough challenge to Microsoft.

At the same time, many manufacturers in the industry have become increasingly ready to buy in quite a lot of their hardware while still focusing their own efforts closely on those components, product and systems where they can maintain an existing competitive edge, or construct one for the first time. Hewlett-Packard has done this in laser printers, for instance.

To this extent, the two consultants are showing needlessly hard at an open door. They are also setting up something of a straw man when they claim (exaggeratedly) that there is an implicit assumption in the US that a "true" computer company is one that manufactures systems hardware.

But their prescription is also dangerously misleading - not just because of its failure to recognise the relationships between manufacturing and services, but also on purely practical hardware grounds.

In a giveaway sentence, they say that "no long as companies have reliable supplies of hardware - and this seldom means the most advanced hardware -

there are fewer advantages and a growing number of disadvantages to building it". The reality is frequently the exact opposite: that immediate access to the most advanced hardware can be a competitive advantage (or electronics company's competitiveness, especially in relatively new product categories).

In such a fast-moving industry, where product lifecycles can be as short as six months, it is often in the first few months that most of the profit is achieved - together with the distribution access and market reputation which give the initial supplier a reasonably sustainable advantage once rivals move in with similar products, and prices start to slide.

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This readiness may rest on the part of a few semiconductor suppliers at 91417.

Hard logic deserts the pundits

Christopher Lorenz discovers some dangerous dogma about the future of manufacturing

tomers for all sorts of services.

Yet now, in a clarion call which also has implications for other industries, US computer makers are being advised to dump their vast business in hardware, and specialise only in software and services.

A long and bombastic article on "the computerised computer company" in the latest edition of the Harvard Business Review argues that by the year 2000 the most successful companies will be those that buy computers rather than build them.

Current American concern over Japan's soaring capability in various electronic hardware markets - laptops, computer memories, supercomputers and so on - is misplaced, claim the authors, Andrew Rappaport and Samuel Halevi, two consultants based in Boston.

This competitive erosion is actually good news, they maintain: it will redirect US computer companies' attention to what actually matters, which is the creation of real market value in computing.

As hardware prices fall to commodity-like levels, say Rappaport and Halevi, the value of computers themselves is becoming marginal and the real value is being created by Microsoft and other non-hardware companies.

As with every exaggeration, there is a degree of truth in the consultants' argument. Some US hardware-makers, notably Compaq and also Apple and IBM, have (as the latter admits) been slow to recognise that the competitive balance in computing has been shifting for some time from hardware alone to its combination with market-driven software and services.

The need to catch up last time is one of the main factors behind the Apple-IBM software (plus hardware) development alliance which was announced last week - and which, if it proves successful, will be a tough challenge to Microsoft.

At the same time, many manufacturers in the industry have become increasingly ready to buy in quite a lot of their hardware while still focusing their own efforts closely on those components, product and systems where they can maintain an existing competitive edge, or construct one for the first time. Hewlett-Packard has done this in laser printers, for instance.

To this extent, the two consultants are showing needlessly hard at an open door. They are also setting up something of a straw man when they claim (exaggeratedly) that there is an implicit assumption in the US that a "true" computer company is one that manufactures systems hardware.

But their prescription is also dangerously misleading - not just because of its failure to recognise the relationships between manufacturing and services, but also on purely practical hardware grounds.

In a giveaway sentence, they say that "no long as companies have reliable supplies of hardware - and this seldom means the most advanced hardware -

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ARTS

The Threepenny Opera

THE GATE, DUBLIN

Frank McGuinness's new version of *The Threepenny Opera* has O'Casey's Brecht, Brecht's whores, thieves and beggars here speak in the broadest Dublin demotic. Cultural dislocation is ensured by retaining the play's London setting but placing the action in 1933.

The Dublin audience seem amused, even flattered by the use of local argot though I doubt if any but the Dubliner born and bred managed a 100 per cent comprehension level. Words were reinforced by the usual joke of a baby carriage, trade mark of Dublin's vendors, loaded up not, as usual, with bananas, but with a pyramid of artificial limbs.

and Monica Frawley and Vanek revel in 1930s bad taste. A bare black stage is strung with bare light bulbs adorned only by one corner. It is never forgotten how unbecoming the fashions of the decade, particularly as whore/beggar level.

The music, arranged by Osborn, is conducted by

him with considerable verve and impeccable timing from an on-stage piano and harmonium. The small brass band, seated upstage, achieve exactly the right level of raucous noise. Ensemble singing is the great strength of this production, belting out choruses into the Gate's tiny auditorium at a volume that would fill the Earl's Court stadium unamplified.

Director Patrick Mason is a collaborator in the O'Caseyfication of Brecht. The result is soft-edged alienation lacking any threat of evil. Brennan's Mrs Peachum could have strayed into this production accidentally on her way to play the lead in *June and Paycock*. Paul Raynor's Macbeth is more like a nurse than a man responsible for the list of crimes enumerated in the *Street Ballad of the Knife*.

It is called in McGuinness's version. The diminutive 'Mackie' covers some of the softening of the Brechtian underworld.

The production is by Alannah Hopkin

ianne Faithfull as Pirate Jenny. You could have knocked me down with a kinky boot. My God, can she sing? She is right up there with the of the post-Lotte Lenya chanteuses. Whatever she has done to achieve that husky, sound one tempted to say it was worth it. She has a commanding presence strutting around in a slightly blowsy middle-aged tart, still as well as hell.

Anna Healy's spirited Polly Peachum makes full use of a gymnastically trained body. A strong supporting cast including John O'Han (Ballad Singer), John Barley (Peachum) and Hogan (Figger) work hard against the Dublin the nothing like Berlin in the O'Casey's Dubliners are a far more proletarian bunch than Brecht's proletarian. Brecht and O'Casey were both great innovators in their own way, but this production merely obscures their individual strengths.

Alannah Hopkin Marianne Faithfull as Pirate Jenny



Party games: the winner wears a paper crown for finding the bean in the cake in 'The drinking king' by David Teniers the Younger

Peasants at play

Patricia Morison enjoys the Teniers the Younger exhibition at the Royal Museum, Antwerp

This summer the Royal Museum of Fine Art in Antwerp is celebrating the art of David Teniers the Younger with a magnificent exhibition. This is the first major show ever devoted to Teniers, whose death in 1690 brought down the curtain on Antwerp's artistic golden age. A dazzlingly large selection of paintings, many lent by private collectors, present this genial and undemanding master at his very best.

Teniers's star has rather faded in this century, particularly if one thinks how hugely his little genre scenes were admired in the 18th and 19th centuries. One reason for his decline is that his art is short on the qualities which nowadays we most readily admire. Teniers was not one for high drama, sensuality, or psychological profundity. And there is not a lot of variety to Teniers - or rather, he produced an infinite series of variations on a small number of themes.

The exhibition takes us, decade by decade, through Teniers's career. At the end as at the beginning, there are the same old subjects: soldiers, witches, gypsies, satires of monkeys dressed as humans (surely the least appealing of subjects in 17th-century art), grotesque inhabited by hermits or saints. Above all, there are the scenes of Flemish peasants at work and play, with rather more of the latter. Here is the real virtue of Teniers, as a painter of relaxed, good fellowship. He had a talent for showing people enjoying life in each other's company, boisterous but not unbearably so at weddings and feasts, or quietly intent on their beer and skittles.

The Teniers peasant is a good-humoured creature, and to some of his village scenes the genre even comes to watch as the rustic let their hair down. The peasants are often jauntily dressed, blue jackets, red bonnets or bodices giving off a brilliant colour to Teniers's otherwise muted palette. Inevitably, peasant manners left something to be desired: there are drunks slumped at the wedding feasts, and Teniers was evidently fond of the motif of the man

urinating against the lavatory wall.

On the whole, however, Teniers was noticeably light-handed on the moralising aspect of genre painting, especially compared with a Dutch artist who harped remorselessly on the evil consequences of giving pleasure. Nor are his peasants obviously stupid. The village barber-surgeon who tends an old man's foot may in fact be a quack, but the composition looks more like a secular image of human sympathy and devoted care. So many scenes of happy peasants, at the time when 'flanders was being ravaged by the Thirty Years War, suggest that Teniers was deliberately looking on the sunny side. And that was surely the case when, from the 1680s, he was painting for the grandees of the Spanish court, connoisseurs of his native land.

From the outset, young Teniers clearly possessed a strong sense of what the public wanted. One of the most intriguing paintings in the exhibition shows Teniers at the age of 25, seated at his easel. This was a subject popular with 17th-century artists but Teniers has made it lively something very different, a painting which we suspect

will be subtitled, 'my brilliant career'. Real paintings like his studio, many by artists as particularly admired as his father, Adriaen Brouwer, and Rubens who was his guardian, (Teniers did not omit to make a very good marriage into the Breughel family). His collection of his own work and also advertised his wares, for like Rubens, Teniers was in business all his life. But it is not these grand history paintings and mythologies which have enraptured the public visiting the studio. They are lost in admiration in front of three examples of the young artist's skill - paintings which we actually see in the exhibition. They are propped against a chair, which means it just so happens that Teniers's studio was to kneel in respect to his work.

The young Teniers's bravado

was prophetic: a quarter of a century later, he came in his famous gallery pictures. Teniers by then was exceedingly famous, and a country house and had been the right to wear a sword. He had been to Brussels as court painter to the prince of the Spanish Netherlands, Archduke Leopold Wilhelm, and keeper of the fabulous collection of Italian Old Masters. Some of these came from the collection of the late majesty, the Emperor Charles I, and Teniers may have helped to purchase in England. He painted some of the most famous gallery pictures. Teniers by then was exceedingly famous, and a country house and had been the right to wear a sword. He had been to Brussels as court painter to the prince of the Spanish Netherlands, Archduke Leopold Wilhelm, and keeper of the fabulous collection of Italian Old Masters. Some of these came from the collection of the late majesty, the Emperor Charles I, and Teniers may have helped to purchase in England. He painted some of the most famous gallery pictures.

In the later work, from Munich, Teniers blows his own trumpet by including portraits of his grandest patrons, Queen Christina of Sweden and Philip IV of Spain. Rather admirably, Teniers also wanted to give something back to the profession which had served him so well. Leave some strength for the end of the exhibition, where you will find the splendid 'Theatrum Pictorium'. This was the first illustrated catalogue, produced finally at Teniers's own expense so that artists could look at engravings of the archduke's collection which had by then been taken off to Vienna. He also obtained from Philip IV the permission and funding to set up an academy in Antwerp, ancestor of the present museum.

One wishes that Teniers would have made of his work in the superb permanent collection of the museum is not on view. Your choice is Teniers or nothing. While still, the museum's ambitious programme of temporary exhibitions, stretching way into 1993 when Antwerp is Cultural Capital of Europe, means we shall be very lucky to glimpse a permanent collection at all. I am told the problem is that the government will not pay for the custody. And to Teniers's museum, one of the great collections in the world, looks like becoming a collection of cheap bric-a-brac. Something, surely, has got to change.

The Bolshoy Opera

THE MET, NEW YORK

Allan Olegin, the Bolshoy Opera on the Met stage, took to the stage last year: Rimsky-Korsakov's *The Snow Maiden* and *The Tsar's Bride*. The former is a farrago of folklore, ancient rite, and ethnic evocations; but, as Gerald Abraham said, 'the episodes are handled as well, provided with music almost as colorful as almost any that Rimsky ever wrote, though one is almost induced to overlook the pointlessness of it all.'

The *Maids* had been coming on for years before as a spectacular pageant for joint composition by Cui, Mussorgsky, Rimsky, Borodin, and Minkus. Rimsky returned to it, after his opera, *The Snow Maiden*, and *The Tsar's Bride*. The former is a farrago of folklore, ancient rite, and ethnic evocations; but, as Gerald Abraham said, 'the episodes are handled as well, provided with music almost as colorful as almost any that Rimsky ever wrote, though one is almost induced to overlook the pointlessness of it all.'

The Bolshoy production, by Boris Yermolov, offered few clues to understanding. No libretto was on sale. The synopsis was summary: 'The festivities are in full swing' had to cover the confusion and criticism. Lumin's Song (no one could guess that she is a German invasion), the mysterious and beautiful Divination by Horses, the Procession of the Nobles, the Lithuanian and the Hindu dances. It was an arty, pretentious production, the main characters replicated by dancers, by lifelike dolls, by rag dolls tossed about, by children - and everyone dressed in white, which did not make identification easier. By a straightforward yet surprisingly elaborate, brightly coloured presentation (much in this one was murky lit), Rimsky would surely be served. Prokofyev's music is 'channelling the complexities into a positive, dynamic, yet harmonized force' and 'bringing the Bolshoy into the modern age' has brought tiresome trendiness. The season was not a success.

Andrew Porter

Sex Please, We're Italian!

YOUNG VIC THEATRE

Tom Kempinski's *Sex Please, We're Italian!* is a little life which is heralded as a large yet scarcely a laugh in the words 'book' and 'bunking', which must come up several hundred times in the course of the evening. Other jokes are few and far between, unless you take kindly to such lines as 'We're on the Venice Canal without a gondola, or "He's dropped us in the zabaglione".

There's a rather better exchange about the arrival of the Bishop of Naples in a small southern Italian town. 'Did you come on a donkey?' 'No, I'm the Bishop of Naples. I run the limo.' 'I'm an Italian, why didn't he come in a Fiat?' But that's about the limit of the wit.

Slightly more to be said for the invention, which revolves around a group of Italians, cleric and lay, who spend their time - in Kempinski's word - 'bunking'. A series of pregnancies and a possible relationship with happily, more or less, all around. The local orphanage is the local brothel, though it seems scarcely necessary there is plenty of sex available elsewhere. It is at the old woman in her state demands sex on television. Yet by the time the parish priest is accused of homosexuality - actually being a pout - as a way to prevent the incest, even the invention, too, has just run its limits.

The piece is spoken throughout in irritating stage Italian accents. Curiously enough, it is accompanied by programme notes which claim a certain seriousness and morality for the work. I failed to spot either. Nor did I really recognise *Sex Please* as a farce. The scenes where priest and bishop jump up and down in a rage are merely embarrassing. There must also be something funnier to do with a stage bishop than deliberately spill coffee down his robes.

There are perhaps one and a half attractions. Helen Mirren is one of the whores. She looks good, moves well and is full of vivacity, though her accent sometimes slips. Kenneth Colley is not bad as the parish priest who was a banker in his youth. Both players, however, deserve a better text. The direction is by David Thacker. He and the Young Vic are clearly in a desperate state to descend to this.

Malcolm Rutherford

De Musset double bill

THE ROSE, CHELSEA

Now, Alfred de Musset's two delightful chamber dramas, *On Caprice* (1847) and *On the Sea* (1849), can be seen in London for the first time, at The Rose, Chelsea. They are perfect for this small venue, the *soirée intime* par excellence, and a joy to see. It is as if Bulwer Lytton and de Musset had collaborated to produce domestic short stories on stage; and here is a precursor of the wit and style currently on show in the *Wall End* in Anouilh's *The Amateurs*.

Musset (1810-1857) is now more famed for his affair with the formidable George Sand than for his plays. In the 1830s, he got up on theatre; the French had spurned his plays, but luckily they were reimported from Russia and played to acclaim in 1840s Paris. They included such gems as 'On ne badine pas avec l'amour' and 'Il faut qu'une porte soit ouverte ou fermée', which now looks more like French advice to the reluctant British over European union.

Caprice is at once about a

man's honesty and a woman's fidelity. It is closest to *On the Sea*, where Le Marquis and Le Comtesse have been married a year; he flirts with other women, covering his tracks in a waste of shame. He has been given a purse by another woman; but meantime she has embroidered her own to him. Male pride turns the tokens into a power struggle. A female confidante intervenes, trying to make him accept his wife's purse as an anonymous admirer's gift. One route is proving that one loves reach; there are some delightful touches: 'I have almost as much as I have a lily,' or 'Do we happen to have a government in this evening?'

It's impossible to more exchange between Marquis and Comtesse who are terminally vague and stilted. It decides to marry her on the eve of an important diplomatic mission meticulously planned by his uncle; he keeps a note in his snuff box to remind him to propose; but when he does

remember, he finds his putative fiancée can't concentrate.

The result is a *mélange* of delicious inconsequence, a wonderful display of people not listening to each other; these two have the attention-span of goats on heat. Their failure to remember where they are or what they said last gives the play a centrifugal energy, as ideas fly out into the night like sparks from a wheel: confusion without illumination.

The acting in these two pieces needs to be of the best, and the actors deliver. Hilary Crosson, *On the Sea*, and Paul Spence in *Caprice*, under *On the Sea* direction, find all of Musset's subtlety and nuance. *On the Sea* is impossible, and precise performances from Patrick Marley, Robin Cameron and Liz O'Brien. The costumes are all period sumptuousness. Perhaps the evening of these revivals will mean more in London, I hope so.

Andrew St George

INTERNATIONAL ARTS PREVIEW

AMSTERDAM

Van Gogh Museum Japan: Van Gogh's Utopia, examining the influences of Japanese prints and culture on the life and work of Van Gogh. Ends Sep 22. Daily.

BARCELONA

Fundació Joan Miró Wols: A collection of paintings, photographs and illustrated books by the Catalan experimental artist. Also Alfred Wolfgang Schultze, 'transvanguard' Italian artist Enzo Cucchi (b1949). Ends Sep 15. Closed Mon.

BASLE

Museum für Gegenwartskunst: Frank Stella and Donald Judd: drawings of the past three decades by contemporary abstract artists. Ends Aug 19. Closed Tues.

CHICAGO

Art Institute Degenerate Art: The Fate of the Avant-Garde in Nazi Germany, featuring the work of artists up for public mockery

In 1937, the Nazis won recognition as a force of their realm. This widely-exclaimed exhibition originally mounted by the Los Angeles County Museum. Ends Sep 15. Also The Gold of Africa: Jewelry and Ornaments from Ghana, Ivory Coast, Mali and Senegal. Ends Aug 25. Also 18th century Staffordshire creamware by Wedgwood and others. Ends Oct 27. Also 100 examples mainly from 18th and 19th centuries. Ends Sep 3. Daily.

DIJON

Musée des Beaux-Arts: A collection of paintings, drawings and sculpture, on loan from the French painter found much of his inspiration. Ends Oct 6. Closed Tues.

DRESDEN

Albertinum Hans Arp and Sophie Taeuber-Arp: paintings, drawings and sculpture by early 20th century Dadaist pioneers. Ends Aug 11. Closed Mon.

EDINBURGH

Scottish National Gallery of Modern Art E.W. Nay: paintings and drawings. A rare British showing of the intense, colourful visions of Ernst Wilhelm

Nay, a central figure in the development of art in postwar Germany. Ends July 21. Daily.

FLORENCE

Palazzo Strozzi: From Giotto (1267-1337), follower of Caravaggio and possibly the most famous woman artist of all time. The exhibition includes 30 paintings from Italian and foreign masters, together with several masterpieces by her later. Ends Aug 4. Closed Tues.

FRANKFURT

Schirn Kunsthalle: From Expressionism to the Bauhaus: Art in Germany 1909-1935. The exhibition includes one of the most significant collections of German art from between the wars, with 190 paintings, drawings and sculptures by artists such as Beckmann, Kirchner, Dix and Meidner. Ends Aug 18. Also Marc Chagall: the Frankfurt years (1905-22), with 250 oils, watercolours, drawings and sketches. Ends Sep 8. Daily.

18. Daily

LONDON

Hayward Gallery Richard Long (b1945): sculptures, mud marks and photographs inspired by his landscapes as well as the Dardanelles, the Himalayas and the Ganges. Ends Aug 11. Daily.

MADRID

Nacional Centro de Arte: Sofia Jaquín Torres-García: 120 paintings and sculptures by the Uruguayan who helped pioneer modernism in Latin America before his death in 1936. Ends Aug 12. Closed Tues.

MILAN

Palazzo Reale Filippo de Pisis (1896-1956): an exhibition, drawn primarily from Milanese private

collections, of paintings by the Italian artist who found his style as the fluent, quasi-impressionist brushwork of Matisse and Gauguin. Ends Oct 11. Daily.

Palazzo delle Stelline George Segal: 50 large-scale sculptures and drawings from his collection of the German banker Harriet Ackermeyer, covering the whole of Segal's controversial career to date - from his 'angry young man' phase in the upside-down anti-illusionist work of the 1970s. Ends July 20.

MUNICH

Kunsthalle der Hypo-Kulturstiftung: Thought Pictures: Contemporary Art 1980-90. Includes Donald Judd, Frank Stella and Bruce Nauman. Ends Sep 1. Daily.

NEW YORK

Metropolitan Museum of Art: Masterpieces of Impressionism and Post-Impressionism: from J.M.W. Turner, Van Gogh, Renoir, Gauguin and others. Ends Sep 13. Also The Art of Paul Gauguin: retrospective of one of America's most important sculptors. Ends Sep 1. Also Sculpture of the 19th century: first full-scale retrospective. Ends Sep 2. Also The Art of Paul Gauguin: retrospective of one of America's most important sculptors. Ends Sep 1. Also Sculpture of the 19th century: first full-scale retrospective. Ends Sep 2. Also The Art of Paul Gauguin: retrospective of one of America's most important sculptors. Ends Sep 1. Also Sculpture of the 19th century: first full-scale retrospective. Ends Sep 2.

long-neglected early 19th century work. Ends Sep 29. Also American Life: the 20th century American experience as seen in the art. Ends Nov 10. Closed Mon.

PARIS

Palais de la Ville: Georges Pompidou André Breton (1896-1966): wide-ranging exhibition recreating the surrealist world of one of the leading figures of Surrealism. Ends Aug 27. Closed Tues.

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ROME

Capitoline Museums and Accademia Valentino: Thirty Years of Magic. Valentino has handed over the sort of collection that has more gracefully on designers already dead, with a huge spread over the years. The Capitoline museums (ends July 30, closed Mon) show photographs of Valentino designs, while the Accademia (ends Nov 5, daily) has 300 outfits from between 1980 and 1990 with their original accessories.

VENICE

Fondazione Cini Michelangelo and the Sistine Chapel: photographic and video documentation of the restoration, prints by artists inspired by the Sistine and a group of original drawings by Michelangelo. Ends July 31. Closed Mon.

VIENNA

Kunsthistorisches Museum: Gold from the Kremlin: 100 years from the era of the Tsars, many never previously seen. Also Moscow, including the gold crown of Peter the Great. Ends Sep 1. Closed Mon.

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Friday July 12 1991

Importance of farm reform

THE REVISED proposals for reform of the common agricultural policy put forward by Mr Ray MacSharry, the European Community's farm commissioner, are not without fault. But they are a serious challenge. The EC cannot, unfortunately, be said of the response from Mr John Gummer, the UK's farm minister. Reform of the EC's common agricultural policy must be achieved because the CAP absorbs almost 60 per cent of the EC's total budgetary resources. It is also a major factor in the OECD's latest report on agriculture - it imposed a total cost of \$13.4bn (roughly \$400 per head) on EC consumers and taxpayers in 1990, because it blights the prospects of eastern and central Europe and is the most important obstacle to completion of the Uruguay Round of trade negotiations.

It has long been understood by serious outside observers that the solution lies in separating incentives for production from income support. Happily, such a separation is central to the Commission's proposals. Any politically feasible reform on these lines will and should reduce the incomes of larger farmers by proportionately more than those of smaller ones. It is only because transfers are now provided through high prices that it is politically possible to provide some 80 per cent of the benefits to the 20 per cent of the farmers who produce most of the output. No government could openly legislate so regressive a transfer of income.

No discrimination

Nevertheless, separating incentives to produce from income support need impose no discrimination against producers by larger or more efficient farmers (too often presumed to be one and the same). To the extent that such discrimination exists in the Commission's proposals, it is because they do not go far enough.

In the case of cereals, for example, the Commission's proposals are for a cut of about 35 per cent in prices over three years. All farmers would be compensated for the lost income, based on

average EC yields. Between roughly 20 and 100 hectares, however, farmers would receive the compensation only if they agreed to set aside some of their land. Beyond 100 hectares, the compensation would not be made. The proposed compensation for set-aside is larger and the required set-aside more modest than in Mr MacSharry's original proposals.

Correct objections

The correct objections to the economic inefficiency inherent in this plan are to the arbitrary nature of the set-aside and to the absurdity of paying farmers not to take advantage of incentives to produce. These objections are correct. But they are not the correct ones.

How can a minister who has committed himself to the principle "that the whole area of Britain that is now farmed must continue to be farmed" object to the economic inefficiency of almost any proposal? Imagine the reaction to a minister saying something similar about coal mines or shipyards. What lies behind these complaints is not concerns about efficiency. They are motivated by a correct recognition that large farms with high yields would not be fully compensated for the loss in income attendant upon lower prices.

The serious objection to the MacSharry proposals is that they do not lower prices enough. In addition, the compensation they offer is excessive. But the underlying principles are right. Support for the Commission's proposals provides a litmus test for a British government supposedly dedicated to farm reform, liberalisation of international trade and reliance on the market.

If Mr Gummer proves incorrigible, the decision falls to Mr Major. He must decide between the barons of East Angles and far wailer concerns, including his role as host of the summit of the group of seven industrialised nations next week. Either the UK is part of the problem or part of the solution. At the moment it is part of the problem masquerading as part of the solution.

Electoral reform on the agenda

LABOUR'S REPORT on electoral reform, published today, deserves to be widely read and discussed. For too long the subject has been the preserve of the Liberal Democrats and the flat-earthers. It is time for a national debate.

The problems of the UK electoral system are well-known. A party (of either stripe) can be elected with a secure majority on little more than 40 per cent of the popular vote. Parties whose support is regionally concentrated have no difficulty winning seats under the first past the post system. But a minority party with 25 per cent of the popular vote spread evenly across the country can find it hard to win even 5 per cent of the seats.

Worse, the UK is exporting the consequences of its defective system. A moderate swing to Labour in the European elections produced a disproportionate increase in the number of Labour MEPs, altering the political balance in the European parliament. Labour MEPs now dominate the socialist group, yet there are no UK Green MEPs to represent the 15 per cent who voted green. The advantage goes to the first past the post system are well rehearsed. It is more likely to produce a decisive result, and hence "strong government".

Proportional representation, by contrast, often gives more power to politicians who go about horse-trading in smoke-filled rooms to assemble majorities. If the UK system gives disproportionate power to major parties, proportional representation can hand power to minorities. The Israeli system is the worst example: any oddball who wins 1 per cent of the vote gets a seat in the Knesset and a veto in the cabinet. And even the much-vaunted German electoral system has meant in practice that voters can choose any government so long as the liberal Free Democrats get the foreign office and the economics ministry.

Strong government

However, while the UK system can produce strong government, it is a moot point as to whether it produces good government. Prof Plant's report for Labour party points out that strong government produces swings

average EC yields. Between roughly 20 and 100 hectares, however, farmers would receive the compensation only if they agreed to set aside some of their land. Beyond 100 hectares, the compensation would not be made. The proposed compensation for set-aside is larger and the required set-aside more modest than in Mr MacSharry's original proposals.

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If Mr Gummer proves incorrigible, the decision falls to Mr Major. He must decide between the barons of East Angles and far wailer concerns, including his role as host of the summit of the group of seven industrialised nations next week. Either the UK is part of the problem or part of the solution. At the moment it is part of the problem masquerading as part of the solution.

This year's economic summit of the world's leading industrialised democracies will be rich in paradox.

Geopolitically, the meeting, which starts in London on Monday, will be a potent symbol of the end of the cold war. Yet the problems for discussion will also show how far short the world is of President George Bush's ideal of a "new world order", based on peaceful settlement of disputes, solidarity against aggression, reduced and controlled armaments and the just treatment of all people.

Economically, the meeting will assert the superiority of market-oriented policies and sound macroeconomic management. This will be despite the fact that the recession in three summit countries that has resulted in the worst economic performance in the industrialised world for nearly a decade.

On one level, the summit's determination to find mutually consistent solutions to such problems as trade liberalisation, third world indebtedness, environmental degradation and the scourge of drugs will underline how interdependent the big industrialised nations of the world now are. Accordingly, the UK government has decided that the theme of the meeting should be "Building an international partnership and strengthening the international order".

But no one should suppose that the Group of Seven summit nations or the European Community that will also be represented in London form a naturally harmonious and homogeneous partnership. No amount of diplomatic drafting will be able to dissolve differences of view and emphasis among the leaders of the US, Japan, Germany, France, Britain, Italy, Canada and the EC on specific questions such as how far to dismantle farm protectionism or how best to help the Soviet Union escape its economic and political malaise.

The sense of paradox surrounding this 17th annual economic summit will be maintained to the very end. The scheduled meetings between President Mikhail Gorbachev and the other summit leaders in London on Wednesday and Thursday have already ensured that the talks will be dominated by a man who represents none of the summit nations.

Mr Gorbachev will come to London with difficulties that make those of the G7 countries appear trifling. "He is having to cope with three major problems at the same time on a scale faced by no empire previously in history," commented a "sheep" one of the senior G7 officials charged with preparing the summit. The challenges for the Soviet Union of liberalising its economy, re-ordering its body politic and retreating from the vast territorial hegemony established after the second world war are well beyond the experience of any western leader, none of whom is likely to forget the Soviet Union's nuclear might.

At their last summit in Houston a year ago, the G7 leaders committed themselves to helping the Soviet Union achieve a more open, pluralistic democracy and market-oriented economy. The intervening 12 months have been a sobering time for the industrialised nations - and not just because of the failure of the Soviet leadership to progress with economic reform.

The Houston meeting - on the morrow of the US triumph in the 1990s as the "decade of democracy" - declared that changes in Europe gave "great hope for a world in which individuals have increasing opportunities to achieve their economic and political aspirations, free of tyranny and oppression". More practically, the leaders pledged to maintain "a high level of personal involvement and to ensure the political leadership necessary to ensure a successful outcome of the Uruguay Round of trade liberalisation talks by the end of last year."

Less than three weeks after Hous-

The Group of Seven summit in London will expose both harmony and division between industrial nations, says Peter Norman

A table piled high with problems



... Iraq invaded Kuwait... events since the allied victory in the Gulf war have done nothing to encourage hopes that the world will quickly be free of tyranny and oppression.

Despite the Houston summit pledges, the trade liberalisation talks under the auspices of the General Agreement on Tariffs and Trade (GATT) nearly foundered in December and are only now being brought back to life with some difficulty. The union of the two Germanys, while a political triumph for Chancellor Helmut Kohl, is proving far more costly than anybody envisaged.

Recent events in Yugoslavia have shown how the disappearance of the Iron Curtain has unleashed old scores and split blood on a scale that some had thought might finally be free of war.

The world has shown itself to be a messy and complex place. And managing it has been made no easier by strains in the leading industrial democracies themselves.

The impressive US-led victory in the Gulf cannot conceal the lack of US economic dynamism in the G7. Although the administration in Washington appears confident that the US is emerging from recession, the nation's economic problems are legion, ranging from a chronic budget deficit to an embolised banking system.

The other G7 countries have problems. Mr John Major, who will be attending the summit for the first time as UK prime minister and host, and Mr Brian Mulroney, the prime minister of Canada, have precious little proof that the deep recessions in

their countries are over. Germany is struggling to control a ballooning budget deficit and faces soaring unemployment in the former eastern Germany. France has been teetering on the edge of recession while Italy has yet to control its perennial budget deficits.

Even Japan, the fastest-growing G7 country, worries that its export success might provoke renewed trade friction with the US and EC. Recent brokerage house scandals and depressed equity prices in Tokyo have raised the spectre of prosperity being undermined by financial fragility.

All summit countries except Japan are strapped for cash with their bod-

The G7 meeting will assert the superiority of market-oriented policies despite the past year's recession in three summit countries

gets and current account balances in deficit. For this reason alone, Mr Gorbachev - who will be accompanied by Mr Grigory Yavlinsky, the radical economist who devised an economic reform plan for the Soviet Union involving large-scale financial support from the west - would be ill-advised to seek a large hand-out when he meets his G7 colleagues.

Unless the intense pre-summit diplomatic contacts between the G7 and the Kremlin have been to no avail, Mr

Gorbachev will do no such thing when he meets in London.

Instead, his fellow leaders hope that the Soviet president will spell out his plans for economic, political and constitutional reform in precise detail. They want to learn whether Mr Gorbachev really understands what is involved in such concepts as price reform or the free market. In particular, they will be looking for his political will to change.

The will to help the Soviet Union exists among the seven, but not in equal measure. Japan is probably the least willing, mainly because the Soviet Union is still occupying islands taken from Japan in the second world war and partly because it fears that its economic strength would leave it carrying the biggest financial burden.

The US, Britain, Canada and France are cautious to varying degrees. Italy has traditionally fostered close ties with the Soviet Union while Germany is the most enthusiastic supporter of wide-ranging assistance for Mr Gorbachev.

The reasons for Germany's enthusiasm are clear. Mr Kohl, who has since developed a warm personal relationship with the Soviet leader, will never forget that it was President Gorbachev who allowed the breach in the Berlin wall on the night of November 9 1989. There would be enormous benefits for Germany's export-oriented economy from a prospering Soviet Union. As chancellor of the recently united Germany, Mr Kohl is still playing host to some 300,000 Soviet troops in the former Ger-

man Democratic Republic. But Mr Kohl will not want to rock the G7 boat. During talks with Mr Gorbachev last weekend in Kiev, the German leader steered Mr Gorbachev in the direction of seeking a special relationship with the International Monetary Fund as the best way out of his difficulties.

This idea, also promoted by the US administration as "associate membership", could well emerge as one of the big achievements of the London summit. G7 support for such a move should ensure its eventual acceptance by the IMF membership.

According to Mr David Mulford, US Treasury under-secretary for international monetary affairs, the Soviet Union would have access to "thousands of man hours" of expertise, advice and experience on how to reform its economy. There has been a growing consensus among the G7 that such a transfer of knowledge is a better way of reversing the effects of 70 years of a command economy than any injection of funds.

But here too, there are limits. Among the US as to what a special relationship between the Soviet Union and IMF should entail. The European members of the group favour it as a step to full Soviet membership of the Fund while the US is very wary of such a move.

The Soviet Union will concern the summiteers increasingly from Tuesday lunchtime onwards. But as host nation, British leaders should not overshadow the other complex issues. These include:

- Eastern and central Europe. The leaders of the new democracies have followed Mr Gorbachev's progress to London with concern, fearing that the G7 will neglect their interests. Party to ally these fears, Mr Norman Lam, the UK chancellor, last week urged the EC to strive for closer trading and political ties with eastern and central Europe.
- The Uruguay Round of trade liberalisation talks. Despite last year's Houston summit failure, the G7 countries are again expected to try to bridge their differences and give a "political push" to the GATT talks.
- Arms control in the light of the Gulf war. Mr Major is seeking a United Nations register of conventional arms sales by the five permanent members of the UN Security Council as a first step to keep better control over the spread of weapons.
- The environment. This year's summit will be the last opportunity for the G7 to take a joint stand on issues such as global warming, the preservation of tropical rain forests and bio-diversity ahead of next year's UN sponsored "earth summit" in Brazil.
- Third world debt. The summit will review plans first put forward by Mr Major, when chancellor, for easing the debt burden of the poorest developing nations, although agreement on this issue will depend on a change of heart by the US.
- Drugs. The G7 will want to take further action against drug trafficking and may try to involve eastern Europe and the Soviet Union more closely in its efforts.

The above list shows how far the annual summits have developed since 1975, when at the instigation of the then French president Valéry Giscard d'Estaing, the leaders of six industrial countries met in Rambouillet near Paris for a "fireside chat" about the world economy in the wake of the first oil crisis.

Inevitably, the global and national economic trends will rank fairly low down this year's summit agenda. But they will still be important because ultimately the hopes of the summit leaders for a better world based on multi-party democracy, good government, increased respect for human rights and the rule of law depend on prospering and competitive economies.

Sailor's farewell

What has earned Italy's Raul Gardini a new press image? Long popularly known as "the peasant", the deposed head of the Serafini Ferruzzi holding company is suddenly being depicted as a swashbuckling seafarer called "Sir Raul".

The answer has less to do with his America's Cup ambitions than the buccaneering stance he is now taking in his wrangles with his erstwhile partners in the Ferruzzi family over his parting pay-off.

After first dwelling in embarrassment on being removed from the company that controls the country's second biggest private-sector group Ferruzzi-Montedison, Gardini is making plain that the £27.5m golden handshake agreed by the family won't be the end of his career.

Likewise his feelings about the £120m or so the family has reportedly offered for his wife Lidia's 23 per cent stake in Serafini Ferruzzi.

Gardini is deliberately raking up the tension, observers say, just as he did with the state-owned ENI group last year in the talks over the Enimont chemicals joint venture. In order to squeeze out the best possible deal.

Meanwhile the peace-loving Ferruzzis, while publicly grateful for the expansion of the family empire during Gardini's 12 years at the helm, are probably hoping they can persuade him to sail away with as little booty as possible. A round 500bn lire - or £228.5m - is the latest whisper in the wind.

UK salesman

Sir Martin Jacoby, the outgoing chairman of BZW, is not the most obvious choice for a public relations job. A quietly spoken, intelligent banker, he would seem the last person who'd be good at waving the flag as the next chairman

OBSERVER

of the British Council. However, the British Council has never been a crude propaganda machine like some of its competitors. With a network of 155 offices in over 90 countries, it is better appreciated overseas than it is at home.

Close to a third of its £258m annual budget goes on teaching English, and while this remains its single most important contribution, Jacoby makes it clear that he regards Britain's cultural exports as one of the country's great strengths.

These days the British Council is no longer regarded as the sole supplier. It has to operate in a more businesslike manner and compete for an increasing amount of its government funding. As was pointed out by the late Sir David Orr who took over after retiring from Unilever, it comes as no surprise that the latest chairman has also been plucked out of big business.

Brand names

Another old Unilever hand also on the move yesterday is Sir Michael Angus, who has been tapped to take over as chairman of Whitbread when he steps down as chairman of Unilever. The move is interesting on a couple of counts.

Angus is a good seven years older than Sam Whitbread, current chairman of the family brewers who is generally reckoned to have done a good job during his eight years in charge. It is not the first time the company has been headed by a non-Whitbread, and the present incumbent is anxious to get back to his farming and heavy duties as lord lieutenant of Bedfordshire.

Although the Whitbread family retains a controlling interest, it will be interesting to see whether the combination of change of chairman and future funding pressures



eventually leads to the enfranchisement of the A shares.

In the meantime Angus's acceptance of the Whitbread job puts paid to the speculation that he was the obvious successor to British Airways Lord King. Fly, because he would have been an excellent choice.

Power play

Even by the BBC's free-wheeling standards £175m sounded an awful lot of money to spend on a new headquarters just for news and current affairs. It perhaps the decision to postpone the grandiose project, which almost certainly means it will never take off again, makes sense in these tough times.

Nevertheless it must be a bitter disappointment for John Birt, the BBC's new supremo. Not only was Birt the main backer of the plan, but he is a supporter of the controversial bi-media approach - the theory that radio and television journalists are to some extent interchangeable. All

that is now in ruins, and instead of new buildings and structural changes more money is going to be spent on old-fashioned things like drama.

Some are calling it "Checkland's revenge". Last week Michael Checkland, the current director-general, lost a bitter power struggle and now has to run the organisation knowing that he will be replaced by his deputy in less than two years time. It is almost certain that Checkland took his decision on the new headquarters well before he found out his fate.

Even so, it does raise the question yet again of what is the point of having two men in charge of the Beeb for the next 20 months.

Rent-a-puff

Food for thought. Which unglamorous new entrant to the FT-SE 100 is rated on a par with Wellcome, and outshines such glamour stocks as Reuters, Guinness, Sainsbury and Glaxo?

The average wage of its staff is a shade under £10,000 a year (compared with £57,700 at S.G. Warburg) and its highest paid director gets under £200,000 a year, compared with over £700,000 at Britain's flagship merchant bank. Its chief executive is under 50 and owns £1.5m of his company's stock. In its 22 years on the stock market it has never issued paper for acquisitions or had a rights issue.

Answer: Her Majesty's rat catcher, the East Grinstead-based Rentokil.

Derailed

British Rail has given a new meaning to the phrase "busman's holiday" by telling its staff club in Selby, Yorkshire, that its traditional summer railway outing is off. Because no trains are available for hire, the 300 members and children to Bridlington by bus.

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Kurds stranded in a zone of uncertainty

John Murray Brown assesses the likely effects of the final pull-out of allied troops from Iraq



Safety check: General Jay Garner with Kurdish leaders during an inspection tour of Zakho before the withdrawal of US forces

...the final withdrawal from Iraq today, and expect to complete it by Monday, ending one of the most remarkable military operations since the British withdrawal of 1948-49.

The humanitarian achievements of the allied action are clear-cut. More than 20,000 troops were deployed from 13 countries in an operation to return some 450,000 Iraqi refugees, mostly Kurds, to their homes. "This was a fantastic use of the military which I guess we've never thought of before. But I think they did it," says Mr Paul Wolfowitz, US assistant secretary for defence.

However, the political strife which led to the massive flight of Iraqi refugees into the Turkish mountains in late March remains largely unresolved. The allies are not waiting for an agreement between the Kurdish leaders and the government of Iraq's President Saddam Hussein on regional autonomy, which has yet to be reached. They are relying on a combination of Kurdish guerrilla forces (Pesh Merga) inside Iraq and a multinational rapid reaction force behind the Turkish border ("Operation Pledge of Honour") to provide sufficient security to avert a new exodus of Kurdish civilians. However, the question of international guarantees for any autonomy accord has yet to be settled.

The allies' objectives are complex. They want to pull out of Iraq for domestic political reasons, but they also want to give a strong warning to Mr Saddam that any further oppression against the Kurds will be met by force.

In some ways the withdrawal could make it more difficult for the Kurds to press their case. Rebel leaders resumed talks in Baghdad yesterday and were pushing for more concessions on the Iraqi side. Even with an agreement, western aid officials say the Kurds will need massive outside assistance which they cannot realistically expect from Baghdad, given the parlous state of the Iraqi economy.

Thousands of Kurds are still stranded on the Iranian border. In an area beyond the reach of the allied security zone, which stretches about 50km south of the Turkish border, the Kurds are in a state of limbo. Some are in makeshift camps, while others are in the hands of Iranian forces. The UN High Commission for Refugees, which has taken over responsibility from the allies. "They are people who don't have anywhere to go," says Mr John Foster, of International Rescue Committee, a New York-based agency.

attempt to undermine rural support for the guerrillas. No one should underestimate the military's achievement in an exercise which has brought undoubted humanitarian benefits to the Kurds, and a diplomatic bridgehead from which to negotiate. But their political future remains uncertain.

General Robin Ross, of British forces, says Operation Provide Comfort, as it was dubbed, establishes a blueprint for relief work.

"The traditional response to disasters has always been to call in the charities," says Dr David Nabarro, of the Overseas Development Administration, the UK's official aid arm. "The military has shown that logistics is more important than heroic nurses in the field."

Ten weeks ago, the picture was one of almost unrelieved gloom. In the wake of the brutal crushing of the Kurdish rebellion, thousands fled to both the Turkish and Iranian borders. At one time more than 600 people were dying a day in makeshift camps on the Turkish border, according to the US commander General Jay Garner.

The allies were dropping relief supplies, using C-130 transport aircraft and military Chinook helicopters in remote areas. It was Turkey's refusal to allow permanent sanctuary, which forced the allies to coax the refugees back to a safe haven inside north Iraq.

Today, life inside the security zone is slowly returning to normal. Families are tending their orchards. Trucks line up outside the grain silos to deliver wheat planted in the wake of the imposition of UN sanctions.

The tented camps outside Zakho, the town at the centre of the house little over 10,000 people, according to the UN High Commission for Refugees, which has taken over responsibility from the allies. "They are people who don't have anywhere to go," says Mr John Foster, of International Rescue Committee, a New York-based agency.

government control. Others are still in the hands of the Kurds. Some say they were originally farmers forced to leave their villages when the Kurds took control. Others say they were forced to leave when the Kurds took control. Others say they were forced to leave when the Kurds took control.

Yet the Kurdish leaders feel they have an historic opportunity. International pressure on the regime continues. In rebel-held towns such as Shaqlawa, the sight of Arab merchants scouring the shops for smuggled goods from Iran is evidence that UN sanctions are biting.

Kurdish hopes of autonomy, however, depend on the regime in Baghdad. Without Mr Saddam, the Kurds feel it might be difficult to achieve. "Imagine we change Saddam Hussein. Who will come? Who will deal with the Kurds?" asks Mr Jalal Talabani, the other main rebel leader. Western governments would have little reason to support the Kurds if a pro-western regime emerged. Equally, Mr Talabani argues, a pro-Iranian government, which could result if Iraq's Shia Muslim majority were to win a future election, would look even less kindly on Kurdish aspirations.

A crucial player in any regional settlement is Turkey, which remains sensitive to the presence of foreign troops on its soil. In negotiations with the coalition this week, the Turks are seeking to gain command of the rapid reaction force to allay the fears of local opponents. Allied officials talk of the force being deployed for weeks rather than months. However, the timing is likely to be partly determined by Mr Mesut Yilmaz, the new Turkish prime minister, who may decide to call an early general election before the end of 1992.

The main thrust of the deterrent will be the aircraft based at Incirlik in south-east Turkey. Allied commanders say the warning to Baghdad not to fly fixed-wing aircraft or helicopters north of the 36th parallel remains in force. The Iraqi military is also forbidden to enter the security zone.

US officials have been in talks with the Turkish General Staff this week. One important issue to be decided is how to gather reliable intelligence that can be used to activate the force once the allies withdraw.

With the allied deterrent in place, Gen Garner believes the Iraqi secret police will not be able to operate. Some aid workers are less confident. "If there is a question of who runs the streets, the Pesh Merga or the Iraqis, we would probably pull out," says a US agency chief.

The signs, however, are that the Kurds and the Iraqi police are working towards an accommodation. In Erbil and Sulaymaniyah, aid workers confirm that they jointly police the towns. The hospital in Sulaymaniyah, nominally under government control, is treating casualties from Pesh Merga-held areas, many of them victims of mine explosions.

Joe Rogaly Bits and pieces script



Complacency is knocking out of Britain. "Tried and tested," say conservative opponents of change, "theoretical and abstract." The close-your-mind principle, death to hopes of a renaissance of Europe's troublesome offshore island in the 21st century, is being applied by the Tories to constitutional reform. The perpetrator of this crime against radicalism is the otherwise harmless Mr John Patten, minister of state at the Home Office. He will surely be rewarded by promotion to the cabinet.

I say that because it is rumoured that the prime minister must soon advise his new-found sense of authority and self-confidence by showing that he can move his ministers around. This assumption may be wrong. Mr Major is still telling everyone that he is not "in reshuffle mode". He is anyway thought unlikely to do much before September, when he will be able to make a final decision on postponing the election until next year.

Mr Patten is a diligent minister who has served a decade in a succession of junior posts. Over the past couple of years he has slogged away at putting Home Office legislation through parliament. Many of his contemporaries, not all of them possessed of an intellect or competence superior to his own, have perhaps unfairly been appointed to higher positions.

There would be no more to be said about him, pending an improvement in his career, were it not for a pamphlet he has written for the Conservative Political Centre. It was read to the CPC summer school last weekend, but he is still polishing his script. The gist of it is that "rolling constitutional change" (which turns out to mean bits and pieces of legislation already passed or mooted), is all that is required. We could leave it there, were it not for the fact that Mr Patten has shown his work to his unrelated namesake Mr Christopher Patten, chairman of the Conservative party, and Mr Kenneth Baker, his boss at the Home Office.

and Mrs Sarah Hogg, director of the prime minister's policy unit. None of these appears to have uttered any note of dissent.

The John Patten internal circular must therefore be taken as the most complete exposition of the Tories' attitude to constitutional reform yet available. So far as I can tell, it is indeed the only one. It is therefore of some importance at a time when a general election is less than a year away. The Liberal Democrats dream of a constitutional revolution. The Labour party's preliminary report on how to ward off electoral reform for 1997. Commons is being published today. Its contents are reported elsewhere in this morning's FT. The party also

Mr Patten is on solid ground when he says the political culture best guarantees liberty

proposes a Scottish assembly at once; English regional councils, one day, an elected senate to replace the House of Lords, in the far future; a castled bill of rights, and a freedom of information bill whose small print has yet to be seen. The Conservatives as a party reject all of this, although it has to be said that they do harbour closet electoral reformers - Mr Douglas Hurd springs to mind - within their ranks.

According to Mr Patten, Labour's programme is "a cynical attempt to achieve power at all costs through the Scottish route". Quite. But he also avers that the system we have is best extended by local management of schools, new trade union laws, a police complaints authority, independent taxation of husbands and wives and a host of other, similar, changes not usually regarded as elements of constitutional reform. Otherwise rule by parliament (ie, the prime minister) as defined in statute and common law should be left alone. I disagree. What we have may "work", in its way, but it is the system that gave us Messrs Wilson, Heath, and

Callaghan and, to put their errors right, one exceptional person of quality, Mrs Margaret Thatcher. Now that same system offers the British people a choice between Mr Neil Kinnock and Mr John Major for prime minister. My case rests.

Mr Patten is right when he says there is no popular uprising, no widespread demand for reform. There is, however, a lively debate among politicians, academics and others. He does contribute to this discussion by arguing that it is the political culture, not the constitutional structure, that best guarantees liberty. Here he is on solid ground. As he says, to assume that written constitutions and codified bills of rights automatically protect the civil rights of citizens is a demonstrable fallacy. Just look at Brazil, or the Soviet Union. "The greatest protector of citizen's rights in the UK," he argues, "are citizens themselves".

I have news for Mr Patten. In the UK there are no citizens, merely subjects of the crown. Never mind. His argument has resonance when put by a constituency MP who receives voter's protests, or a working minister who is visited by all sorts of pressure groups, some of which persuade him to change bits and pieces of his legislative proposals. Our author is both.

This about sums up the state of thinking in the Conservative party. It has become so accustomed to running the government that it cannot step outside the process and see the elective dictatorship, or the dangers it poses under an unrestrained Labour party. It is blind to the absurdity of an appointed House of Lords composed of old buffers, party placemen, and a few knowledgeable lawyers. It is blissfully unaware of the implications of European Community constitutional change for our British arrangements, and implacably opposed to Scottish aspirations - based, Mr Patten, on a different culture from England's.

These counter-arguments may emerge when Mr Patten's pamphlet is published. If so, some sort of debate may start within the Conservative party. Meanwhile, all the running is being made by the opposition.

LETTERS

Pricing and the telecoms market

Mr John Bryan, director-general of the Office of Telecommunications, has made two significant statements in the paper he gave July 10 to the Financial Times conference on telecommunications.

1. "The actual rate of return earned by British Telecom on investment, for the part of the business covered by its present price control, is well within the range I regarded as acceptable when I established the price control."

2. "Residential customers are paying less than economic prices for their services, while business customers are paying more. If this is changed too rapidly, public opinion will reject the process and clamour for a return to state ownership. However, maintaining the current rate of return on investment is not a return to state ownership."

BT is grateful for Mr Bryan's unequivocal confirmation that BT's rate of return on its regulated services is acceptable and that economic prices are being paid.

We are also glad to see his acknowledgement that our current imbalance of prices is, in effect, anti-competitive.

The sections of the market which are currently underpriced, in the main, local residential services and particularly the provision and maintenance of residential exchange lines. The result is the emergence of a choice of suppliers to the ordinary, domestic consumer is being inhibited by the pricing regime Sir Bryan insists upon.

His prime argument for this regime is that if our pricing imbalance were redressed too quickly, public opinion would reject it. This argument does not stand up to scrutiny. BT accepted that ordinary consumers should be protected by a constant that the median residential bill should not increase by more than the Retail Price Index in any year. And we will offer a further protection for those who need to be on the phone but make little use of it - a half-price rental, with 30 free call minutes per quarter (nearly two hours of cheap-rate local calls). Would this provoke a clamour for a return to state ownership? I hardly think so.

If we were freed this year from Sir Bryan's RPI plus two price cap on exchange-line rentals, all we would wish to do on marketing grounds would be to add a further 1.7p a day beyond that, instead of being pushed into increasing local and off-peak call charges to maintain an adequate return on capital, we could freeze all

UK call charges, while reducing international charges by 10 per cent as Sir Bryan requires. Over the years, of course, rental increases of that order would result in significant reductions in all call charges. Do I hear more clamour for a return to state ownership?

The bottom-line on all this is that successive secretaries of state for trade and industry, and Sir Bryan himself, have consistently fudged the issue of re-balancing our charges for rentals and calls. For example, earlier this year, Sir Bryan and Peter Lilley came up with the idea that BT and all other operators should pay for the imbalance through an "access deficit contribution". Earlier this month they effectively abandoned the idea, or at least postponed it sine die. The time for fudging has come to an end.

A little less politics and a little more attention to that fundamental issue of price regulation - rebalancing - would go a long way towards opening the local residential services market to genuine competition and presage the successful flotation of some, or all, of the government's remaining shareholding in BT later in the year.

John Valencia, BT chairman, BT Centre, 81 Newgate Street, EC1A 7AJ

How the Soviet Union should help itself

From Mr Courtney D Smith

Sir, There are many problems with the arguments of Hilmar Kopper (Personal View, July 10) proposing that the return to state ownership of the Soviet economy.

The primary problem is that Mr Kopper is proposing large multinational organisations and governments be called in to provide money to bolster the Soviet infrastructure. This would certainly aid the Soviet economy but would ignore the roots of the Soviet economic crisis.

First, there is no legal system to protect private property, contracts, and copyrights. This means that western businessmen will have little chance in investing in the Soviet Union if they cannot be assured that they will control their investment and will have it protected.

Second, the Soviet government must liberate the market pool within the country. Mr Kopper is investing in pointing this out. However, he neglects to point out that Soviet citizens recently had the bulk of their savings pool confiscated when the government eliminated 50 and 100-rouble notes.

Third, Mr Mikhail Gorbachev must show that he is more concerned with the people of the Soviet Union rather than his power over them. He has a huge source of savings of his own people, then, to the west asking for money. The money of his own citizens would not be controlled by him whereas the money from the west would be for him to dispose of to whom-ever he so desires, thus enhancing his own power.

Fourth, the Soviet government must slash military spending to release those funds to provide the infrastructure and investment capital needed rather than continuing the pro-growth policy of the last 40 years.

Courtney D Smith, president, Finance Capital Management, 67 East 11th Street, New York, NY 10003

Nationalist unrest does not negate the federalist model

From Mr Ira L Straus

Sir, The difference between good "bottom-up" negotiated federations and bad "top-down" imposed ones (Samuel Brittan, July 8) often goes even further. Some top-down federations are not federations at all, but only formal juridical structures, divorced from the real motivations for tearing down their existing homes, which they blame for isolating them from the world.

They may be over-hasty, but it would be a misunderstanding of historic proportions if this led the west to over-estimate nationalism and abandon the federalist project in which they have invested their hope.

Ira L Straus, executive director, Association to Unite the Democracies, 1506 Pennsylvania Avenue SE, Washington DC

Sledge hammer or slap for the securities houses

From Mr Leo Herzog

Sir, The Japanese securities industry and the mysterious Japanese system of government regulation are providing the west with plenty of entertainment and a sense of comparative moral well-being. In particular, contrast the Japanese ceremonial resignations, apologies and governmental slaps on brokerage houses wrists with the US's firm sledge hammer to the head of Drexel Burnham (and the junk bond market) two years ago. Considering the consequences, which is the better way? The answer is far from obvious.

Leo Herzog, Mayer, Brown & Platt, 190 South La Salle Street, Chicago, Illinois

Doing anything interesting at the weekend?

The week's business behind us, we need an expert eye on personal finances.

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We pick out a good book or three, take in a new exhibition or two and keep a watchful eye on the music rooms. And tomorrow we invite readers of our archaeology column to join us this winter for a journey down the Nile with Gerald Cadogan. It's the stuff of travellers, investors and dreamers (why not).

House hunters can dream too. A cottage in Kew? A castle in Cumbria? A chalet in Chamonix? They find in our pages some of the best advice and properties on the market.

However you spend your weekend - out in the garden or out at a match, planning a holiday or just a quiet evening in front of the box, you'll find Weekend FT is doing much the same.

Pick up a copy this Saturday.

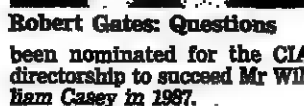
Weekend FT

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By Lionel Barber in Washington

This would give the committee time to digest the implications of admissions from a former Central Intelligence Agency operations officer involved in arming the Nicaraguan Contra rebels.

Such questions ~~arise~~ Mr Gates to withdraw after he had

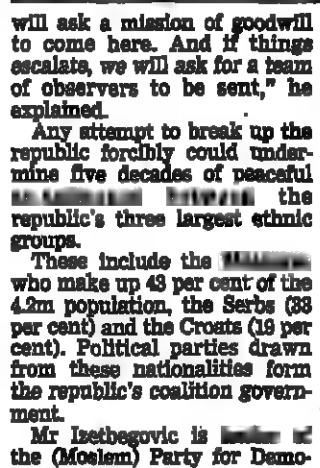


- not just about the latest twist in the 4½-year Iran-Contra inquiry - but about other allegations through which Mr Gates might be implicated in illegal arms to US arms and technology to Iraq via third parties such

ment on behalf of Mr. Gates, then still on duty in his post of deputy national security adviser to the president. "Allegations that Mr. Robert Gates facilitated illegal shipments to Iraq during the 1990s are totally without basis."

By Judy Dempsey in Sarajevo, Bosnia

Japanese g



the Croatian Democratic Union (HDZ), Bosnia-Herzegovina's third-largest party, also expressed nervousness yester-

...ship, yesterday denied that his party was receiving instructions from Mr Milos-

**By Michael Holman and
Jimmy Burns in London**

Under the terms of the CFA arrangement, the government has limited control over where

With M3 already running below its original target, there should be no immediate effect on monetary policy. In any case, the unification effect still means that any target is likely

Rank

The Rank Organisation seems determined not to give much away in its interim statement about how well it has absorbed its £470m acquisition.

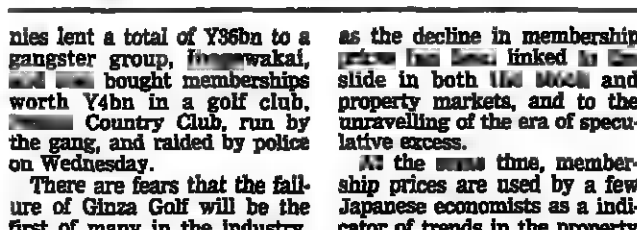
EDS cannot force institutions to offload their holdings in SD-Scicon at its bid price of 45p a share if they are determined not to sell, but that does not necessarily mean the

as SD-Scicon's advisers, who suggest that a fair price would be in the region of 90p. Institutions still holding out on the basis of the latter assessment

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Continued from Page 1

Major exp



pects G7 meeting to

register. The most expensive memberships, changing hands for around ¥290m, are for clubs who limit the trading of their certificates to executives of leading companies.

and sheep farming. On Lewis about 500 people work in factories and at home making Harris tweed.

Worldwide roundup. Page 8

By Peter Norman in London

Persepolis	S	31	99	Burnley	S	21	61
Albion	S	24	83	Barnsley	S	29	82
Bahrain	S	35	95	Boulogne	C	18	84
Bangkok	F	34	93	Brussels	S	31	88
Barotsena	S	28	82	Buapest	S	30	88
Belint	-	-	-	Buenos Aires	S	11	82
Belkast	F	18	81	C	34	93	
Belgrade	F	32	90	R	14	87	

Leipzig	S	22	72	Prague	S	32	80
Cologne	S	22	80	Gera	S	30	85
Copenhagen	S	13	55	Glinzlar	S	25	77
Conk	S	33	91	Glasgow	S	18	64
Delft	S	24	75	Helsinki	C	18	66
Dublin	F	18	84	Hong Kong	F	32	89
Dubrovnik	S	32	90	Innsbruck	F	30	88
Edinburgh	F	17	63	Inverness	F	21	76

Atlanta	F	34	90	Atlanta	A	51	94
Arroyo	C	20	72	Beijing	S	52	82
Chattanooga	S	18	84	Boston	S	53	84
China	C	21	78	Manchester	A	54	77
Delton	S	26	75	Merida	R	55	98
London	S	27	81	Milwaukee	F	56	82
Los Angeles	C	18	84	Mexico City	C	57	73
Memphis	S	31	88	Miami	S	58	81

Continued from Page 1

l	F	32	87	Peking	S	25	77	89
l	C	35	91	Praque	F	28	82	89
l	F	31	88	Reykjavik	F	16	58	75
l	S	24	73	Rio de Janeiro	S	27	81	75
l	S	28	82	Rome	S	23	84	75
C-Cloudy	Dr-Drizzle	F-Fair	Fg-Fog	H-Hail	R-Rain	S-Snow	T-Thunder	W-Wind

		°C	°F		°C	°F
Burg	S	29	84	Toronto	23	79
Francisco	S	11	52	Tokyo	32	90
al	C	25	77	Toronto	17	63
ngore	S	31	88	Tunis	30	86
ndre	C	17	63	Valencia	21	69

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WORLDWIDE WEATHER

Country	City	Lat	Long	Alt	Pop	Area	Dist	Time	Code	Country	City	Lat	Long	Alt	Pop	Area	Dist	Time	Code
Algeria	Algiers	36° 41' N	3° 07' E	100	1,500,000	1,500	1,500	UTC+1	MA	Algeria	Algiers	36° 41' N	3° 07' E	100	1,500,000	1,500	1,500	UTC+1	MA
Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Constantine	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Constantine	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Batna	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Batna	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Annaba	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Annaba	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Saida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Saida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Blida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Blida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Medea	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Medea	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Mostaganem	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Mostaganem	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Algiers	36° 41' N	3° 07' E	100	1,500,000	1,500	1,500	UTC+1	MA	Algeria	Algiers	36° 41' N	3° 07' E	100	1,500,000	1,500	1,500	UTC+1	MA
Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Constantine	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Constantine	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Batna	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Batna	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Annaba	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Annaba	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Saida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Saida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Blida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Blida	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
Algeria	Medea	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Medea	36° 47' N	5° 00' E	100	1,000,000	1,000	1,000	UTC+1	MA
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Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA	Algeria	Oran	34° 10' N	1° 00' W	100	1,000,000	1,000	1,000	UTC+1	MA

RECRUITMENT

Britain's boardrooms have come in for some stiff criticism recently about the amount of money they are awarding the executives who run the nation's biggest companies.

Much of the criticism has been emotive, but, at a time of recession and calls for wage restraint, it has struck a chord with many sections of society. For the most part, industry has been flat-footed in its response to the public outcry over top pay.

Most industrial leaders have been unable to adduce evidence to support the current levels of board pay. Although it has spoken about pay for performance, it has not been able to demonstrate a convincing link between the two. Evidence from surveys, academic studies and elsewhere suggests that it may have difficulty in doing so.

"Pay for performance" has been the cry of those wishing to justify large pay packets and large pay increases and bonuses. Yet, as a recent FT analysis of top pay showed, performance has not increased at the same rate as pay.

The total remuneration (salary and bonus, but excluding the value of share options) of the highest paid executive in 70 of the 100 FT-SE 100 share index companies, rose 351 per cent in the 10 years from 1981 until 1990. Over the same period, the earnings per share (EPS) of those

companies rose 166 per cent and the retail prices index rose by 68 per cent. The FT's sample if anything understates the rise in top pay. As it covers 10 years' performance it excludes privatised companies.

A forthcoming study by two academics at the University of Manchester Business School - to be published in the November issue of Employee Relations - casts doubt upon the relationship between top and corporate financial performance. Terry Sullivan and Paul Bottomley, studied a cross-section of 147 companies in the UK electrical and office manufacturing industry.

They looked at pay in relation to performance measured by EPS, profit margin, the ratio of labour costs to total costs and output per person employed.

Sullivan and Bottomley found a very poor "fit" between pay on the one hand and EPS of return on capital employed and net profit margin. "There is no statistically significant association between the performance of the firm as measured by [these] market-determined variables," they write.

They did find, however, a

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relationship between pay and companies' output per person and their ratio of labour costs to total costs. These variables should reflect more accurately differences of quality in the structure of management organisation of the firm.

So what is the bottom line of the Manchester study? "It can be said that whether high pay leads to

high performance or whether high-performing firms are willing to share their benefits of such performance with their employees. But if highly-paid managers do anything, they influence internal firm performance rather than external business ratios."

A recent survey of boardroom practice by Korn/Ferry Interna-

tional, an executive search company, shows that 81 per cent of companies (selected from The Times 1,000) have an incentive bonus plan for their executives. The two most popular measures of performance, across all types of company, are EPS growth and pre-tax profits. Coming a distant third is "qualitative job-re-

lated targets" and return on capital. Yet here the short-termism of industry is underlined. In only 13 per cent of cases is performance measured over more than one year.

(For companies with a turnover exceeding £500m, slightly more companies, 20 per cent, extend the time horizon to more than one year.) Where performance is measured over a longer time frame the most common is three years.

The Korn/Ferry findings have to be some of the most damning that have been produced recently. Given what Peter Morgan, director general of the Institute of Directors, had to say last week at the Institute of Economic Affairs could form the basis for a push by the IoD to encourage reform.

In his speech Morgan laid down some guidelines for executive compensation. The first of these was that top pay should be determined by a committee of the board which should be solely of independent members. With this primary rule in place he then set out five criteria by which that committee should determine top pay:

• Size of company.

• Nature of the industry.

• Position in the company and the

job to be done.
• Track record and previous position of appointee.
• Conditions applying in the relevant job market, both domestically and internationally.

Morgan stated forcefully his view that in paying for performance companies should make stock options the crucial component.

"However unfair and problematical this may be [they are] the direct link between the interests of the shareholder and executive."

(But as some pay specialists have noted, while companies argue that executives should be paid because options are a long-term incentive the rather short-term attitudes of some managers do not respond to that.)

He pointed out that while bonus schemes may be effective they can promote short-termism. Morgan said that schemes needed to focus upon the executive's contribution to the company over the longer term. "The bonus should not be an add-on to other rewards," he said. "Variable compensation should be a significant component element of planned compensation and totally dependent on performance objectives."

Simon Holberton

*Boards of directors study UK, Korn/Ferry International, 12 Buckingham St, London WC2N 6DF.

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- is fluent in at least one European language in addition to English

Interested candidates should send their CV to:

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Suitable candidates will be invited to take part in detailed discussion of the concept, the specific role of the Director and the reward package.

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COMMISSION OF THE EUROPEAN COMMUNITIES

- Recruitment Unit, Rue de la Loi 200 - SC41, B - 1049 BRUXELLES
- Mr Peter Barron, Commission of the European Communities Office in London, 8, Storey's Gate, London SW1P 3AT
- BELFAST: Commission of the European Communities Office in Northern Ireland, Windsor House, 9/15 Bedford Street, Belfast BT2 7EG
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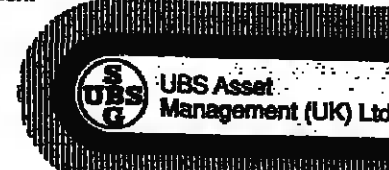
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The University of Sussex is seeking a successor to Dr David Fielding who will retire from the Vice-Chancellorship on September 1991.

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Further information on the post may be obtained from the Registrar and Secretary.

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- University degree or better.
- At least one European language.

- Good administration and telephone skills.
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ACCOUNTANCY COLUMN

Price Waterhouse and the BCCI jigsaw

By David Waller

MR Ian Brindle has undergone a baptism of fire since he took over the reins as senior partner of Price Waterhouse on Monday last week.

His first days in office were spent dealing with the aftermath of PW's first large redundancy programme. On the fifth day - Friday - the Bank of England co-ordinated a worldwide swoop to close down the Bank of Credit and Commerce International.

BCCI had been a PW audit client since early 1989. Since then, PW has signed off three sets of accounts. Nowhere in the opinions that the firm gave on the accounts for 1987, 1988 and 1989 did PW draw attention to the alleged frauds in BCCI's treasury and lending departments which led to the Bank's drastic action last week.

The 1987 accounts were unqualified, but only because of the drug-laundering court proceedings in Florida. Mr Leigh-Pemberton, Governor of the Bank of England, said this had no bearing on the decision to close BCCI. The audit opinion in the 1988 accounts was not qualified but did contain a reference to the note 1, which mentions that the government of Abu Dhabi took a 77 per cent stake in the bank and undertook to "maintain the group's capital base while the reorganisation and restructuring necessary for its continuing development is undertaken".

Mr Brindle, in an interview in this Monday's Financial Times, argued it was obvious that the government of Abu Dhabi would not have taken such steps unless something serious was afoot at BCCI.

However, the rest of the note deals

with mundane accounting matters and the lay reader of the accounts may be forgiven for missing the significance of those developments.

In the interview, Mr Brindle went on to describe the alleged fraud in colourful terms. It was, he said, "like a huge jigsaw where you don't have the picture, just the pieces sitting there, thousands of pieces. Over time you get an idea of what the picture looks like but it gets ever more difficult. You are dealing with deception and manipulation of information both inside and outside the company."

"You can't go around qualifying the accounts of a bank without creating all sorts of problems, without the whole thing collapsing"

Wherever you turn, whatever you are looking at, all is unreal. You are living in a world of unreality."

Close observers of the accountancy scene will be amazed at Mr Brindle's remarks, which contrast not only with the tight-lipped approach of most firms when fraud is at issue, but also with the rather more diffident style of Sir Jeffrey Bowman, his predecessor.

However, the thousands of increasingly frustrated and angry small businessmen around the world who bank with BCCI are not going to be satisfied merely with colourful language. They will want to know how long PW has known about the alleged fraud and, if it has been in the know for a

long time, why the firm did not blow the whistle earlier.

Earlier this week, Mr Brindle said that PW had maintained "prompt, regular and full" contact with regulators from before the time it took over the audit in 1988. Furthermore, he said, it was clear that PW had become aware of serious irregularities at BCCI long before March this year when the firm was appointed by the Bank of England to investigate BCCI's affairs under Section 41 of the Banking Act. The results of that investigation were passed to the Bank in June and led to the closure of BCCI last Friday.

Mr Brindle was not specific about what suspicions were aroused when, but it is clear that the process of building the jigsaw began long before a squad of 10 senior accountants began its formal investigation for the Bank in June.

Presumably PW was aware of the 1988 accounts were signed off. Mr Brindle said that it was impossible to give an explicit warning in the audit opinion as this would lead to an "explosion" and "loss of confidence" in the bank. The resulting run on the bank would arguably have been more chaotic than what happened last Friday.

"Have you ever heard of a bank being qualified?" he said earlier this week. "You simply can't go around qualifying the accounts of a bank without creating all sorts of problems, without the whole thing collapsing. You have to work closely with the regulators as to how to handle the

He argued that the delay between

first suspicions and the closure of the bank was attributable to the difficulty of gathering evidence to the level of proof required for the Bank to take action under the Banking Act. He said that even now, the jigsaw was far from complete - and indicated that the full picture may never become clear.

The exasperation and anger felt by those whose businesses are failing as a result of the closure is wholly understandable. But whether they could have expected more from PW will not emerge for some time.

Discovery that a material mis-statement does exist is not necessarily evidence of inadequate planning, performance or evaluation

The legal responsibilities of auditors in respect of fraud are very much at odds with public expectations. Under company law auditors are obliged simply to form an opinion as to whether a set of accounts is true and fair. They are not obliged to find fraud. Nor are they even required to report fraud to regulators.

Clearly, a big fraud may render a set of accounts anything but true and fair. However, the auditor is under no obligation greater than to plan, perform and evaluate his work to enable him to have a reasonable expectation of detecting material mis-statements which could impinge on the truth and fairness of the accounts.

What is deemed reasonable will

vary according to the circumstances. The auditor is not, for example, expected to establish the authenticity of documents and is entitled to put some faith in the integrity of senior management, although the audit ought to be conducted with a degree of professional scepticism.

Audit procedures may be effective in picking up an unintentional mis-statement, but the same procedures may fall where there is intention to mislead - especially when there is collusion between senior management within the company and outsiders.

"The auditor's opinion on the financial statements is based on the concept of reasonable assurance," says one authority on auditing. "His report does not constitute a guarantee that the financial statements are free of mis-statement. The subsequent discovery that a material mis-statement exists is not necessarily evidence of inadequate planning, performance or evaluation on the part of the auditor."

Auditors have a duty of confidentiality to their clients and the only circumstances under which they are under a categorical obligation to override that duty is when they discover treason or evidence of terrorist offences connected with Northern Ireland.

The Banking Act 1987 - which governs the audit of banks - gives them a right, but not a duty, to contact regulators when fraud is discovered.

PW seems to have exercised that right from a very early stage. It did blow the whistle - but not so loudly that anyone but the regulators could hear.

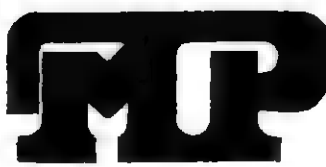
ACCOUNTANCY APPOINTMENTS

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The Management Charter Initiative is an employer-led body which is leading the national campaign to improve the quality, relevance and accessibility of management education and development in the UK. Much has been achieved in an area of crucial national importance. The challenge is to sustain and build on the foundations laid so far. The MCI has a team of some 25 staff and is currently funded by its membership with some government support but intends to become financially self sufficient through increased membership and the development and sale of its own products.

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To apply, please write, quoting reference B/349/91, will full salary and career details, to Margaret-Anne Stocker.

KPMG Executive Selection
First House, 1 Cornwall Street, Birmingham B3 2DL

Finance Director

c.£39,000 + PRP + Car South Yorkshire

The two Health Authorities covering Doncaster - the Health Authority and the Family Health Services Authority - are spearheading reforms by collaborating to ensure primary health care and hospital services are integrated to meet the needs of the area's 293,000 residents. Acute services are managed by an NHS Trust, and the two Authorities working together will maximise the efficient use of resources in providing an effective balance between primary, community and hospital-based care, helping to channel funds where they are most needed.

The newly-appointed Joint Chief Executive, John Newton, wishes to strengthen the management team by recruiting a Finance Director, a joint finance Directorate, ensuring efficient use is made of cash developing effective strategies and operating a sound Value For Money process, while maximising standards of patient care. The Director will have a key role to play in providing financial and

strategic advice, new initiatives and developing a framework for managed funds during a time of significant change for the Health Service, the emphasis being on maximising opportunities for innovation.

The post calls for an experienced, qualified financial professional with developed commercial and strategic skills, who can offer a strong leadership and motivation style, a shrewd but pragmatic approach, and clear empathy with providing a soundly managed health service in a District where people come first.

Applications for our client's post should be made by writing with a full CV and remuneration details by Friday, 12 July, quoting reference R206 to Derran Sewell, Ernst & Young Corporate Resources, Lowry House, 17 Marble Street, Manchester M2 3AN.

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Please apply specifying your preferred location quoting reference FT enclosing a full CV indicating present salary and naming two referees, to: Ministry of Defence, Finance Acy, Room 223, Lacon House, Whitehall Road, London WC1X 8HT.

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LIFETIME

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- Computer literacy with the ability to develop accounting systems.
- Familiarity with energy markets.

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If you feel you have the necessary experience please contact Teresa Stimpson or Liam Dowds at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or alternatively fax your details to them on 071-831 7111.



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Please reply in confidence, enclosing a full CV to R E Andrews, Group Personnel Director, Dixons Group plc, 25 Farm Street, London, W1X 7RD.

Financial Controller

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Male or female candidates should submit a comprehensive c.v. or telephone for a Personal History Form to: P.R. Boyle, Hoggett Bowers plc, George V Place, Thames Avenue, WINDSOR, SL4 1QP, 0753-850851; Fax: 0753-853338, quoting Ref: W21031/FT.

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Abingdon, Oxon

c.£45,000 + bonus + car + options

Peak plc is an expanding international company specialising in traffic and field data systems. Turnover in 1990 reached £70m and further significant growth is expected this year. The business is young, profitable and highly acquisitive with a well developed strategy and strong market share in its targeted areas.

The Group Financial Controller reports to the Finance Director and is a key member of the Abingdon based corporate team. You will be closely involved with individual companies concentrating on effective financial controls and MIS as well as have considerable scope to be an active participant in acquisition strategy and implementation. Specific tasks will cover group reporting and control, treasury, capital expenditure appraisal, planning and tax involving liaison with external advisors. Some international travel will be required.

You are likely to be a graduate ACA aged 32-40 with

manufacturing experience at corporate or divisional level preferably in a related industry and with some international exposure. You will be commercial, computer literate and both proactive and analytical in approach. A knowledge of group consolidations and published accounts will be required and you must be an effective team manager. Acquisitions experience would be particularly useful. Your personal skills will include presence and maturity, the ability to handle complex issues calmly in a changing environment, good communications aptitude, persuasiveness and the desire to contribute in a successful company which has an open style and recognises that work should be fun.

Please reply in confidence, giving concise career, personal and salary details to Brendan Keelan, quoting Ref. L592.

Egor Executive Selection
88 St. James's Street
London SW1A 1LD

EGOR
EXECUTIVE SELECTION

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Financial Accountant

(Finance Director Designate)

East Anglia c.£30,000-35,000 + car + benefits

Our client is a manufacturer of upholstery with a chain of branded retail outlets in the Midlands and South East England.

This is a new appointment resulting from the company's organic and planned future growth. The Financial Accountant/Finance Director Designate will be responsible for the production and delivery of financial management accounts, budgets and forecasts. The successful candidate will be responsible for the implementation and development of a new computer system especially designed for the furniture manufacturing and retailing industry. The ideal candidate will be an energetic, hands-on qualified accountant with experience in retailing and/or manufacturing. A demonstrably high level of achievement is expected in their career to date, together with a strong desire to develop their future with a fast expanding quality business.

Please write, in confidence, enclosing 3 copies of your curriculum vitae to: James Forte quoting reference M6777/F.

Our client will have sight of all applications, therefore please list clearly any companies to whom you do not wish your CV to be sent.

KPMG Selection & Search

70 Fleet Street, London EC4Y 1EU

FINANCIAL CONTROLLER £20k+ BENEFITS

Leading silver jewellery & gifts manufacturer requires financial controller to take responsibility for its accounting & financial management. Candidates should have management accounting qualifications, and some practical experience.

C.V.s to: Suite 1, Scott House, Admirals Way,
Marsh Wall, London E14 1AA

Ref: ANI

CREDIT EXECUTIVE

SAL: £25-30K + BENEFITS

Merchant Bank requires Credit Executive within their asset finance department. Credit analysis, finance evaluation, credit re-structuring and preparation of secured finance documentation all essential. 2 years practical experience expected with emphasis on tax based finance. Grounding in English company law and accountancy experience essential.

C.V. to: Suite 1, Scott House, Admirals Way,
Marsh Wall, London, E14 1AA. Ref: HSI.

Finance Director

Salary package to £60,000 p.a.

Sustained growth and profitability in the telecommunications industry is more than technical excellence. It is outstanding business skill and financial control. It is a willingness to explore new ideas, products and markets. Above all, it takes the ability to reconcile short-term objectives with long-term strategic goals.

These are the strengths that have made our client into a successful international supplier of advanced telecommunications services - and the strengths that you will build upon as Finance Director.

In this high profile role, you will give shape and direction to a strategic expansion programme designed to transform our client into the dominant force in a variety of global markets. To this end, you will advise the Managing Director on all financial matters relating to the company's operations. You will help to formulate the company's strategy and financial objectives, determine the company's overall financial structure, methods of financing, and maintain a highly effective accounting function.

You will need an appropriate degree, a recognised accountancy qualification, and a minimum of ten years' post-qualification experience. This must include at least five years'

experience at a senior level in the financial management function of a leading I.T. company, ideally in the field of communications.

Successful man-management experience is essential as you will actively develop the structure, culture and growth of your company. You should also be familiar with the internal workings of a large, complex organisation.

The rewards, like the challenges, are substantial. In addition to a salary package of up to £60,000 you will receive an executive benefits package including company car, contributory pension scheme, and private medical insurance. You will be based in London, and relocation assistance will be considered where appropriate.

If you have the personal qualities and the weight of experience to influence the growth and development of a truly innovative organisation, please contact Stewart Wright, Consultant, Austin Knight Selection, 20 Soho Square, London W1A 1DS. Alternatively you can telephone him on 071 439 5780 (071 494 1093). Please quote reference number 319/SW/91.

Applications are forwarded to our client concerned, therefore companies in which you are not interested should be listed in a covering letter.

Austin Knight

INTERNATIONAL CONTROLLER (FCCA)

Having over 20 years experience in finance and accounting with major international companies seeks position as Controller/Finance Director. Hands-on, motivating manager with detailed experience of leading finance, treasury and MIS functions in a pan-European environment with both European and UK organisations. Flexible as to location.

Please write to: Financial Times,
One Southwark Bridge, London SE1 9HL.

APPOINTMENTS WANTED

FCA aged 48, ex PLC Finance Director and P W Management Consultant. International experience. Seeks new challenge. Title not important, nor location. Experienced in Financial, Treasury, Troubleshooting Acquisition & Disposal. Presently underemployed in Property Company! References available

Write Box No: A1589 Financial Times, One Southwark Bridge, London SE1 9HL.

Finance and Compliance Officer

City £35,000 + Benefits

Dongsuh International (Europe) Ltd. is a newly established wholly owned international subsidiary of Dongsuh Securities Co., Ltd. which is a top ranking house in Korea. The company will be growing as a strategic center for the expansion of international capital market operations in Europe. The company now wishes to recruit a Finance and Compliance Officer.

This position will be expected to deal with all accounting operations while maintaining systems to ensure the relevant compliance requirements as currently given by SFA.

The ideal candidate will be a qualified accountant with professional working experience gained in compliance. Personal qualities must include strong communication and administration skills, enthusiasm and the ability to help set up a new operation in a small team for a long-term commitment. Age will not be a significant factor, but the successful candidates are likely to be in their 30s - 40s.

Please write in strict confidence with full personal, career and salary information to the address below.

Dongsuh Securities Co., Limited
48 London Wall
LONDON EC2M 5TB.

The Financial Times proposes to publish

The Pensions Management Institute examination results

on

Wednesday 17th July 1991

For further

information please contact

Stephanie Spratt on 071 873 4027

ACCOUNTANTS...join Britain's most exciting professional group.

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Flexible Location

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Our client, The CharterGroup Partnership is the exclusive network of firms of Chartered Accountants which is backed by the resources of Professional Enterprise Group Plc. They seek a Quality Control Manager to conduct on-site quality control reviews to ensure all member firms are working to the highest professional standards. Other duties include involvement with training courses and support.

The appointee will be a qualified chartered accountant, probably aged 28-32, with a minimum of 2 years' PQE within the profession. Strong auditing skills, large and small firm experience and excellent technical knowledge are essential. Personal characteristics sought include outstanding written and oral communication skills, a tactfully persuasive manner, commercial flair, a high degree of self-motivation and health.

The package includes a salary negotiable to £30K, company car, private medical insurance and company pension scheme. Opportunities for advancement within this young, growing company are excellent.

To apply write with CV and current salary details to Peter Page, Director, Anderson Smith, Management Personnel Ltd, 50 Bridge Street, Northampton, NN1 1PA quoting ref PP/28.

Anderson Smith
EXECUTIVE SELECTION
NORTHAMPTON OVERHAM

The CharterGroup Partnership

AS

Rentokil

Group Financial Controller

\$40 - 45,000 + Executive Car + Benefits Sussex

Rentokil is one of the world's leading environmental services companies operating in many countries and having an enviable long-term record of profits growth. The company has recently become a member of the FTSE 100.

This continued growth has created the need for a Group Financial Controller to report to the Group Finance Director. You will have full responsibility for the consolidation of Group figures for long range plans, budgets and monthly/quarterly reviews in addition to preparing the monthly management commentary and attending the quarterly reviews.

Candidates, probably aged around 35, must have a recognised accounting

qualification and experience in consolidated and financial accounting at the head office of a major international group of companies. Experience in an operating unit would also be useful; spread sheet and computer-based accountancy systems experience is an advantage.

The excellent package comprises a basic salary up to \$45,000, profit-related bonus (target 25%), a fully expensed executive car and a comprehensive range of benefits.

Please write in confidence, enclosing full CV and salary details, stating how you meet the above requirements, to Paul Banfield, Ref: 46130, MSL Group Ltd, 11 Aybrook Street, London W1M 3JL.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

Institutional Funds Management

with people skills to match accounting strengths

ACA/CIMA

Our client, a wholly-owned subsidiary of a prestigious UK Merchant Bank is committed to further substantial growth; this newly created position is an integral part of these growth plans. This is a high profile role combining substantial administrative responsibilities including tax and regulatory requirements, with a broader negotiating and ambassadorial remit.

Ideal candidates, probably in their thirties, will be degree holders with an accountancy qualification and demonstrable experience of institutional funds management accounting or Trust and Company administration. Technical strengths will, however, require to be accompanied by presentational, negotiating and people management skills of the highest order.

Crucially, we require commercial awareness, the

Jersey based

ability to take advantage of substantial autonomy and the personality best suited to motivate and relate to, a small highly professional team.

Those candidates already with Jersey residency status will be of particular interest but we will welcome applications from others who would enjoy the fiscal and other fringe benefits.

Promotional prospects within the organisation are unlimited, the salary package unlikely to disappoint.

Please send full details quoting Ref: No. 46130 to Malcolm Lawson at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1J 1FF. Alternatively telephone 071-287 7007 during the working day and 0323-485580 in the evenings. Fax on 071-287 2391.

CJH Codd · Johnson · Harris

GROUP FINANCE EXECUTIVE

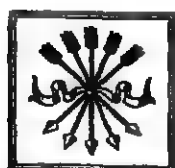
N M Rothschild & Sons Limited, a leading international merchant bank, offers an exceptional opportunity for a young, career-oriented chartered

Working in a small department reporting to the Group Finance Director, you will be involved in the presentation and analysis of financial information, UK and overseas taxation, as well as a variety of special projects.

Probably in your late 20s, you should have a proven record of relevant experience including at least two years in the tax department of a major accounting firm.

The post offers an attractive starting salary plus the usual range of banking benefits including profit-share.

In the first instance, please send a personal résumé detailing your experience, in the strictest confidence, to: The Personnel Director, N M Rothschild & Sons Limited, New Court, St Swithin's Lane, London EC4P 4DU.



N M ROTHSCHILD & SONS LIMITED

FORENSIC ACCOUNTANT LITIGATION SUPPORT

£30K + Benefits + City + International Travel

This is an exceptional opportunity for an ACA to join an established international accounting organisation as a forensic accountant.

Specialising in the field of investigative accounting and litigation support you will be based in the City and would enjoy worldwide travel. The assignments are varied and interesting enabling you to develop your analytical, professional and communication skills.

Initially working on joint assignments you will quickly be given every opportunity to develop your knowledge and will ultimately be involved in the development of future work for the international practice.

Above average accountants with initiative and who are eager to develop their professional skills should send C.V. to:

Tony Levitt
Campos & Stratton
17 Devonshire Square
London EC2M 4SQ
(No Agencies)

Financial Analysts

£25k - £35k

London Transport (turnover c. £1.100) is seeking young financial analysts (ACA, CIMA, ACCA) to join its new Group Finance team at Head Office.

We are currently taking steps to strengthen financial control over the operation of our subsidiaries. The analysts will be responsible for the full monthly analysis of subsidiary company results and will be part of a small team reporting to the Group Management Accountant, who in turn reports to the Director of Financial Control.

Candidates must be professionally qualified with the ability to work in a fast-paced and exacting environment. Interpersonal skills and facility for written communication are very important.

The role is challenging and demanding and is an ideal entry point into a very large organisation. Opportunities for advancement are excellent.

Our benefits package includes free travel on LT buses and trains, and on DLR, together with reduced rate travel on British Rail.

Please send your CV to Gillian Coggins, Personnel, London Transport, 55 Broadway, London SW1H 9BD, quoting reference CDV 9238/E. The closing date for receipt of applications is Friday 19 July 1991.



London Transport

Financial Controller Music Distribution

We have an exceptional opportunity for a commercially-aware, highly motivated professional finance person to join the largest and most successful group of music companies in the UK - PolyGram.

The job is that of Financial Controller of our Division responsible for the distribution of recorded music and video products throughout the UK for both our own record and video companies (Polygram, Phonogram, Decca, Deutsche Grammophon etc) and third party clients. Based at Chesham Heath in Essex and managing a staff of 11, the Controller plays a major role in the management team and, in particular, in developing and analysing business plans and proposals as well as being responsible for the more formal duties normally associated with this position.

We are seeking a high-flyer, someone with the ability to progress through the organisation - a lateral thinker with commercial acumen and good staff management skills. Candidates must be qualified and will probably be aged 28-38 with a good degree, "Top 8 CA" and/or blue-chip Invoicing CIMA/CCA training and experience. Experience of a distribution environment is of particular interest and the successful candidate will almost certainly be managing a finance function currently.

A very competitive package will be offered. Please send a detailed CV with covering letter to Veronica Spence, Resourcing Manager, PolyGram UK Limited, 1 Sussex Place, London W6 5DS. Tel: 081-846 8575.

PolyGram

RANK XEROX

Manager - Group Financial Services

Marlow, Bucks

Min £40,000 + Car

Our client, the European Manufacturing Operation of Rank Xerox, the world market leading supplier of office and business systems, currently seeks to appoint a Manager - Group Financial Services to manage internal promotion.

This is a senior management position reporting to the Director, Financial and Information Systems with full responsibility for the UK accounting activities as well as the consolidation of financial results for the whole Group. Primary objectives will be wide ranging in scope, complex in detail and vital in importance. Their achievement will only come from the application of the highest professional standards, whilst maintaining close working relationships with divisional staff, plant controllers, and members of multi-function teams.

Suitable applicants will be graduate ACAs, with at least six years' post-qualification experience in a multinational manufacturing environment.

Knowledge of US accounting standards, activity based costing and systems overhauls would all be advantageous.

Excellent staff management, leadership and communication skills are prerequisites, as is a confident yet adaptable results oriented approach to problem solving. A self assured, self starting individual eager for further challenge and development, yet already able to balance broad strategic thinking with a fine eye for detail is required. Prospects for further advancement within the Group are exceptional.

Rank Xerox is an equal opportunities employer. Interested parties should, in the first instance, forward a comprehensive curriculum vitae for the attention of Renny Hayes BA ACA or Sajid Baloch BA MBA at

Michael Page Finance, Windsor Bridge House, 1 Brocas Street, Eton, Berks SL4 4JH quoting reference DMS.



Michael Page Finance

Specialists in financial recruitment
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An exceptional opportunity within a young Plc.

With a turnover of around £140m and a high staff:turnover ratio, the Plc provides 1.5 million in turnover with a high quality product and excellent treatment facilities. Over the last 10 years we have been successful in a major capital

programme of £1.4 billion aimed at improving our existing assets and enhancing the environment. We are now developing commercial activities in our core business.

GROUP AUDITOR

£30K + CAR + BENEFITS

EXETER

Reporting to the Group Director of Finance, your role will be a crucial one. You will be responsible for the audit function throughout South West Water. This will involve a significant element of the organisation's financial procedures, ensuring compliance with the audit and identifying improvements where necessary. You will be responsible for and post Capital Investment appraisals ensuring that the analysis is satisfactory.

Managing a team of 6 who will assist you with all the traditional functions of an audit department, you will be responsible for the audit and quality of the reports and the production of them, and for presenting this to the Audit Committee.

You will personally conduct special assignments in various areas of the Group including IT, liaising regularly with senior management, and thereby influencing improved quality standards and efficiency throughout the organisation.

This is a pivotal position within a rapidly growing, vibrant Plc, you will require exceptional drive, tenacity and resilience to succeed.

Probably aged 30-40, a qualified Accountant, you must have significant experience of audit in the private sector. This may be from within a Plc or within the profession, or indeed, from a public sector background. A blend of communication skills that allows you to effectively liaise with internal and external stakeholders is essential. In addition, a competitive negotiable salary, an offer of a car, generous holidays, pension scheme and relocation assistance.

Please apply with full CV quoting reference number 78144 to our consultant Nigel at MSL Advertising, Quays House, Quays, Bristol, BS1 4DJ to be received by 29th July 1991.



SOUTH WEST WATER

FINANCIAL CONTROLLER

£35,000

N. West

Unique and innovative product design has been the key to this independent company's impressive and sustained growth rate. Market leader in their field a growing international reputation provides the opportunity to exploit wider markets. At this exciting time of their development a versatile, and commercially astute, Financial Controller is sought to provide the strong financial management needed to ensure controlled growth.

Reporting to the Board the objectives of the role will be varied. Rapid growth of the core business has created the need for a reappraisal and tightening of internal control and reporting systems, whereas the input of the distribution/marketing activities will be more of a business development and planning nature. Progressive involvement in corporate direction will lead to an anticipated Board appointment.

Candidates - qualified and probably aged 30 to 40 - must have comprehensive and creative financial control experience ideally gained within a manufacturing environment. The ability to contribute to the running of an organisation on a daily basis whilst developing longer term strategy is vital. Above all however must be the drive and commitment to join a team dedicated to success and the long term growth of the business.

CRESCENT
Management
Selection

Please apply to Paul Blake, ACMA, with career details and current salary quoting ref. no. 0607/FT at Crescent Management Selection, The Crescent, King Street, Leicester LE1 6RX.

Group Financial Controller

London

Qualified Accountants 35-45

£40,000-£50,000 + Car

Our client, a leading worldwide service company, well positioned in a dynamic market sector, is seeking to recruit a Group Financial Controller. Primary duties will be the preparation and control of consolidated financial accounts, budgets and forecasts. He/she will be responsible for the refinement of control and reporting systems and procedures, ad hoc investigations/reports, liaison with auditors and management of the treasury function. The appointee will also manage a small group head-office team including Group Taxation Manager as well as functional responsibility for a number of regional financial controllers.

Candidates (male or female) should have experience at Financial Controller level in an international service industry group. He/she should have a proven record of achievement in installing/managing financial systems and controls, reporting packages, cash management systems etc in a multi-company multi-country environment and must be prepared to travel internationally.

Please send a copy of your CV to George Ormrod BA (Oxon), Douglas Llanbhai Associates Limited, 410 Strand, London WC2R 0PH quoting reference FT/11/91AD.

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INTERNATIONAL COMPANIES AND FINANCE

Ford revs its engines to win the race for market share

Martin Dickson examines moves by the outstanding success story of the 80s to stay ahead in the 90s

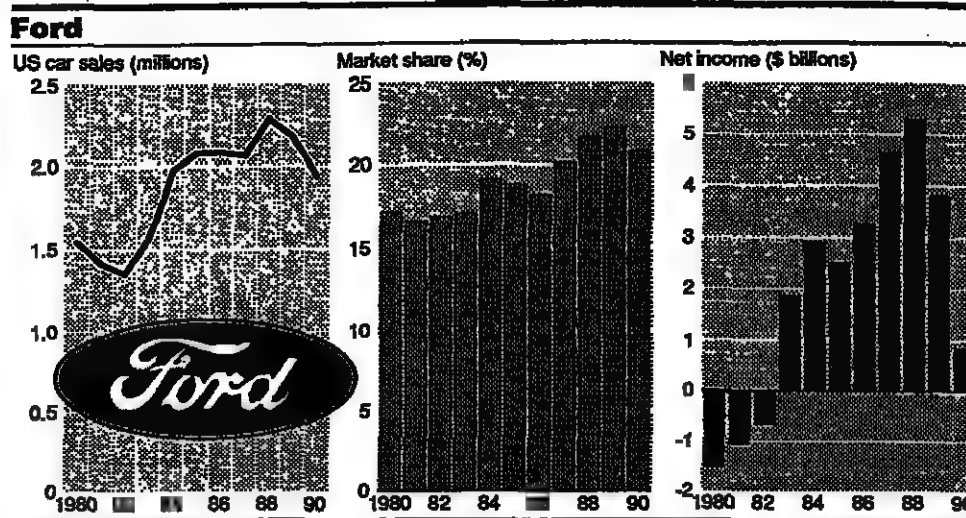
A SURPRISE awaited Mr Allan Gilmore one recent Monday morning when he looked down from his office at the Ford Motor Company's Detroit headquarters to a car park below: over the weekend, part of the lot had been resurfaced with a patch of tarmac. And Mr Gilmore, who heads Ford's automotive operations, wanted to know why.

When the world's second largest motor manufacturer is struggling to cut costs, car park beautification would seem a rather odd luxury. In the event, Mr Gilmore, often tipped as a potential Ford chief executive, is persuaded by company officials that the repairs were cost-effective. But the fact that he turned his attention to such a minor matter is a telling example of the belt-tightening at Ford as it battles with the worst US economic downturn in a decade.

This month, the company along with Detroit rivals General Motors and Chrysler, is expected to report heavy second-quarter losses.

Ford's difficulties are in many respects less severe than those facing Chrysler, the smallest of the Big Three, which has lost its room for financial manoeuvre, or General Motors, the largest, which still has much plant modernisation to carry out and huge overhead costs to cut.

For Ford was the outstanding US vehicle success story of the 1980s. At the start of that decade, it was financially so stretched that its survival was in doubt. But it took a gamble on some dramatically new models - the Taurus and



Mustang mid-range car which proved extremely popular, and invested heavily in plant modernisation. It turned itself into the world's most profitable car company, and its US car market share rose from 14.4 per cent in 1980 to 22.3 per cent in 1989.

Now, however, critics are asking whether it has lost a little of its competitive edge. For, in 1990, its share of the US market dropped to 21.1 per cent, and in the first five months of this year the total was down to 20.1 per cent.

General Motors, by contrast, seemed to have stemmed its long slide, at least temporarily, with its market share bouncing around between 35 and 36 per cent.

Wall Street analysts say Ford's sales have been slipping because it failed to invest sufficiently in new models and

power trains (engines and transmissions) in the 1980s, making its product range relatively old, while its rivals have been more cautious.

There have been some recent US successes, notably the Ford Explorer, which has captured a big slice of the sports utility vehicle market. But, last year, Ford suffered poor launches in both the US and Europe for revamped models of its family car.

Its product cycle - the time needed to take a car from drawing board to market place - is also relatively long. Mr Gilmore takes issue with this, maintaining it is difficult to correlate market share up and down directly to the age of a product and that the company has made many changes to its vehicles in

recent years. This autumn will bring a particularly heavy revamping of the North American model range, which maintains will improve market share.

But he acknowledges the company needs to accelerate product cycle times in its smaller, sportier model range, where consumer tastes are now changing extremely rapidly. Next spring, it will introduce a radically different version of its sporty Probe sub-compact, but a revamp of the Mustang, a long-time best seller which has been losing market share, is still some way off.

Certainly, Ford is now investing heavily in new model development. Capital investment is currently running at about \$7bn a year and the company expects to invest more than

\$25bn it spent over the past five years. By the middle of the decade it will have replaced or redesigned almost all its US product range.

However, maintaining such spending in a recession is far from easy. In the first quarter of this year - which was depressed by the Gulf war - Ford's US assembly plants were running at 65 per cent of capacity. The total climbed to around 85 per cent in the second quarter, and 85 to 90 per cent is likely for the remainder of the year.

At the same time, overcapacity in the North American industry (exacerbated by rising Japanese production in the US) means all manufacturers, including Ford, have been chasing customers by offering price cuts of around \$1,000 per vehicle. So Ford lost \$947m from its US vehicle operations in the first quarter of this year.

Strong overseas earnings - particularly in Europe - have traditionally helped the company out at times of North American weakness, but Ford's foreign earnings lost \$208m in the first quarter.

In Europe, its poor performance contrasts with record profits by General Motors, and stems mainly from Ford's market-leading position in the depressed UK, where it has also been losing market share. However, Mr Louis Ross, who heads the company's international automotive operations, points out that in continental European markets - particularly Italy - it has been gaining market share.

The overseas results have

also been hit by heavy losses at Jaguar, the luxury UK car manufacturer Ford bought for £1.5bn (\$2.4bn) in 1989, and more recently by a government price freeze in Brazil.

All these factors, combined with its heavy capital spending programme, suggest the company will have a negative cash flow and a rising level of debt for a considerable time to come. However, the balance sheet remains strong, with debt of \$8.2bn at the end of the first quarter, compared with shareholders' equity of \$31.4bn and cash and marketable securities of \$5.1bn.

But the recession has forced Ford, in common with its rivals, to cut costs. The company says it is on target with a plan to cut \$3bn by the end of this year. Initiatives range from early retirement packages for some 1,400 salaried staff, suspending company contributions to a workers' savings plan, and insisting all employees fly tourist rather than business class on company business.

"We are literally going through how many telephones we have," says Mr Gilmore. All this should make the company competitive as it emerges from recession. Experts estimate it has by far the most efficient North American plants of the Big Three - virtually on a par with Japanese lines in the US.

On current figures, this would mean TVS would have to pay around \$75m a year. Applicants have to pass a quality threshold which includes quality of products and business plans before the bids are considered.

Rivals said yesterday that the Independent Television

UK television group bids £55m to keep franchise

Raymond Snoddy in London

TVS Entertainment, the south of England television company, has bid the astonishingly high figure of £55m (\$88m) to retain its commercial television franchise.

The size of the bid submitted to the Independent Television Commission in May will be revealed to shareholders in a circular next month about the restructuring of the company designed to bring in new shareholders, Time Warner of the US and Lord Rothermere's Associated Newspapers.

The TVS bid is believed to be more than £20m larger than that of its nearest rival. The bids of the three contenders for the franchise - MA's Meridian, Carlton Communications and the Richard Branson/David Frost CPT-TV consortium - are all believed to be in the £20m to £30m range.

The TVS bid includes the percentage of advertising revenue that commercial television companies pay to the government. Holders of the southern franchise pay 11 per cent of their net advertising revenue.

On current figures, this would mean TVS would have to pay around \$75m a year.

Applicants have to pass a quality threshold which includes quality of products and business plans before the bids are considered.

Rivals said yesterday that the Independent Television

Commission allowed the TVS bid past the quality threshold they would consider going for a judicial review.

"It's crazy. Such a bid is not sustainable," said a rival who asked not to be named.

On one computer model, the £55m bid and the TVS assumption of 5.5 per cent real growth in advertising a year suggested that TVS would lose money for three years and not be in cumulative profit for nine years.

TVS, however, is optimistic its bid will be viable and profitable.

The 5.5 per cent revenue growth figure, widely seen as optimistic, is the forecast of National Economic Research Associates the consultants who the business plan has been checked by TVS financial advisers J. Henry Schroder Wagg, the UK merchant bank.

TVS plans to take £25m a year out of costs, partly by transferring its network production on its Southampton studios.

The £55m bid is stated in 1991 prices although the new franchises do not begin until 1993. An estimated 10 per cent inflation is now and a hoped-for turnaround in advertising revenue will, TVS hopes, reduce the impact of the bid which is also tax deductible.

If TVS loses its franchise, its shareholders would lose virtually everything.

Guinness to buy Kentucky liquor group

By Andrew Bolger in London

GUINNESS, the UK drinks group, will expand its US portfolio of spirits brands by acquiring Glenmore Distillers of Louisville, Kentucky, in an agreed deal worth \$16m.

Glenmore markets Scotch whisky, Extra Brooks and Old Kentucky Tavern bourbons, and Blended Scotch whisky.

It will be a wholly-owned subsidiary of United Distillers, Guinness's spirits company. United Distillers already has

brands in the US such as Dewar's and Johnnie Walker Scotch, Tanqueray gin and vodka and Gordon's gin and vodka.

The deal will increase United Distillers' share of the US white and brown spirits markets from 8 to 13 per cent, making it the third largest US spirits business.

Holdings of 90 per cent of Glenmore stock, entitled to vote, have approved the deal and no further approvals are

necessary. Stockholders will receive \$42.50 per share in cash - valuing Glenmore at \$16m. Glenmore has borrowings of \$65m.

A Guinness spokesperson said the acquisition would not dilute group earnings. In the year to June 30 1990, Glenmore made net income of \$5.7m on sales of \$374m, and had tangible net assets of \$71m.

Mr Tony Grosvenor, managing director of United Distillers,

said: "This merger will add further strength to our North American business, particularly in providing complementary opportunities to match consumer demand across the price and volume range, and in different geographic areas."

"It will strengthen our international brand portfolio and contribute to the further successful development of our export markets for bourbon."

Bolloré offers FF1.1bn for rest of CFDV

By William Dawkins in Paris

THE Bolloré group, the transport and industrial conglomerate, yesterday offered to buy out for FF1.1bn (\$179m) the minority partners in Compagnie Financière Delmas (CFDV) the leading shipping group.

Bolloré's offer, valuing the group at FF1.44bn, was triggered by a landmark French stock exchange ruling that it had to consent with two other shareholders to try to gain control and must therefore make a full bid.

The stock exchange authorities have given their agreement to the offer, said Bolloré.

Banks agree Brent Walker deal

By Maggie Urry in London

BRENT Walker, the heavily borrowed leisure group, took an important step towards financial restructuring yesterday when Barclays Bank and Allied Irish Banks both agreed to the plan.

Bankers said there were now only a few banks left of the 47-bank syndicate which needed to approve the refinancing. One still to be convinced is thought to be Dresdner, the German bank.

Others are understood to be relatively small banks and are expected to follow the lead of the larger ones.

Daimler arm signs satellite pact

By William Dawkins in Paris

DEUTSCHE Aerospace, the aerospace arm of Daimler-Benz, the German industrial group, has struck a satellite technology co-operation agreement with its French and Italian counterparts.

It covers joint satellite design, development and marketing between Deutsche Aerospace of France, Alcatel Espace, the space division of the similarly named French telecommunications group, and Alenia, the Italian

Bayer and BASF to invest in the east

By David March in Bonn

BAYER and BASF, two leading German chemicals groups, yesterday announced big investments in East Germany, which will bolster the faltering chemical industry there.

In the largest deal, Bayer - which so far has been hesitant about capital spending in the east of the country - said it will invest DM500m (\$273m) in the next five years on plants in the Bitterfeld region near Halle.

BASF said it will spend DM86m on a water-based chemicals operation in the east. It switched investment from Würzburg in Ger-

July 12, 1991

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Shimano climbs 63%
By Eniko Terazono in Tokyo

SHIMANO, the Japanese bicycle-maker, announced that non-consolidated pre-tax profits for the six months to May had jumped 48.8 per cent from the corresponding 1990 period to ¥7.1bn (\$51.4m).

Overall sales also grew 28.8 per cent to ¥83.3bn, due to a sharp rise in orders for bicycle parts and fishing tackle. After-tax profits rose by 63.3 per cent to ¥3.5bn.

The mountain bike boom in both domestic and overseas markets helped bicycle parts exports, which accounted for 70 per cent of total sales. Sales to Europe and Taiwan pushed exports up by 32.3 per cent to ¥60.5bn.

For the year to the end of November, Shimano expects a 53.5 per cent rise in pre-tax profits to ¥14bn on a 15 per cent rise in sales to ¥160bn.

The company said the projections had been revised down because demand in the US and Europe during the second half was expected to be weaker than initially forecast.

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INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Brierley sells BIL stock after conflict

By Terry Hall in Wellington

SIR Ron Brierley has sold about 200 shares in Brierley Investments (BIL), the New Zealand-based investment and trading company, founded 30 years ago.

He took the action after what he said was a "considered decision" that the stock was not performing.

Sir Ron was ousted as chairman of the company in a boardroom tussle in 1988.

The shares, which were sold to the Singapore government, represent about a third of Sir Ron's holding, or 15 per cent of BIL's capital.

Sir Ron said in London last night that his mind was open on whether he should sell further shares. He said there was no pressure to sell and he did not wish to commit himself.

Asked if his decision was influenced by his differences of opinion with the present chairman, Mr Bruce Hancock, and the chief executive, Mr Paul Collins, over the direction of BIL, Sir Ron said: "Yes, the differences between Paul, Bruce and I have been a factor."

He pointed out that the shares had not performed as well in the past two years as they had in earlier years. "It used to be automatic for BIL shares to go up each year," he said.

Sir Ron said he had sold the shares for "less than the shares were worth", but declined to comment on reports that he had been paid \$1.25 a share in the arrangement that had apparently been made in May with the Singapore government.

This followed the Singapore government agency, Temasek Holdings, buying 30 per cent of BIL, Charlotte, the UK hotel group, from BIL and acquiring 47 per cent of BIL's capital.

As part of the agreement, Temasek was to buy further BIL shares on the market, and on Tuesday it announced it had increased the holding to 68 per cent by buying another 38 shares. Yesterday Mr Hancock confirmed that most of these shares had been sold by Sir Ron Brierley.

Mr Hancock said he had approached Sir Ron with an offer from Singapore to buy the shares after learning that Sir Ron might sell some. Mr Hancock said that Sir Ron had wanted to raise \$250m (NZ\$300m) and wanted to buy a 10 per cent stake in GDP, the UK-based entrepreneurial investment company linked to BIL.

Mr Hancock added that he believed Sir Ron still had some shares in BIL under various nominee names. Sir Ron is not required to disclose the sale under present New Zealand laws.

European unit blamed as TNT further downgraded

By Mark Westfield in Sydney

TRIOLED Australian transport group TNT suffered another blow yesterday when the credit ratings agency downgraded the company's debt rating four notches to B plus from BBB minus.

The ratings company said "higher-than-anticipated volume and margin reductions in key markets and continuing difficulties in gaining quality revenue to underpin the viability of TNT Express Europe" were responsible for the downgrading. TNT shares closed 2 cents down at 11 cents.

The downgrading was the second for TNT this year, as a further headache for its chief executive, Sir Peter Ables, it was dropped from BBB plus to BBB minus in January. The agency regards BBB and above as investment quality.

TNT's biggest problem was identified as the European Express business, which is being squeezed by competition and high interest costs associated with the A\$750m (US\$575m) start-up.

The agency said the business needed "some form of joint venture arrangement".

The agency said that the associated with TNT's aircraft-leasing joint venture with News Corporation - Ansett Worldwide Airlines Services (AWAS) - had been heightened by the recent filing for bankruptcy protection of its biggest client, American Airlines. America West has 11 aircraft on lease. The airline paid AWAS US\$2.35m a month, but last month sought to suspend payments.



Peter Ables: fall of TNT's biggest client added to woes

Although AWAS faces problems related mainly to the poor state of the secondhand aircraft market, the agency said it should be able to recover its 240 per cent.

Australian Ratings said it believed TNT's financial flexibility was jeopardised by its short-term debt maturity profile, with A\$600m in borrowings maturing this financial year. This is mostly secured by liquid assets and under facilities of A\$520m.

The agency said TNT might have difficulty renegotiating a Euronote facility it wanted to extend to medium-term maturity.

The agency added that TNT's meaningful reduction in the group appeared to rely on asset sales. TNT's management has told Australian Ratings it will sell A\$250m to A\$300m in assets this year.

Low prices push Alcan into red

Alcan Aluminium posted a loss in the quarter

Alcan Aluminium posted a loss in the quarter ended June 30, as depressed world prices for ingot and fabricated products, writes Robert Gibbons in Montreal.

Shipping of ingots rose 8 per cent, but average realised prices were down nearly 14 per cent.

Mr David Morton, chairman, said continuing surplus production in the face of sluggish demand was keeping prices depressed, but "signs of recovery are beginning to appear in some markets".

Alcan reported a loss of US\$8m, or 1 cent a share, for the June quarter, after 1 cent a share in special charges, compared with a profit of US\$8m, or 35 cents a share, a year earlier.

Revenues were US\$2.17bn, and shipments of ingot and fabricated products totalled 1.1m tonnes against 581,000 tonnes.

Alcan also reported a small loss in the first quarter. For the first half this year, the loss was US\$9m, or 7 cents a share, against a profit of US\$25m, or 21 cents a share, a year earlier, including special gains of 28 cents a share.

NEWS IN BRIEF

US\$3.96bn against US\$4.27bn.

Alcan's Brazilian subsidiary posted a loss of US\$8m in the quarter against US\$1.2m profit a year earlier.

North American operations returned to profitability in the second quarter, but were still below the year earlier level. Pacific area earnings were reduced because of problems in Australia.

The French bank, which provided loan backing for Mr Parretti's takeover of MGM/UA last year, has been fighting to get Mr Parretti from Pathe's parent company and MGM's assets.

The action charges the bank with "undermining Pathe's acquisition of MGM/UA... through a systematic campaign of misrepresentation, coercion and reneging on lending commitments".

CPC disappoints

CPC International has reported weaker-than-expected second-quarter earnings. Reuter reports from New York.

The international food processor reported earnings of \$103.8m, or \$2.34 a share, up from the year-ago figure of \$1.53 a share, on sales of \$1.63bn.

CPC shares tumbled 2 1/2 to 82 1/2 before the close.

CPC reported first-half net income of \$187.1m, or \$2.41 a share, on sales of \$3.18bn.

Net interest income lifts JP Morgan to \$231m

By Patrick Harverson in New York

BIG increases in net interest revenue and operational income fees during the second quarter - a boost to J.P. Morgan, the New York banking group, which yesterday unveiled profits of \$231m for the April to June period.

The earnings, which translate into \$1.17 a share, were 12 per cent higher than the \$207m, or \$1.06 a share, reported in the first quarter of 1990.

Yesterday's figures did not match the \$231m earned by the bank in the first three months of this year. However, the first quarter was an exceptionally profitable period for Wall Street investment banks because of the sharp rise in US share prices and trading volumes.

The second-quarter results from J.P. Morgan were in line with market expectations.

The bank reported a 25 per cent rise for the quarter of \$54m, a rise of 25 per cent on a year ago. The gain was achieved because of lower short-term dollar interest rates and a steepening in the dollar yield curve.

Operational service fees for the group, bringing in \$56m from J.P. Morgan's clearing, custody and corporate finance services.

Trading revenues were also strong at \$28m, up 15 per cent on the second quarter of 1990 but well down on the \$46m gained during the mini-bull market of the first quarter.

Diversified gains from trading LDC (less developed countries) bonds, agency, and from US and foreign debt/equity securities, made up for a decline in earnings on foreign exchange transactions during the April to June period.

Corporate finance fees also slipped to \$7m for the quarter, while operating expenses rose 14 per cent to \$38m, largely because of higher occupancy and incentive compensation costs.

Sir Dennis Weatherstone, the British chairman of J.P. Morgan, said: "The quarter's results reflected good performance across all of our business activities, despite a weak economic climate."

Sir Dennis drew particular attention to the group's success in building its US and equity underwriting business, especially in the US, in recent months.

WACHOVIA, the US banking group, bought South Carolina National Bank for \$830m, yesterday reported second-quarter income of \$78.5m, or \$1.12 a share.

Bond prices take heart from firm US Treasuries

By Sara Webb in London and Patrick Harverson in New York

THE BUNDESBANK council's decision to leave key interest rates unchanged yesterday disappointed German government bond market. However, the firm US Treasury market helped to lift bond prices in the afternoon, and they recovered some of their earlier losses.

The Bundesbank council's

GOVERNMENT BONDS

Yields: Local market (annual)

Technical Data/ATLAS Price Service

London closing, "denotes New York morning session"

Prices: US, UK in 32nds, others in decimals

Yields: Local market (annual)

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Yields: Local market (annual)

Technical Data/ATLAS Price Service

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Yield	Term Age
FRANCE	12.000	11/01	103.5000	11.17	11/07
		08/01	103.5000	-	9.40
CANADA *	9.750	05/01	103.5000	11.07	9.98
DENMARK	9.000	11/01	98.2000	+0.275	9.28
FRANCE	12.000	02/06	103.5000	11.10	9.31
BTAN OAT		05/01	103.5000	+0.110	9.10
GERMANY	8.375	05/01	98.8800	-0.050	8.54
				8.54	8.52
ITALY	12.600	01/01	98.4200	+0.060	12.19
				12.19	13.35
JAPAN	No 119	4/80	99.68	97.7884	7.22
	No 129	6/40	99.68	97.8348	7.24
				6.78	6.50
NETHERLANDS	8.500	01/01	98.1000	8.79	8.73
SPAIN	11.800	07/96	103.5000	11.31	11.94
UK NEW FYE	10.000	11/96	98.24	+0.0420	10.30
	9.000	10/98	98.06	+0.0400	10.51
FRANCE *	8.000	05/01	98.00	+0.0000	8.32

Gains

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

Abstract

Figure 1

Abstract

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THE
FEDERAL
BUREAU OF
INVESTIGATION
UNITED STATES DEPARTMENT OF JUSTICE
WASHINGTON, D. C. 20535

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

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Offices

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THE UNIVERSITY OF CHICAGO

1. The first step is to identify the problem. This involves understanding the symptoms and the context in which they are occurring.

100

ADT

Senior posts

Barclays
Mail
Division



SECRET

[Faint handwritten notes at the bottom of the page]

Bob

25 7/25/2000
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Mr. Hargreaves has
been Chairman and
Director of
H. H. HENWICK
Co. Inc.

10

Gains cut as base rate news awaited

ANOTHER powerful advance in the UK stock market was cut back sharply towards the close of trading yesterday when some professional traders elected to take profits without waiting to see if today brings the widely predicted cut in domestic interest rates. Encouraged by yesterday's decision by the Bundesbank at its last policy meeting before the summer recess, to leave German rates unchanged, the UK market put on nearly 18 points in the first half of the session.

Gains were held until the final hour of business, when selling of the FT-SE futures contract spilled into the cash market and wiped out most of the day's rise. Also discouraging equities towards the close was a dip in the sterling exchange rate.

Account Dealing Dates	
First Dealing:	Jul 15 Jul 29
Second Dealing:	Jul 11 Jul 25 Aug 8
Third Dealing:	Jul 12 Jul 26 Aug 9
Fourth Dealing:	Jul 22 Aug 5 Aug 19
Note: Dealing dates may vary from time to time. Please check the latest prospectus.	

The final reading put the FT-SE index at 2,510.5, just 2.1 up on the session. Traders sounded undismayed by the late bout of profit-taking, which was prompted by the prospect of the ending tonight of the two-week equity trading account rather than by any significant change in confidence. Equity strategists were in general agreement that UK base rates will be cut very soon, and the debate centred on whether the authorities will

sanction a full point reduction or stick to their policy of lowering rates by half point steps. Further encouragement for rates is expected this morning in the shape of the latest inflation data, although City analysts are that the June retail price index will show only a small dip in annualised inflation to about 5.6 per cent.

Trading volume, as measured by the Seaq electronic network, remained high at 1,154.87 million shares against 534.1m in the previous session. Once again, the institutions made relatively modest impact on market share trading but ready takers of a steady flow of placings arranged through brokerage houses. A leading marketmaker placed a substantial block of stock in Gerrard National the dis-

count house. Turnover also benefited from the final unwinding of the large programme trade noted in the closing of trading on the previous day, and also from another similar operation by a UK securities house in yesterday's market. However, a US investment bank was believed to be operating a sell programme.

The strong rise in equities early in the session was in part a response to the announcement that Mr John Major, the UK prime minister, would make a statement later in the day. This gave rise to the wild speculation of possible changes in sterling's ERM bands and/or rate cuts. In the event, however, the prime minister merely reiterated his intention that the UK economy will begin to improve in

the second half of this year. The market gains in those stocks most likely to benefit directly from a cut in domestic interest rates, Marks and Spencer and Kingfisher stood out well among the winners and gains in this sector were mostly held at the close, escaping the rush of profit-taking elsewhere in equities.

The international blue chips, however, often suffered at the hands of the profit-takers, turning in a somewhat mixed performance earlier in the day. These stocks have provided the backbone of the significant recovery in equities over the past fortnight. Profits are easy to take in the blue chips because of the liquidity in the stocks. ICI and BAT Industries were among those that fell lower after losing early gains.

FINANCIAL TIMES STOCK INDICES									
	July 11	July 10	July 9	July 8	July 7	Year Ago	High	Low	Since Completion
Government Secs	84.92	84.85	84.94	84.66	84.80	78.72	85.88	82.17	127.4
Fixed Interest	93.55	93.57	93.43	93.35	93.26	87.26	94.84	90.59	105.4
Ordinary Share	1929.4	1918.1	1905.4	1891.3	1911.8	1870.1	2014.5	1806.3	2014.5
Gold Mines	222.8	222.7	218.4	219.0	216.5	172.7	222.9	217.0	234.7
FT-SE 100 Share	2510.5	2508.4	2491.3	2481.1	2491.1	2454.3	2545.3	2454.3	2687.8
FT-SE Euroshare 200	1154.87	1154.87	1147.93	1147.93	1147.93	1102.11	1192.11	1102.11	1268.82
Ord. Div. Yield	4.89	4.91	4.94	4.97	4.93	4.55	5.00	4.50	5.00
Dividend Yield (excl. Div.)	4.89	4.91	4.94	4.97	4.93	4.55	5.00	4.50	5.00
P/E Ratio (excl. Div.)	14.92	14.92	14.92	14.92	14.92	14.92	14.92	14.92	14.92
SEAO Bargains 4.5pm	30.475	27.145	26.055	26.055	26.055	22.032	30.475	22.032	30.475
Equity Turnover (m)	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87
Equity Bargain	27.145	25.215	24.295	24.295	24.295	21.866	27.145	21.866	27.145
Shares Traded (m)	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87	1154.87
Ordinary Share Index, Hourly changes	Day's High 1940.7	Day's Low 1918.1	Day's High 1940.7	Day's Low 1918.1	Day's High 1940.7	Day's Low 1918.1	Day's High 1940.7	Day's Low 1918.1	Day's High 1940.7
FT-SE 100, Hourly changes	Day's High 2545.3	Day's Low 2454.3	Day's High 2545.3	Day's Low 2454.3	Day's High 2545.3	Day's Low 2454.3	Day's High 2545.3	Day's Low 2454.3	Day's High 2545.3
Hourly changes	Day's High 1154.87	Day's Low 1147.93	Day's High 1154.87	Day's Low 1147.93	Day's High 1154.87	Day's Low 1147.93	Day's High 1154.87	Day's Low 1147.93	Day's High 1154.87
Hourly changes	Day's High 4.93	Day's Low 4.89	Day's High 4.93	Day's Low 4.89	Day's High 4.93	Day's Low 4.89	Day's High 4.93	Day's Low 4.89	Day's High 4.93
Hourly changes	Day's High 14.92	Day's Low 14.92	Day's High 14.92	Day's Low 14.92	Day's High 14.92	Day's Low 14.92	Day's High 14.92	Day's Low 14.92	Day's High 14.92

Asda busy after results

THE announcement of final results for Asda triggered heavy turnover in the stock and a number of cuts in profit forecasts by City analysts but produced little movement in the share price. The stock closed a penny up at 86p, after having been 3 ahead at one stage, on turnover of 17m.

The shares were initially firm because of the decline of 27.5m to 108.3m in final profits was not as bad as had been expected and the company did not seek to raise cash from shareholders.

However, a number of analysts felt after meeting the company that Asda was still overshadowed by the threat of a rights issue and heavy debt. Others, taking the view that the Asda Carrels division was likely to recover soon, took a more bullish stance.

There was a wide range of changes in forecasts, with the bulls going for 200m this year and bears, such as Mr Bill Currie of Moore Gowat, looking for 170m this year against a previous estimate of 190m, and others for next year against 180m.

The diverging views prompted a two-way move in the share price, with the stock dropping 15 to 74p on turnover of 2.5m. Mr John Campbell of County NatWest reduced his 1991 profits forecast by 20m to 108.3m, arguing that softness within the ice cream side and problems in the US and Brazil were hitting sales. Another securities house was said to have taken its forecast as low as 100m.

Gerrard & National, the discount house, declined 5 to 294p after a placing of 1.8m shares, representing a 4.7 per cent stake in the bank. The placing, believed to have been at 270p a share, was carried out by the highly successful Smith New Court team and the bank went to a number of institutions.

A credit rating downgrade of Royal Insurance by Standard & Poor's caused a drop of 10p in the stock, with the insurance house, in its latest

law, on 28 per cent Canadian shareholder, had reported a loss as a result of the strike in the company. ADT tumbled 130 to 480p, the lowest level for more than 18 months. Turnover was an above average 417,000.

Laidlaw's figures, which showed a decline from a profit of 1.1m to a loss of 0.1m, were downgraded at the start of the week and was not helped by persistent light buying of the shares by ADT directors.

Analysts were divided over whether the fall in the share price was an over-reaction. Some said a change in accounting conventions had produced what looked like more bearish news than was really the case. All admitted that the figures were difficult to assess and agreed that uncertainty had been introduced into ADT's weakness.

Atwoods, the waste disposal group in which Laidlaw has a 37 per cent holding, relinquished 3 to 210p.

Unilever upset Observers turned negative on Unilever and the stock dropped 15 to 74p on turnover of 2.5m. Mr John Campbell of County NatWest reduced his 1991 profits forecast by 20m to 108.3m, arguing that softness within the ice cream side and problems in the US and Brazil were hitting sales. Another securities house was said to have taken its forecast as low as 100m.

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count house. Turnover also benefited from the final unwinding of the large programme trade noted in the closing of trading on the previous day, and also from another similar operation by a UK securities house in yesterday's market. However, a US investment bank was believed to be operating a sell programme.

The strong rise in equities early in the session was in part a response to the announcement that Mr John Major, the UK prime minister, would make a statement later in the day. This gave rise to the wild speculation of possible changes in sterling's ERM bands and/or rate cuts. In the event, however, the prime minister merely reiterated his intention that the UK economy will begin to improve in

the second half of this year. The market gains in those stocks most likely to benefit directly from a cut in domestic interest rates, Marks and Spencer and Kingfisher stood out well among the winners and gains in this sector were mostly held at the close, escaping the rush of profit-taking elsewhere in equities.

The international blue chips, however, often suffered at the hands of the profit-takers, turning in a somewhat mixed performance earlier in the day. These stocks have provided the backbone of the significant recovery in equities over the past fortnight. Profits are easy to take in the blue chips because of the liquidity in the stocks. ICI and BAT Industries were among those that fell lower after losing early gains.

TRADING VOLUME IN MAJOR STOCKS									
Stock	Volume	Price	Change	Volume	Price	Change	Volume	Price	Change
Asda	17.0	86p	+1p	17.0	86p	+1p	17.0	86p	+1p
Asda Carrels	1.8	294p	-5p	1.8	294p	-5p	1.8	294p	-5p
Asda Ice Cream	0.5	108.3p	-0.5p	0.5	108.3p	-0.5p	0.5	108.3p	-0.5p
Asda US	0.2	100.0p	-0.2p	0.2	100.0p	-0.2p	0.2	100.0p	-0.2p
Asda Brazil	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda UK	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
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Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Europe	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Asia	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Africa	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Oceania	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda Middle East	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda South America	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p	0.1	10.0p	-0.1p
Asda North America	0.1	10.0p	-0.1p	0.1	10.0p				

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FRANCES

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Management - Conts.	
10	74.23
11	49.54
12	41.12
13	40.88
14	72.76
15	68.33
16	66.13
17	64.22
18	69.97
19	73.40
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<p>N & P Life Assurance Ltd 77 Colindale Ave, London W9 1JH 071-439 2348</p> <p>Prudential Life Assurance Ltd 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829</p>

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm and pound steady

THE DOLLAR gained ground in European trading yesterday, supported by the failure of the Bundesbank to raise official interest rates as yesterday's council meeting, and by a larger than expected fall in new applications for US unemployment insurance benefits.

A lowering of the Bundesbank's target rate for M3 monetary growth was aimed at maintaining steady growth and controlling inflationary pressure, but this was the only move by the central bank yesterday.

Germany's discount and Lombard rates were left unchanged at the last council meeting before the summer recess, despite recent speculation that rising inflationary pressure would prompt a change in rates, possibly through an increase in the discount rate to narrow the present 2% point gap between it and the Lombard rate.

This led to a softening of the D-Mark and a rise in the value of the dollar. The US currency also gained from news that new applications for US unemployment benefits fell to a seasonally adjusted 388,000 in the week ended June 29, a decrease of 35,000 from the previous week. The four-week seasonally adjusted moving average declined to 422,500 from 430,000.

€ IN NEW YORK

	July 11	July 10	Previous Close
1 month	1.6600-1.6700	1.6500-1.6600	1.6500
3 months	1.6700-1.6800	1.6600-1.6700	1.6600
6 months	1.6800-1.6900	1.6700-1.6800	1.6700
12 months	1.6900-1.7000	1.6800-1.6900	1.6800

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

CURRENCY MOVEMENTS

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

CURRENCY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

OTHER CURRENCIES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

EXCHANGE CROSS RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
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1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
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1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
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LONDON MONEY RATES

	July 11	July 10	Previous Close
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1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

in the previous period.

At the London close the dollar had climbed to DM1.8335 from DM1.8140, to SF1.5890 from SF1.5720, to FF6.2125 from FF6.1525, and to Y111.15 from Y110.85. On Bank of England figures the dollar's index rose to 88.6 from 88.3.

The Japanese yen was mainly influenced by events in Frankfurt, rather than the recent financial news in Tokyo. This resulted in an improvement of the yen against European currencies, including the D-Mark. In London the German currency fell to Y75.55 from Y76.35.

Sterling lost ground to the dollar and the yen, but was firm against the pound's partners in the European exchange rate mechanism, despite speculation that the Bank of England may sanction a cut in UK bank base rates today.

Mr John Major, the UK prime minister, told parliament in London that he still expects the British economy to begin a recovery in the second half of the year. He said that recessionary pressures are now regarded as a significant problem for the government, in the run up to the next UK general election.

A very large credit shortage is expected in the London money market today, probably prompting early intervention by the Bank of England. This means the market is likely to receive a signal on rates in the publication of today's data.

Sterling fell 1.5 cents to \$1.0885 and also declined to Y224.75 from Y234.50, but rose in the Frankfurt market to FF6.2125 from FF6.1525. The pound remained the third weakest member of the EMS, and its index fell to 88.6.

EMS EUROPEAN CURRENCY UNIT RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

POUND SPOT - FORWARD AGAINST THE POUND

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

EURO-CURRENCY INTEREST RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON INTERBANK FIXING

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LONDON MONEY RATES

	July 11	July 10	Previous Close
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1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
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LONDON INTERBANK FIXING

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LONDON INTERBANK FIXING

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LONDON MONEY RATES

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1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

	July 11	July 10	Previous Close
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5
1.00	98.5	98.5	98.5

LIFE LONG FUTURES OPTIONS

Estimated volume total, Cally 4299 Puts 1638			
Percent day's open int. Cally 1679 Puts 1432			
LIFE SHOCKMARK OPENS			
SMI's puts of 100%			
Strike	July 11	July 10	Previous Close
5m	98.5		
5m			
10m			

Sales	Stock	High	Low	Close	Open
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Index Stock	High	Low	Close	Chng	Index Stock	High	Low	Close	Chng	Index Stock	High	Low	Close	Chng
TORONTO														
10.00 am prices July 11														
Quotations in cents unless marked \$														
1000 Alcan P	51.5	51.5	51.5	13.5	11000 Cominco	24.5	24.5	24.5	1.5	3000 Laurent G	57.5	57.5	57.5	1.0
3500 Alcan C	58.5	58.5	58.5	5.0	1300 Copelating	20.0	20.0	20.0	1.0	4000 Leclair M	58.0	58.0	58.0	1.0
3000 Alcan S	58.5	58.5	58.5	5.0	1300 Drexel	20.0	20.0	20.0	1.0	16000 Lomax M	58.0	58.0	58.0	1.0
3000 Alcan S	58.5	58.5	58.5	5.0	1300 Drexel	20.0	20.0	20.0	1.0	16000 Lomax M	58.0	58.0	58.0	1.0
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3000 Alcan S	58.5	58.5	58.5	5.0	1300 Drexel	20.0	20.0	20.0	1.0					

10:00 am prices: July 11

Continued on next page

NASDAQ NATIONAL MARKET[illegible]

10:00 am prices July 11

[illegible]

The FT proposes to publish this survey on
5 September 1991
and it will be distributed to 160 countries
worldwide. If you want to reach this important
audience, call Louise Hunter on 071 873 3238 or
fax 071 873 3079.

ZIMBABWE

The FT proposes to publish this survey on **27 August 1991** and it will be distributed to 160 countries worldwide. If you want to reach this important audience, call

Louise Hunter
on 071 873 3238
or fax 071 873 3079.

FINANCIAL TIMES[illegible]

AMERICA

Caution over earnings keeps equities in check

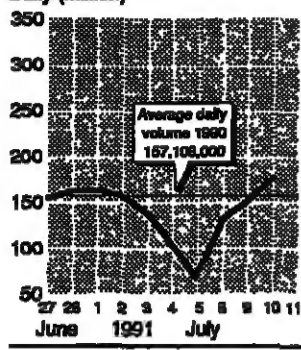
Wall Street

SHARE PRICES fluctuated in a narrow range yesterday morning as the market struggled to find a reason to push stocks higher, writes Patrick Harrington in New York.

By 1 pm the Dow Jones Industrial Average was up 4.25 at 2,998.02. The more broadly based Standard & Poor's 500 was up 0.44 at 376.18, while the Nasdaq composite of over-the-counter stocks rose 0.37 to

NYSE volume

Daily (million)



487.54. Turnover on the New York Stock Exchange was 91m shares, while rises outpaced declines by 720 to 630.

The market, said observers, should have been lifted by the news that President Bush had reappointed Mr Alan Greenspan as chairman of the Federal Reserve. Although Mr Greenspan is hawkish on inflation and careful about cutting

Singapore sags after ebullient first quarter

Interest rate fears and falling property values were excuse enough to take profits, says Joyce Quek

THE SECOND quarter has been a subdued affair on the Singapore stock market, after its impressive rally in the first three months of the year.

By the end of March, Singapore had risen by 25.9 per cent in local currency terms, the best FT-Actuaries Index performance in the Pacific and the fourth best showing in the world, after Mexico, Sweden and Spain.

Regarded as one of the most overvalued markets in the wake of the Gulf crisis, it attracted an enormous influx of liquidity from domestic and foreign investors. Daily trading volume reached an all-time high of 250.4m shares by the middle of March.

Other factors fuelling the rally included signs of falling interest rates, expectations that the stock market was catching up after a fall of 17.8 per cent in 1990, and hopes of an economic recovery in the US, one of Singapore's main trading partners.

Since the end of the first quarter, Singapore has retreated 4.4 per cent. Volume has fallen to between 30m and 50m shares a day. Ironically, the Straits Times Industrial index, which does not include banks, reached a 1991 peak of 1,665.58 on June 3, up 35.7 per cent on the year, but on very thin volume. It has since

retreated 6.7 per cent. Expectations of rising interest rates, to rein in inflation, and falling property values were excuse enough to take profits or divert funds to other Asian markets after a busy

interest rates too much, his handling of the economy during his first four years won him many supporters in the financial markets.

More good news on unemployment, they said, with the number of people claiming jobless insurance falling 35,000 in the last week of June, should also have boosted sentiment. However, there is a feeling that the market remains overvalued based on current earnings, and in the middle of a difficult reporting season investors are likely to be cautious about buying stocks.

Among individual issues, Pacific Rim rose 1% to 288% on turnover of 1.5m shares. On Wednesday the stock fell after an analyst downgraded his rating for Pacific Rim because of weak sales at its food snack unit, Frito-Lay. Yesterday's recovery followed the news that the head of Frito-Lay had revealed plans to drop about a third of the unit's 240 products and streamline its management.

JP Morgan fell 1% to 323% in spite of another strong set of quarterly earnings. The banking group reported income of \$2.1m down on the exceptional first quarter revenues of \$2.7m, but 12 per cent higher than second quarter 1990 income. The rest of the banking sector was generally steady, with Bankers Trust up 1% at \$51 and Chemical Bank 1% higher at \$23.

Time Warner held firm at \$93 after the entertainment group admitted that it was considering changing the struc-

ture of its planned rights issue because of shareholder and Securities and Exchange Commission disquiet.

Eli Lilly fell 1% to 270% after several sector analysts trimmed second quarter earnings estimates, in the wake of guidance from the drug company that the analysts' forecasts were too high.

On the over-the-counter market Ashton-Tate, which on Wednesday agreed to be acquired by Borland International for \$15.50 a share, was again the most actively traded issue. Ashton-Tate edged 1% higher to \$16 on turnover of 3.5m shares. Borland International rose 1% to \$47.

GPC International slumped 3% to \$88 after reporting a rise in second quarter income to \$1.34 a share, below market expectations.

Canada

TORONTO stocks were unchanged at midday, in the absence of any market-moving news. The composite index was up 0.9 to 3,506.10 on volume of 10.1m shares. Advances led declines by 219 to 194.

The gold miner Silver King continued to fall, losing 121.73 to 5,422.63 on weaker bid prices. Inco rose 0.5% to \$245 as nickel prices held around recent firm levels.

Laidlaw gained 0.4% to \$21.4, after reporting better-than-expected earnings for the third quarter. Canfor fell 0.1% to \$26.54 after saying it would issue 3m common shares at \$26.54 each.

expected to show no signs of loosening until inflation begins to fall.

Mr Paul Savigny of Ong Research believes the best value in Singapore is the transport sector - shipping, airlines and local road transport companies - as well as banking and electronics.

Mr James See, Kim Eng Securities director, considers that Singapore banks are still cheap. They are enjoying their highest lending margins since 1986, have the highest reserve ratios (12 per cent compared with the recommended 8 per cent) and are among the lowest price/earnings ratios in the world.

He forecasts that the market will be lifted by second-quarter GDP growth of 7 to 8 per cent, in line with the first quarter.

Most analysts are revising their forecasts for GDP growth to around 8.4 per cent for the year, against the official projection of 6 to 8 per cent.

A flurry of floatations could attract funds back into equities. Compared with the earlier public issues of GP Batteries and Inter-Batteries, which were subscribed by 14.1 and 6.6 times respectively, the latest batch looks set for an even better reception.

Four of the six new issues are from the government's Singapore Technologies group. CSA Holdings, the computer company, was recently over-subscribed 48 times and SAL Industrial Leasing is set to top that figure. The question is whether these successes will divert funds from stocks already in the market.

the Singapore Stock Exchange's decision to disallow rights issues if a company does not use the funds raised for specified purposes. In the case of UIC, the diversified holding company, the rights issue vetoed fears that the company would have to sell assets instead, and the share price fell heavily.

Analysts are mildly optimistic about the stock market over the next three months. Strong underlying earnings growth and steady expansion in gross domestic product (GDP) should help to offset the government's tight monetary policy, which is

FT-A World Indices

In local currency terms (rebased)

140 Singapore

130 Pacific Basin

120

110

100

90

Jan 1991 Jul

Source: DataStream

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Analysts are mildly optimistic about the stock market over the next three months. Strong underlying earnings growth and steady expansion in gross domestic product (GDP) should help to offset the government's tight monetary policy, which is

FT-A World Indices

In local currency terms (rebased)

140 Singapore

130 Pacific Basin

120

110

100

90

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